



September 8, 2017

Ms. Zora Mulligan
Missouri Department of Higher Education
205 Jefferson Street
P.O. Box 1469
Jefferson City, MO 65102-1469

Dear Commissioner Mulligan:

Please find enclosed the University of Missouri System's response to your request from August 7, 2017. I would like to draw your attention to the following elements of the submission:

- 1) Spans and Layers (p. 1-22): views of the organization are provided as of September 1, 2017, for each campus. An additional view is provided to show the average spans directly below the top official for each business unit.
- 2) Organizational Changes (p. 23-33): a summary follows each organizational chart with details on any organizational changes for areas reporting directly to a chancellor, or any changes at the college level.
- 3) Program rankings (p. 34-64): rankings for each of the System's four campuses are provided along with the source of the ranking.
- 4) Program closures or reductions (p. 65-69): listing of deleted degree programs and certificates for each campus.
- 5) Academic collaborations (p. 70-99): listing of academic collaborations across all campuses for the system.
- 6) Back-office collaborations (p. 100-107): narrative description of the back office functions provided by the System to the campuses, along with services provided by the UM System and campuses to other public higher education institutions in the state.

As a part of the 2018 budget planning process, the University of Missouri evaluated many of the areas you listed above. We have continued these efforts past the traditional budget planning cycle, as we realize many of the forces that contributed to declining revenues in the current year will continue into future years. Our campuses continue to evaluate their degree programs for fit with the mission of the institution, market for the degree, and ability to generate a sufficient margin to maintain the program. Additionally, we continue to evaluate and reduce the level of administrative effort and spend across our institutions, knowing that excellence in administration does not drive excellence in academics. We are more than happy to discuss any of these efforts with you and will keep you informed as they progress.

MISSOURI

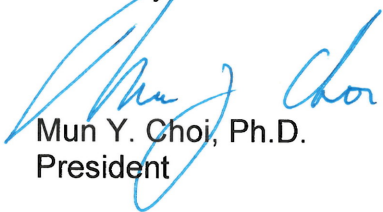
Ms. Zora Mulligan
September 8, 2017

Page 2

We know the resilience of public higher education in Missouri will be tested as never before. Current disrupters of the national public higher education environment include state budgetary pressures, declining federal research support, changes in demographics, disruptive technologies and approaches for convenient and personalized learning. To fulfill our responsibilities to students, faculty, staff, and the citizens of Missouri, the University of Missouri is making fundamental changes in the way it operates to meet the challenges that lie ahead for all of higher education.

To execute the necessary changes over the longer term, the University of Missouri is developing a new strategic plan to reshape the institution. The planning process will continue to be transformative, collaborative and transparent and will be constructed so stakeholders within and outside the University understand how our institutions will achieve their goals and how they will be held accountable for the results. We look forward to working with the Department of Higher Education and other stakeholders to rethink how public higher education can respond to our state's changing needs.

Sincerely,



Mun Y. Choi, Ph.D.
President

RR:mb

Enclosure

c: Barbara Bichlemeyer, UMKC Interim Chancellor
Alexander Cartwright, MU Chancellor
Thomas George, UMSL Chancellor
Steve Graham, Senior Associate Vice President, UM
Cindy Harmon, Secretary to the Board of Curators
Christopher Maples, S&T Interim Chancellor
Steve Owens, General Counsel
Ryan Rapp, Vice President for Finance and CFO, UM
David Russell, Chief of Staff

Spans and Layers

August 30, 2017



University of Missouri System
COLUMBIA | KANSAS CITY | ROLLA | ST. LOUIS

COLUMBIA

Span of Control by Level reporting to Cartwright, Alexander N; CHANCELLOR at COLUM

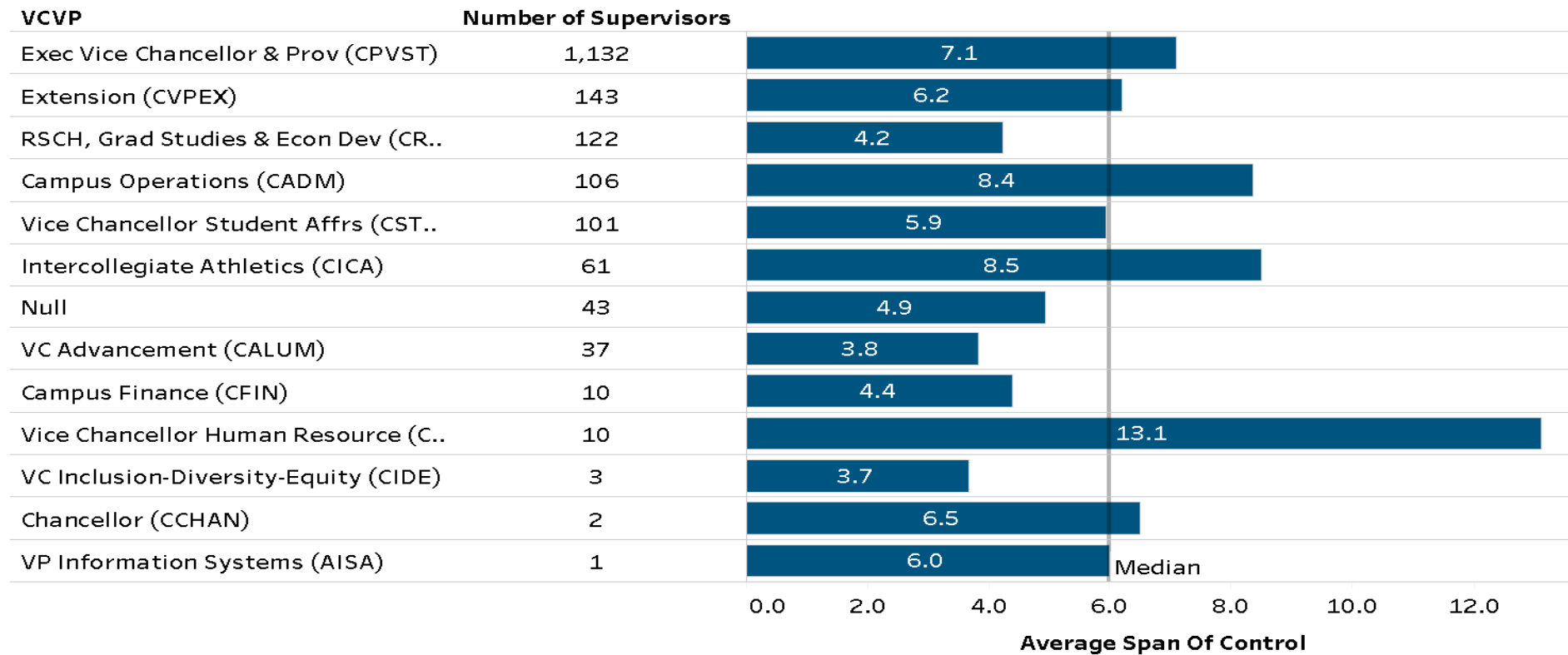
Includes both employees and non-employees with a defined reporting relationship. Based on unique headcount. Excludes students. Excludes personnel whose reporting relationship cannot be traced back to the Chancellor due to missing data (415 employees; 4,130 non-employees). Data from PeopleSoft Reporting as of 08/30/2017.

Layers	Number of Supervisors	Total Supervisor Salary & Estimated Benefits	Avg. Span Of Control	
1	1	\$0.6M	13.0	13.0
2	11	\$2.8M	11.2	11.2
3	99	\$20.5M	8.8	8.8
4	444	\$68.4M	10.3	10.3
5	930	\$110.3M	5.3	5.3
6	264	\$20.3M	5.3	5.3
7	22	\$1.5M	3.0	3.0
Total	1,771	\$224.4M	6.8	Average Span of Control



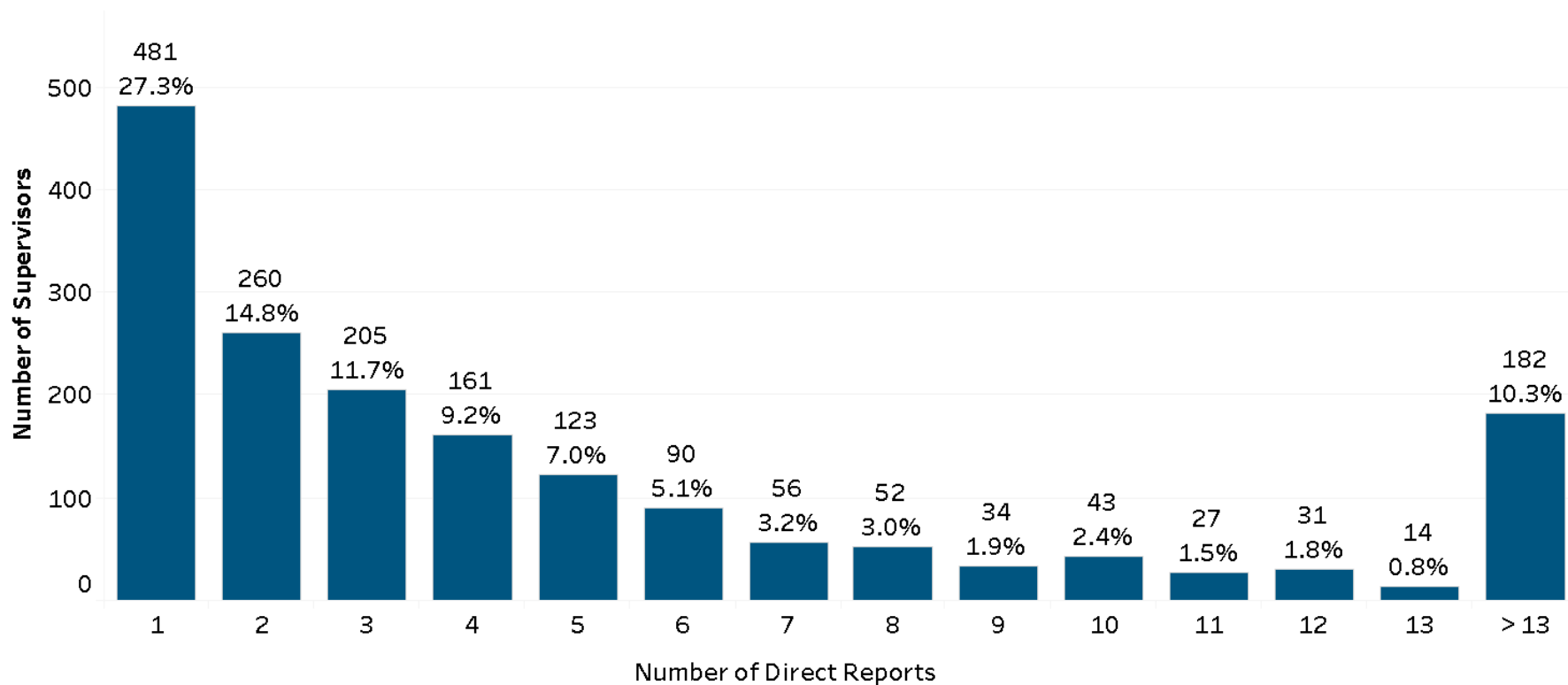
Span of Control by Vice Chancellor/Vice President reporting to Cartwright, Alexander N; CHANCELLOR at COLUM

VCVP is a major category rollup of HR departments one aggregate level between Business Unit and College/School/Division. Includes both employees and non-employees with a defined reporting relationship. Based on unique headcount. Excludes students. Excludes personnel whose reporting relationship cannot be traced back to the Chancellor due to missing data (415 employees; 4,130 non-employees). Data from PeopleSoft Reporting as of 08/30/2017.



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KANSAS CITY

Span of Control by Level reporting to Bichelmeyer, Barbara Anne; CHANCELLOR/PROVOST at KCITY

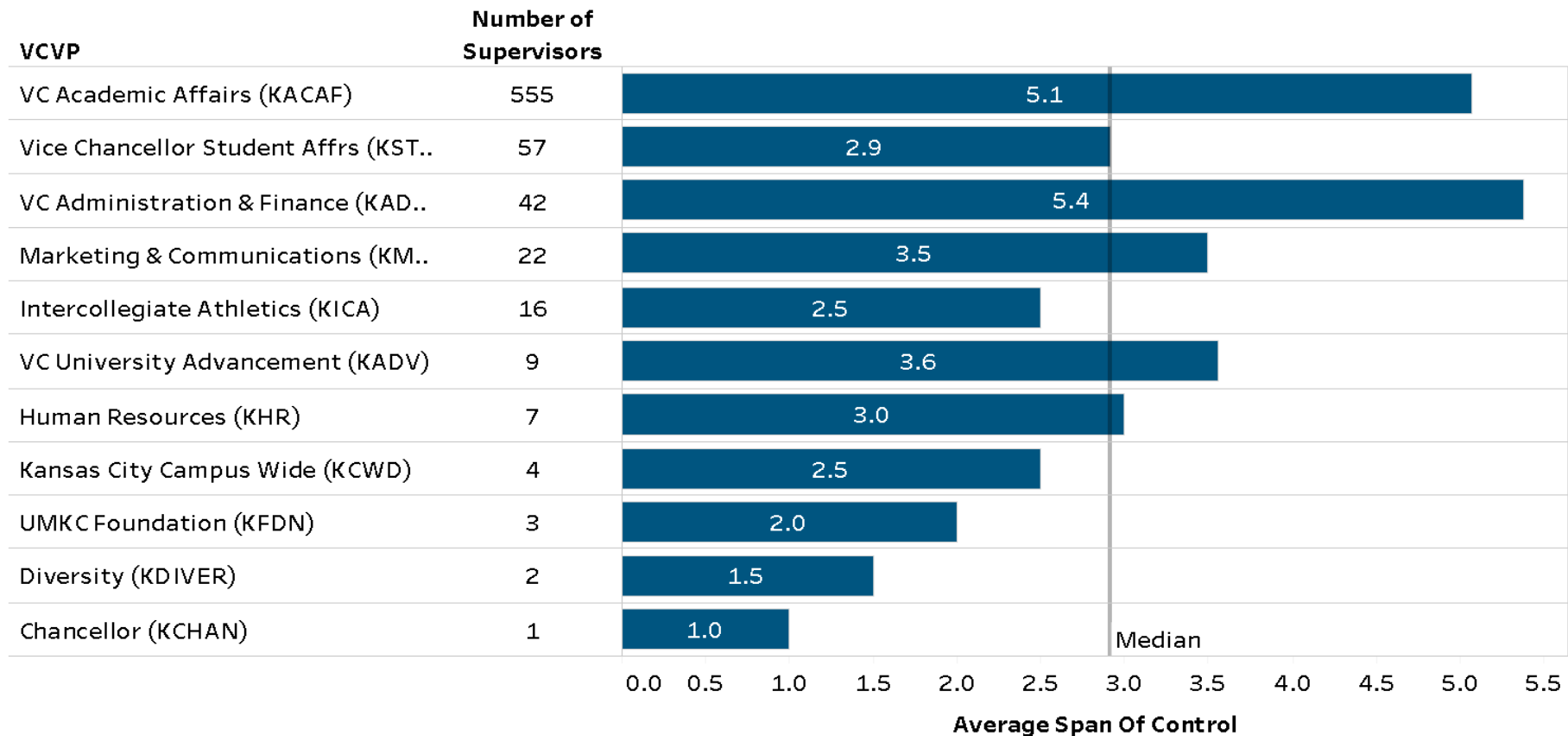
Includes both employees and non-employees with a defined reporting relationship. Based on unique headcount. Excludes students. Excludes personnel whose reporting relationship cannot be traced back to the Chancellor due to missing data (61 employees; 3,156 non-employees). Data from PeopleSoft Reporting as of 08/30/2017.

Layers	Number of Supervisors	Total Supervisor Salary & Estimated Benefits	Avg. Span Of Control	
1	1	\$0.4M	35.0	35.0
2	32	\$8.0M	10.3	10.3
3	231	\$29.8M	7.3	7.3
4	321	\$30.7M	2.9	2.9
5	109	\$7.9M	2.6	2.6
6	19	\$1.2M	6.5	6.5
7	5	\$0.3M	2.4	2.4
Total	718	\$78.4M	4.7	Average Span of Control



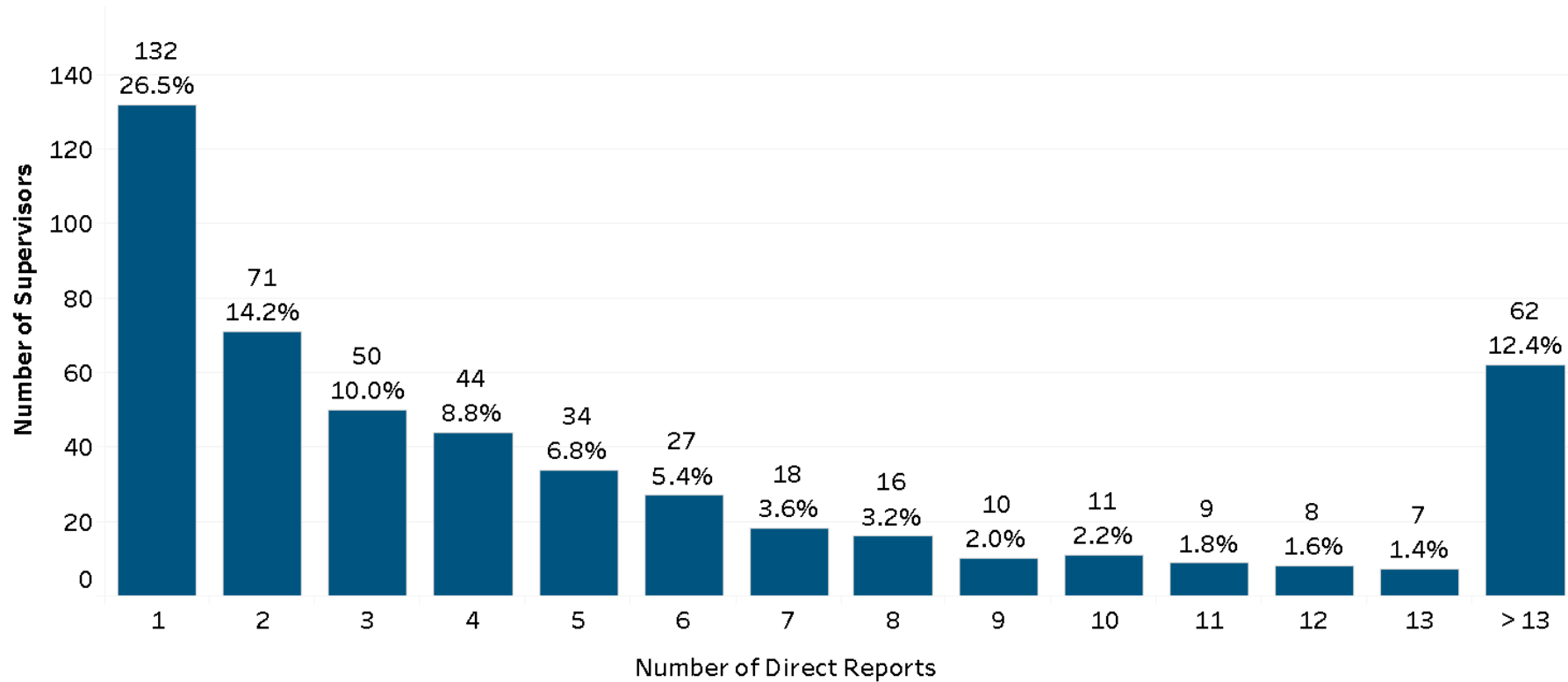
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ST. LOUIS

Span of Control by Level reporting to George, Thomas F; CHANCELLOR at STLOU

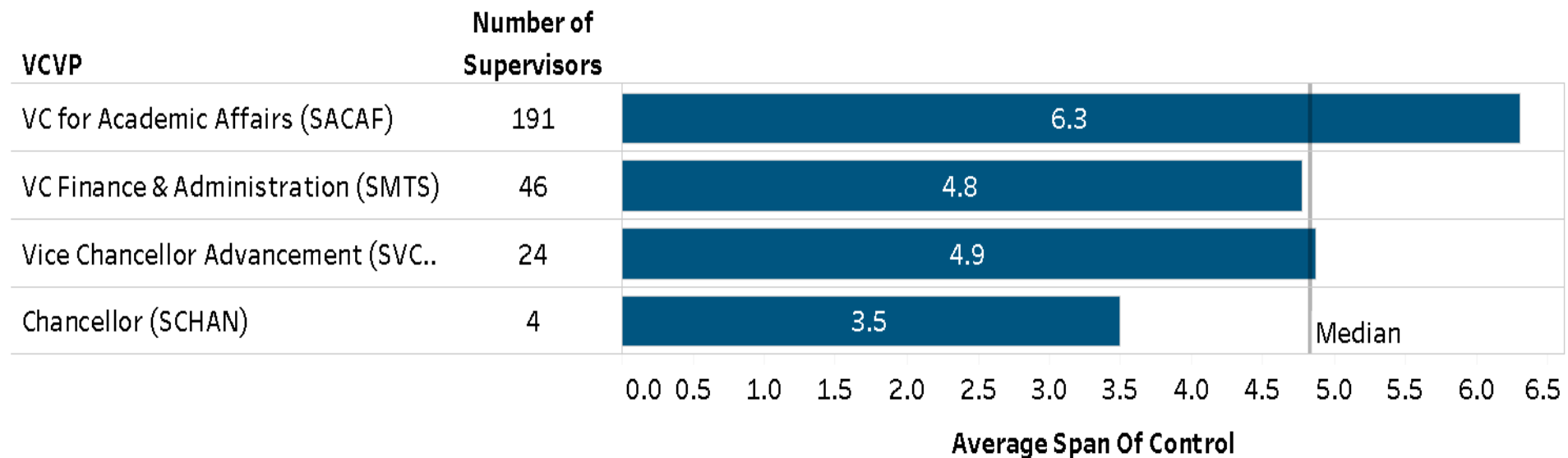
Includes both employees and non-employees with a defined reporting relationship. Based on unique headcount. Excludes students. Excludes personnel whose reporting relationship cannot be traced back to the Chancellor due to missing data (488 employees; 1,652 non-employees). Data from PeopleSoft Reporting as of 08/30/2017.

Layers	Number of Supervisors	Total Supervisor Salary & Estimated Benefits	Avg. Span Of Control	
1	1	\$0.4M	7.0	7.0
2	6	\$1.3M	8.8	8.8
3	33	\$5.5M	7.3	7.3
4	106	\$12.0M	7.7	7.7
5	97	\$9.5M	3.7	3.7
6	20	\$1.5M	3.7	3.7
7	2	\$0.1M	1.5	1.5
Total	265	\$30.2M	5.9	Average Span of Control



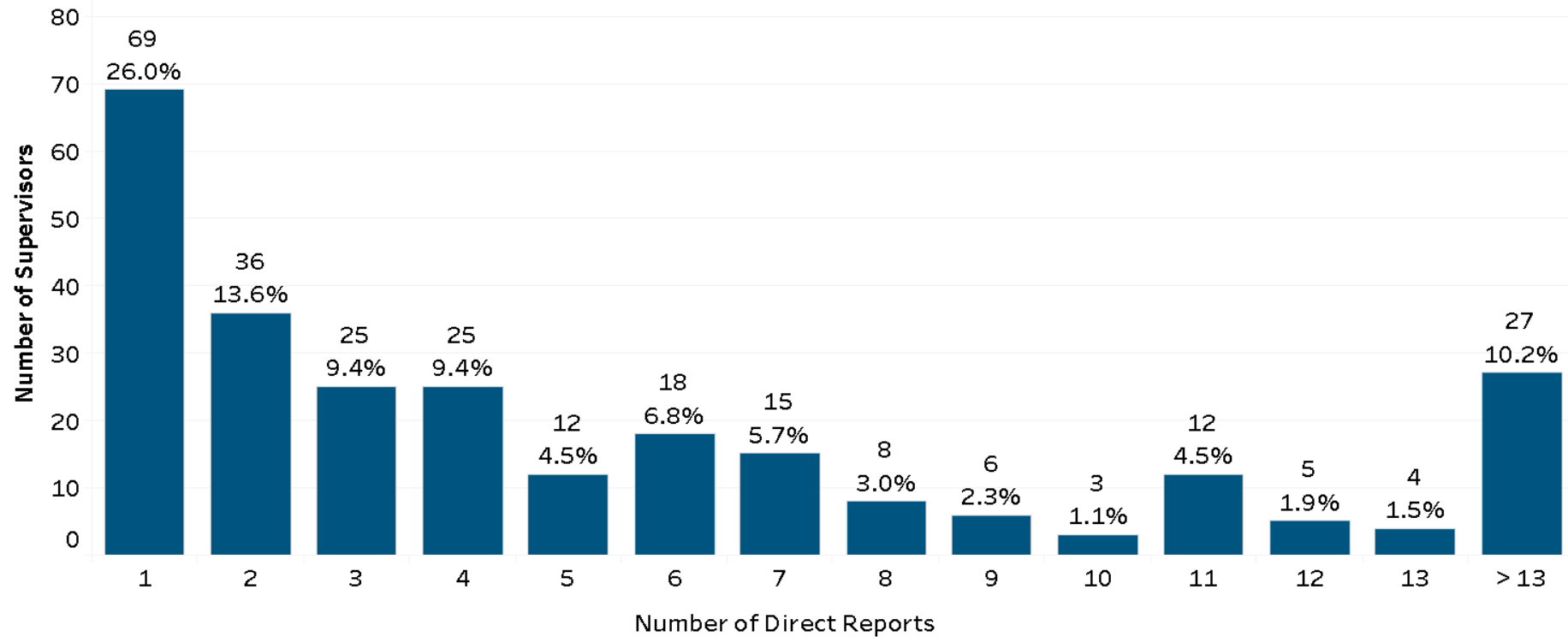
Span of Control by Vice Chancellor/Vice President reporting to George, Thomas F; CHANCELLOR at STLOU

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ROLLA

Span of Control by Level reporting to Maples,Christopher G; CHANCELLOR at ROLLA

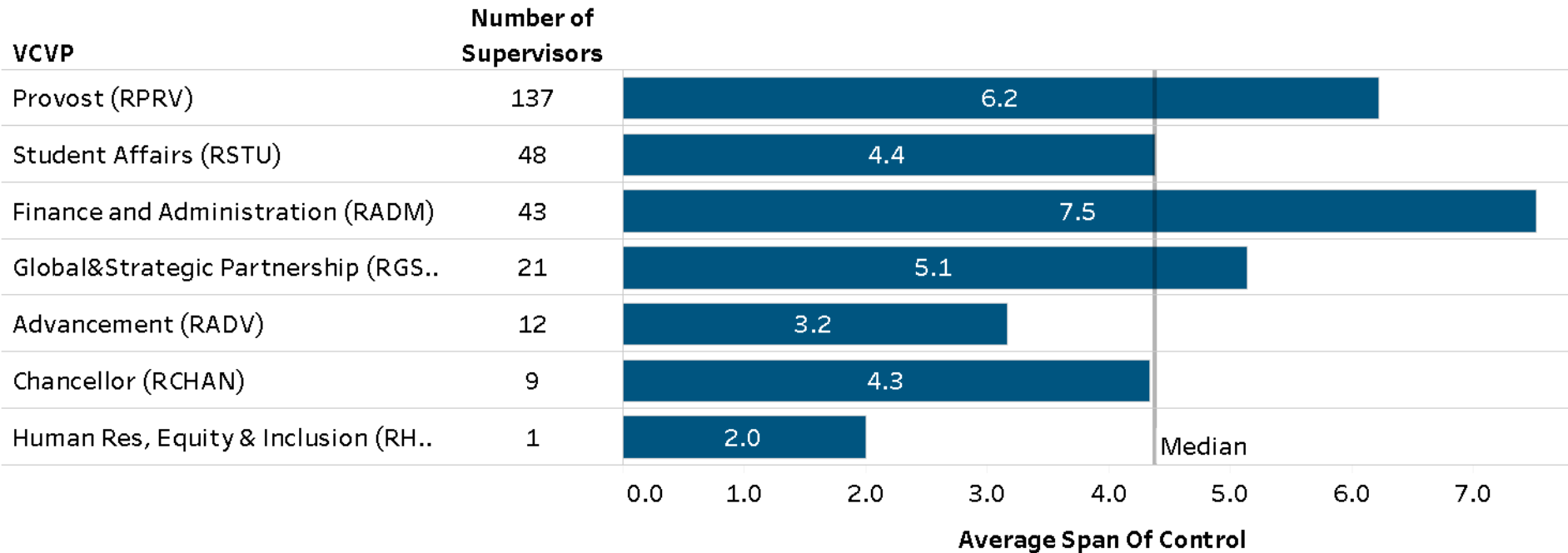
Includes both employees and non-employees with a defined reporting relationship. Based on unique headcount. Excludes students. Excludes personnel whose reporting relationship cannot be traced back to the Chancellor due to missing data (42 employees; 704 non-employees). Data from PeopleSoft Reporting as of 08/30/2017.

Layers	Number of Supervisors	Total Supervisor Salary & Estimated Benefits	Avg. Span Of Control	
1	1	\$0.4M	12.0	12.0
2	9	\$2.0M	5.2	5.2
3	29	\$4.9M	6.6	6.6
4	104	\$11.7M	7.8	7.8
5	102	\$10.9M	3.3	3.3
6	22	\$1.7M	7.9	7.9
7	4	\$0.2M	1.0	1.0
Total	271	\$31.8M	5.8	Average Span of Control



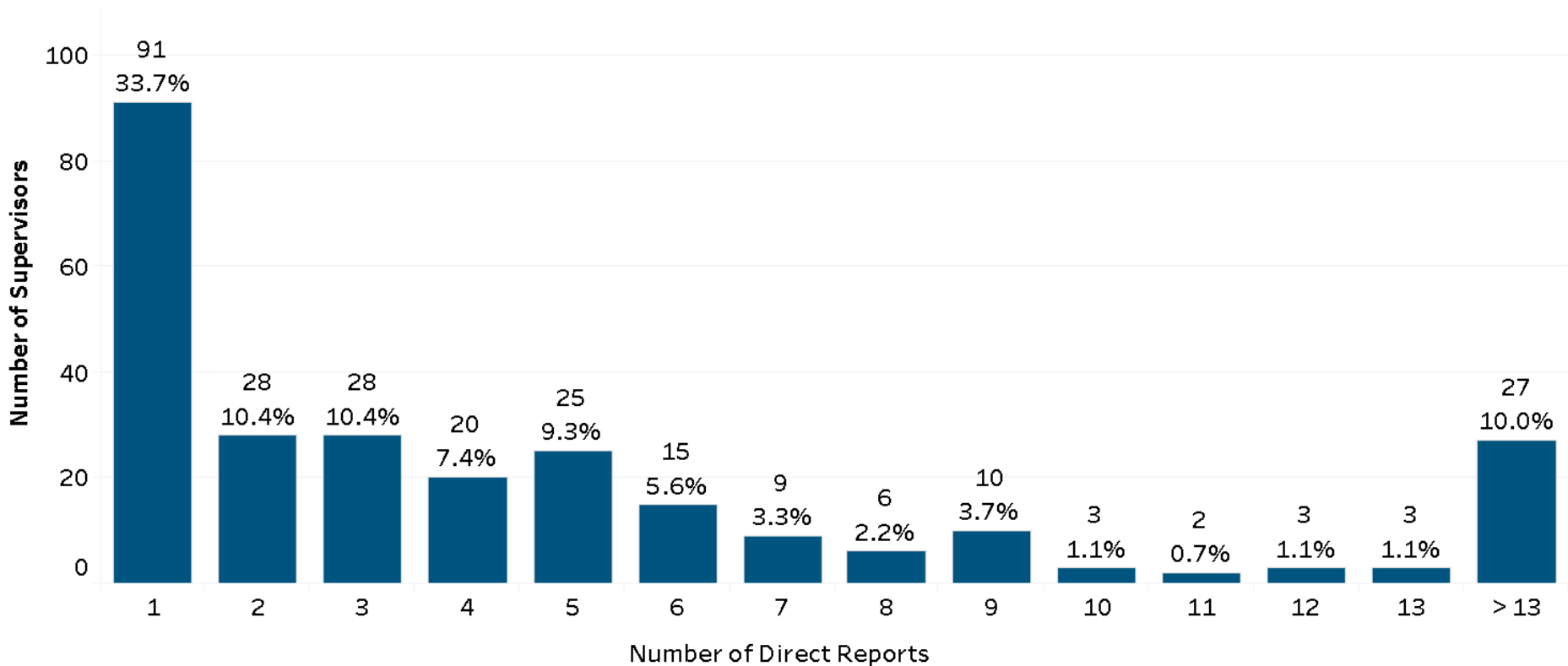
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SYSTEM OFFICE

Span of Control by Level reporting to Choi, Mun Y.; PRESIDENT at UMSYS

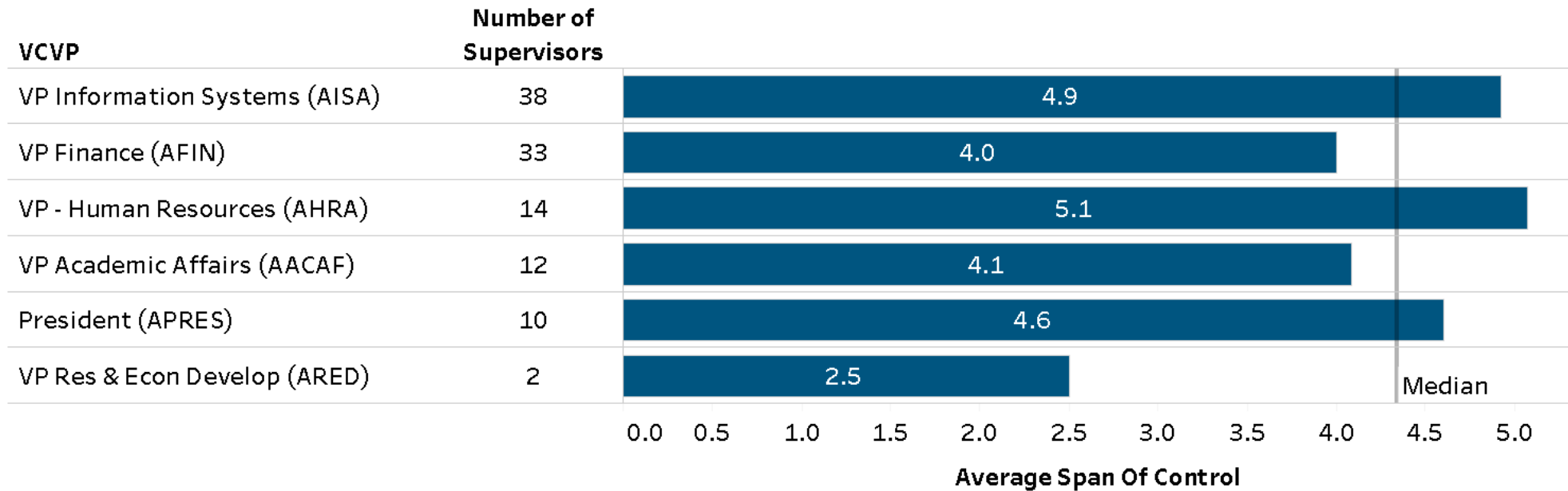
Includes both employees and non-employees with a defined reporting relationship. Based on unique headcount. Excludes students. Excludes personnel whose reporting relationship cannot be traced back to the President due to missing data (88 employees; 75 non-employees). Data from PeopleSoft Reporting as of 08/30/2017.

Layers	Number of Supervisors	Total Supervisor Salary & Estimated Benefits	Avg. Span Of Control	
1	1	\$0.7M	15.0	15.0
2	8	\$1.9M	5.5	5.5
3	18	\$3.5M	5.0	5.0
4	37	\$4.3M	4.4	4.4
5	36	\$3.3M	3.9	3.9
6	6	\$0.6M	4.7	4.7
7	3	\$0.2M	3.7	3.7
Total	109	\$14.5M	4.5	Average Span of Control



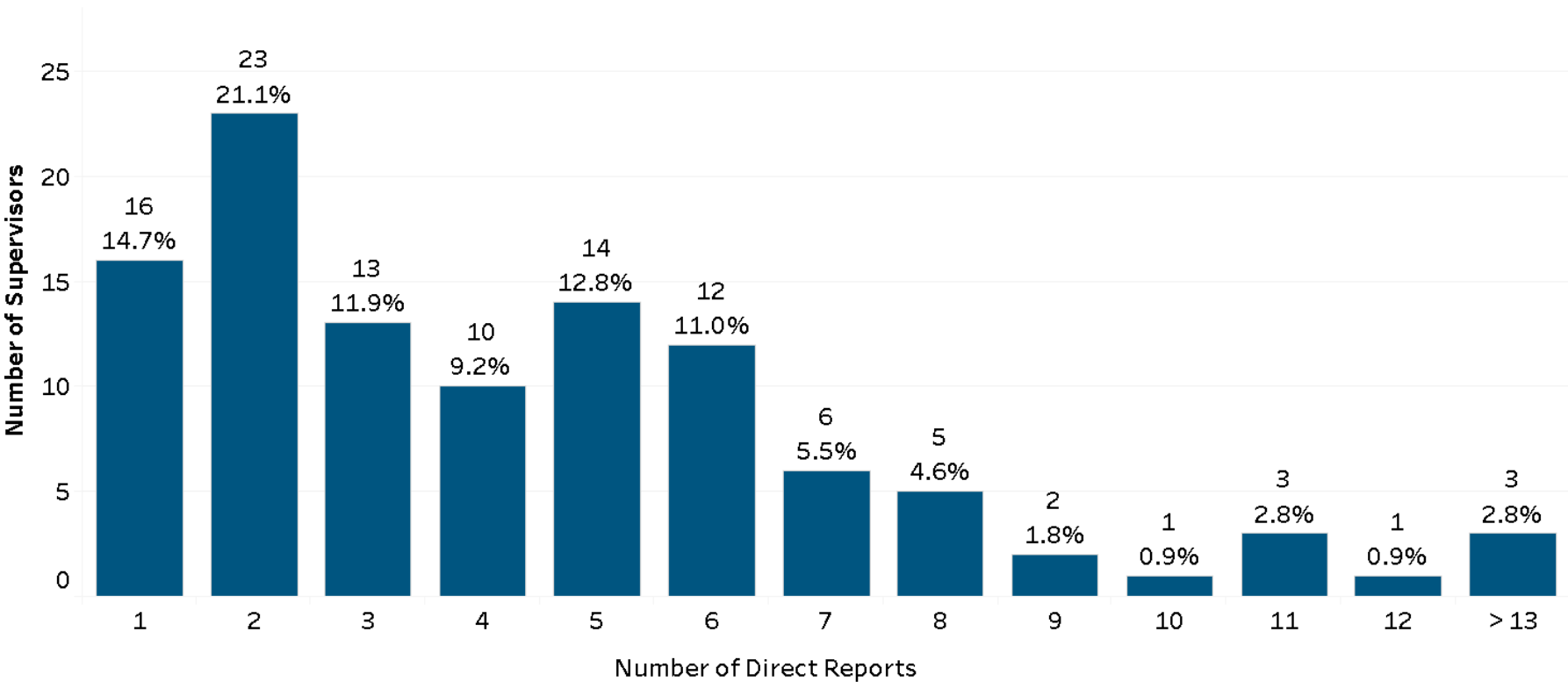
Span of Control by Vice Chancellor/Vice President reporting to Choi, Mun Y.; PRESIDENT at UMSYS

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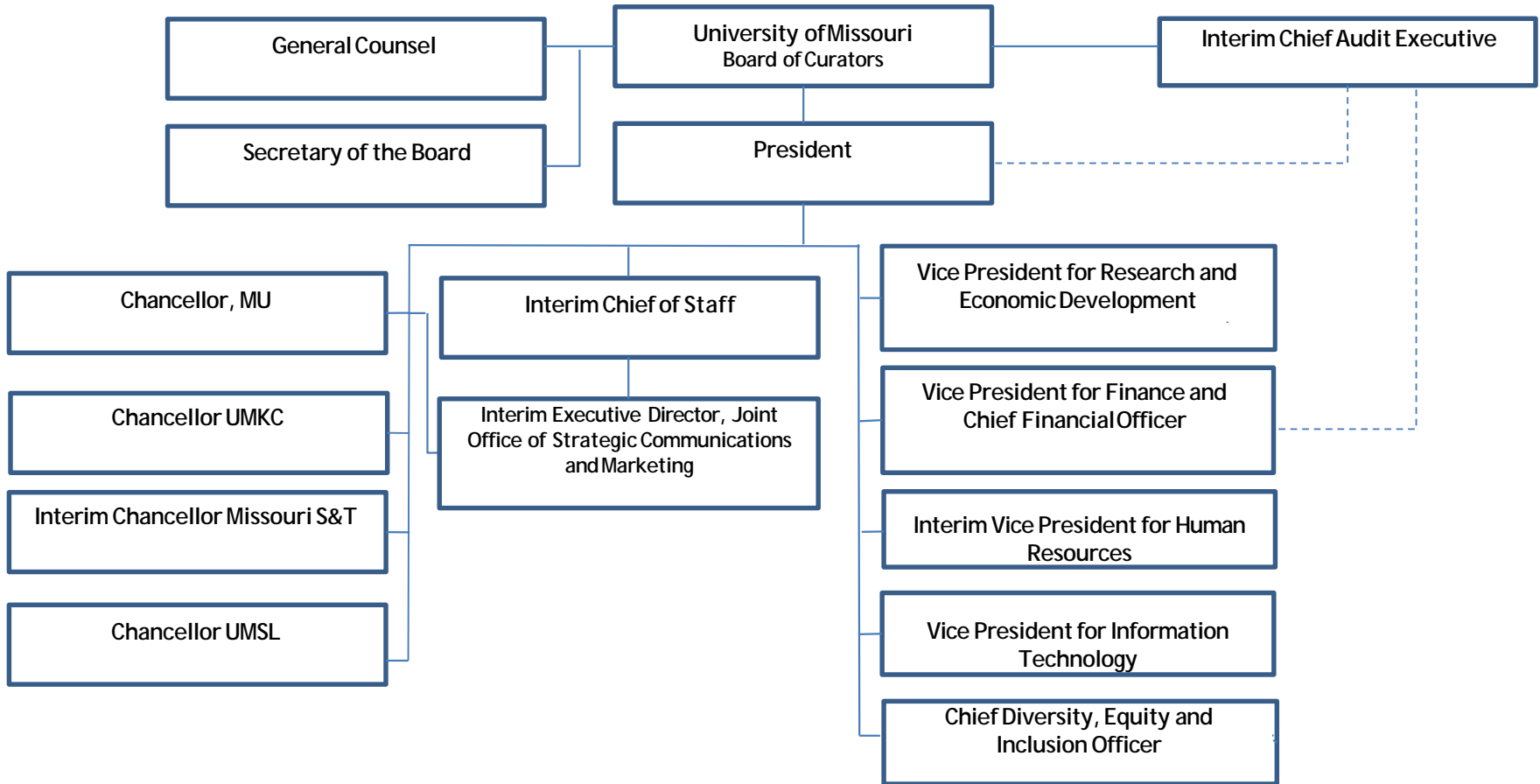


University of Missouri System

COLUMBIA | KANSAS CITY | ROLLA | ST. LOUIS

ORGANIZATIONAL CHANGES

University of Missouri System



Changes to the organizational structure of the University of Missouri System as compared to ten years ago are highlighted below.

- A Chief Audit Executive position now reports directly to the Board of Curators in line with today's best practice.
- A Chief Diversity, Equity and Inclusion Officer now reports to the President. The person serves a dual role for the MU campus and the UM System.
- The Sr. Vice President for Academic Affairs position has been eliminated.
- The Vice President for Government Relations position has been eliminated and will be replaced with an executive director who will report to the Chief of Staff.
- The Director of University Communications which previously reported to the President has been replaced with an Interim Executive Director of the new Joint Office of Strategic Communications and Marketing, a position that serves both the MU campus and the UM System.
- The Vice President for Human Resources position is currently vacant and this function is reporting to the Vice President for Finance. The Human Resources function at the UM System, including its organizational structure will be evaluated as part of the UM Administrative Systems review this fall.
- The Vice President for Research and Economic Development continues, but has been restructured as a dual role with MU. The same is true for the Vice President for Information Technology, where the incumbent serves as the UM System Chief Information Officer (CIO) and the MU CIO.

CHANCELLOR
Alexander Cartwright

Chancellor

Chief of Staff
Marty Oetting, Interim

Executive Assistant
Office of the Chancellor
Janet Sapp, Interim



DRAFT

Significant Organizational Changes over the past 10 Years

University of Missouri

Senior Administrative Position Eliminations

- Eliminated Deputy Chancellor Position
- Eliminated Executive Vice Chancellor for Health Affairs position
- Eliminated Dean of the Truman School of Public Affairs position; moved the school into the College of Arts and Science

Changes that Involved UM-MU System Consolidation

- Renamed Assistant to the Chancellor University Affairs position to Vice Chancellor for Marketing and Communication; Consolidated Marketing and Communication between UM campus and MU system
- Created Vice Chancellor for Diversity, Equity, and Inclusion position, consolidated with UM system Chief Diversity, Equity, and Inclusion Officer
- Renamed Vice Chancellor for Research position to Vice Chancellor for Research, Graduate Studies, and Economic Development position, consolidated with UM System Vice President for Research and Economic Development

Changes in Position Titles and Responsibilities

- Eliminated Director of Budget Position; Created Vice Chancellor for Finance and Chief Financial Officer Position
- Eliminated Special Assistant to the Chancellor position; Created Chief of Staff position
- Elevated Associate Vice Chancellor for Human Resource Services and Affirmative Action position to Vice Chancellor status
- Renamed Vice Chancellor for Administrative Services position to Vice Chancellor for Operations and Chief Operating Office
- Elevated extension/engagement head from Vice Provost to Vice Chancellor for Extension and Engagement.
- Eliminated the Graduate School Dean position; Created an Associate Vice Chancellor for Graduate Studies position. This occurred when the Graduate School was eliminated as an independent school.



Interim Chancellor
Barbara Bichelmeyer

Executive Assistant
Kimberly Johnson

Executive Vice Chancellor and Provost
Barbara Bichelmeyer

Executive Assistant
Rebecca Markley

Dean
School of Medicine
Steven Kanter

Director
Athletics
Carla Wilson

Vice Chancellor
Diversity and Inclusion
Susan Wilson

Vice Chancellor
Student Affairs and Enrollment Management
Mel Tyler

Vice Chancellor
Finance and Administration
Sharon Lindenbaum

Vice Chancellor
Human Resources
Carol Hintz

Vice Chancellor
Strategic Marketing and Communications
Anne Spenner

Vice Chancellor
University Advancement
Curt Crespino

President
UMKC Foundation
Steven Norris

Chief of Staff
Sheri Gormley

Diversity Initiatives

Deputy Provost
Cindy Pemberton

Academic Program Development
Devon Cancellia

Faculty Affairs
Diane Fillion

IPh.D.
Joe Parisi

Research and Economic Development
Lawrence Dreyfus

Information Services
Andrew Goodenow

Office of Planning, Analysis and Decision Support
Kelli Cox

Innovation Center
Maria Meyers

Student Affairs and Enrollment Management
Jennifer DeHaemers

Student Affairs and Enrollment Management
Jeff Traiger

College of Arts and Sciences
Wayne Vaught

Conservatory of Music and Dance
Diane Petrella

Henry W. Bloch School of Management
Brian Klaas

Honors College
Jim McKusick

School of Biological Sciences
Ted White

School of Computing and Engineering
Kevin Truman

School of Dentistry
Marsha Pyle

School of Education
Justin Perry

School of Graduate Studies
Peggy Ward-Smith

School of Law
Barbara Glesner-Fines

School of Nursing and Health Studies
Ann Cary

School of Pharmacy
Russel Melchert

University College
Kim McNeley

University Libraries
Bonnie Postlethwaite

Administration

Finance and Planning

Campus Facilities

Cashiers and Collections

Police Department

Gift Processing

Financial Literacy

Title IX/Affirmative Action

Total Rewards - Benefits and Compensation

Employee Relations

Payroll and Compensation

Academic HR

Recruitment

Training and Development

Creative Services

Marketing

Public Relations

KCUR

Alumni and Constituent Relations

Community and Public Affairs

External Relations and Trustee Liaison

Special Events and Conference Services

Development

Stewardship

Kansas City Repertory Theatre

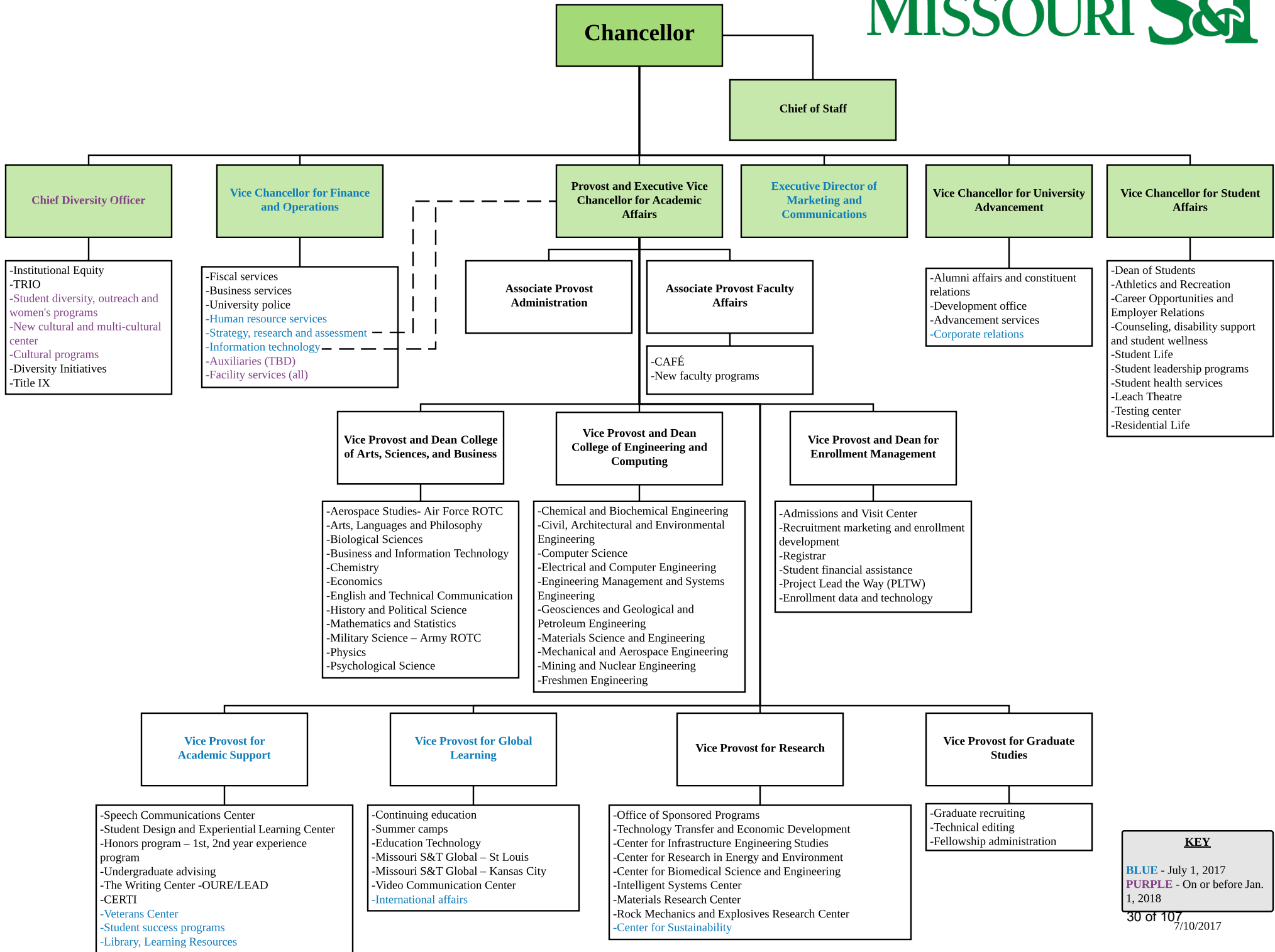
UMKC Organizational changes over last 10 years

New

UMKC Foundation	Separate 501c3 organization formed in 2010 in to take over development opportunities for the campus
Honors College	Started with system strategic funding in FY2016 as effort to recruit national merit scholars and enhance honors college experience at UMKC
University College	Formed to help with retention efforts of undecided students; Univ College provides advising ...
Center for Neighborhood	Established in 2016 with line item state funding; housed within the College of Arts & Science; funding partially withheld in 2017 and eliminated in 2018 by the Governor.
Pharmacy Satellite - Springfield	Program started in 2013 to increase pharmacists in the state of Missouri, particularly in the southeast region of Missouri; first class admitted in 2013. Funded with line item state funding; partially withheld in 2017 and eliminated in 2018
Lewis White Real Estate Center	Established as part of Bloch School of Management in 2007-2008

Reporting Changes/ Eliminations

Intercollegiate Athletics	Reported to Vice Chancellor for Finance and Administration; now reports to Chancellor
Human Resources	As of 2013 H.R. is headed by a Vice Chancellor; also in 2013 Title IX and Affirmative Action were moved to H.R.
Center for the City	Absorbed into the Institute for Human Development
Innovation Center	Moved from Bloch School in 2009 to Office of Research Services to place it's efforts closer to technology transfer. Moved in again in 2016 to report directly to the Provost to capitalize on community connections.
Community & Public Affairs	Previously its own division reporting to the Chancellor's Office; office was eliminated and duties have been absorbed by University Advancement
Office of Financial Literacy	Formerly part of the Missouri Council on Economic Education housed in the School of Education; moved to Finance and Administration in FY2016. Provides economic and financial literacy education to K-12 in Kansas City metropolitan as well as UMKC students and staff.
Strategic Marketing and Communications	In 2007, three entities were combined into a single division, headed by the Vice Chancellor of Strategic Communications. The PR, marketing and creative services functions had previously reported through the Provost's Office and University Advancement.
Student Affairs & Enroll Mgmt	Now directly reporting to Provost
Institute for Professional Preparation	Eliminated (was part of Student Affairs)
Institute for Labor Studies	Eliminated (was part of College of A&S)



KEY
 BLUE - July 1, 2017
 PURPLE - On or before Jan. 1, 2018

Changes in Missouri S&T Organizational Structure

2007:

- Eliminated all four academic schools
- Created a Vice Provost for Undergraduate Studies and Vice Provost for Graduate Studies from one existing position

2014:

- Eliminated the Vice Provost for Academic Affairs
- Configured the academic departments into two academic colleges
- Created a Global and Strategic Partnerships unit

2015:

- Merged accounting and budget into one unit

2017:

- Merged separate campus facilities operations into one department
- Eliminated public radio station
- Eliminated Global and Strategic Partnerships unit
- Eliminated department of Human Resources, Equity and Inclusion and replaced with a Diversity Office

UNIVERSITY OF MISSOURI-ST. LOUIS

Chancellor
Office of the Chancellor
Dr. Thomas F. George

Director & Chief Diversity Officer
Office of Diversity, Equity and Inclusion
Ms. Deborah J. Burris

Assistant to the Chancellor
Public Affairs & Economic Development
Ms. Elizabeth Van Uum

Provost and Vice Chancellor
Academic Affairs
Dr. Kristin Sobolik

Vice Chancellor, Finance and Administration/Chief Financial Officer
Mr. Richard A. Baniak

Vice Chancellor
University Advancement
Mr. Martin F. Leifeld

- Associate Vice Chancellor
Facilities Management
Mr. Larry Eisenberg
- Executive Director
Human Resources
Mr. James W. Hertel
- Executive Director
Information Technology
Dr. Jane Williams
- Director
Institutional Research
Mr. Lawrence W. Westermeyer
- Director
Budget Services
Ms. Joann F. Wilkinson
- Director
Cashiers and Student Accounts
Mr. Mitchell R. Hess
- Senior Manager
Business Operations
Ms. Catherine Jochens
- Senior Manager
Business Operations
(Vacant)
- Senior Manager
Financial Planning
Mr. Richard A. Baniak (Acting)
- Business Managers
College/School/Division
TBD

- Vice Provost, Graduate Studies and Research and Dean, Graduate School
Dr. Christopher D. Spilling
- Associate Dean
Graduate School
Dr. Wesley R. Harris
- Director, Scientific & Computing Services
ITE: Innovative Technology Enterprises
Dr. William J. Lemon
- Director
Missouri Institute of Mental Health
Dr. Robert H. Paul
- Director
Public Policy Administration
Mr. Daniel Sise

- Vice Provost
Enrollment Management
Mr. Alan Byrd
- Director
Admissions
Mr. Drew Griffin
- Registrar
Office of Registration
Ms. Teresa Keuss
- Project Manager
Welcome Center
Ms. Yolanda Weathersby
- Director
Student Financial Aid
Dr. Anthony Georges
- Director, Community College
Relations & Off-Campus Sites
Ms. Krystal Lang

- Vice Provost, Student Affairs
Dean of Students
Dr. Curtis C. Coonrod
- Assistant Dean of Students
Student Administrative Services
Dr. D'Andre Braddix
- Assistant Dean of Students
Campus Life
Ms. Miriam I. Roccia
- Director
Athletics
Ms. Lori Flanagan
- Director
SUCCEED
Mr. Jonathan Lidgus

- Senior Associate Vice Chancellor
University Marketing and Communications
Mr. Ronald H. Gossen
- Associate Vice Chancellor
University Development Administration
Ms. Beth Krumm
- Associate Vice Chancellor
Alumni Engagement and Annual Giving
Ms. Jennifer Jezek-Taussig
- Director & General Manager
St. Louis Public Radio & The Beacon
Mr. Tim J. Eby

- Associate Provost
Student Success
Ms. Elizabeth Eckelkamp
- Associate Provost
Planning and Assessment
Dr. Paulette Isaac-Savage
- Assoc. Provost, Professional Development
Director, Center for Teaching & Learning
Dr. James "Andy" Goodman
- Associate Provost, Academic Affairs
Director, International Studies & Programs
Dr. Joel N. Glassman
- Director
Community Outreach & Engagement
Ms. Patricia Zahn
- Director
Office of Academic Integrity
Dr. Tanisha Stevens

- Interim Dean
College of Arts & Sciences
Dr. Teresa Thiel
- Director
School of Fine and Performing Arts
Dr. Barbara Harbach
- Dean
College of Business Administration
Mr. Charles E. Hoffman
- Interim Dean
College of Education
Dr. Ann Taylor
- Dean
College of Nursing
Dr. Susan Dean-Baar

- Dean
College of Optometry
Dr. Larry J. Davis
- Interim Dean
Pierre Laclède Honors College
Mr. Daniel Gerth
- Dean
UMSL/WU Joint UG Engineering Program
Dr. Joseph A. O'Sullivan
- Dean
University Libraries
Mr. Christopher Dames
- Dean
School of Social Work
Dr. Sharon Johnson



MDHE Information Request Made By Commissioner Zora Mulligan
University of Missouri-St. Louis Response

2. **Organizational changes.** Please provide an organizational chart and indicate any significant changes made in the last 10 years.

This document summarizes the major organizational changes that have occurred over the last 10 years at the University of Missouri-St. Louis (UMSL). These changes were implemented to ensure that the organizational structure was more centralized and efficient.

Finance (Managerial & Technological Services) and Administration were formerly two separate units, each reporting to the Chancellor. In FY2009, the organizational structure was changed and Finance and Administration became one unit. The name was changed to Finance and Administration in FY2017. The unit reports to the Chancellor.

In FY2016, the School of Professional and Continuing Studies was closed and removed from the organizational structure. This unit had previously reported to the Provost and Vice Chancellor for Academic Affairs. Until FY2013, it was known as Continuing Education.

In FY2017, the Graduate School and the Office of Research Administration became one unit, Graduate Studies and Research. The unit reports to the Provost and Vice Chancellor for Academic Affairs.

In FY2018, Enrollment Management was moved from reporting to the Vice Provost for Student Affairs, to report directly to the Provost and Vice Chancellor for Academic Affairs.

In FY2018, a new position was added to the organizational structure. The Associate Provost for Student Success was created to help lead campus-wide efforts in student retention. The position reports to the Provost and Vice Chancellor for Academic Affairs.

In FY2018, lines for business managers of the various units were added to the organizational structure. These positions will be reporting to the Vice Chancellor for Finance and Administration. Formerly, they reported to the respective colleges and schools under the title of fiscal officers.

Program Rankings

MU

Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Center for Agroforestry		Award	USDA, 2012 Paula Ford Professional Development Program Proposal of the Year	https://cafnr.missouri.edu/2013/02/agroforestry-academy-wins-national-award/
Divisions of Plant Sciences & Animal Sciences	69	15	Times Higher Education, Reuters international Plant and Animal Sciences ranking 2009	https://www.timeshighereducation.com/news/top-institutions-in-plant-and-animal-sciences/411170.article
Hospitality Management	8	1	Value Colleges, 2017 Top 30 Best Value Online Bachelor's in Hospitality Management	http://www.valuecolleges.com/rankings/best-online-bachelors-hospitality-administration/
Hospitality Management	8	4	Best Colleges, 2017 Best Online Hospitality Management Programs	http://www.bestcolleges.com/features/top-online-hospitality-management-programs/
School of Natural Resources	44	29 out of 49	College Factual, Undergraduate Natural Resources Programs	www.collegefactual.com
SNR - Atmospheric Sciences & Meteorology (Environmental Science)		9 out of 21	College Factual, Undergraduate degree Top Ranked 2017	www.collegefactual.com
SNR - Forestry (Natural Resource Science & Management)		17 out of 32	College Factual, Undergraduate degree Top Ranked 2017	www.collegefactual.com
SNR - Parks, Recreation & Sport		9 out of 58	College Factual, Undergraduate degree Top Ranked 2017	www.collegefactual.com
Art	18	157 out of 228	U.S. News, Graduate Fine Arts Programs	https://www.usnews.com/best-graduate-schools/search?program=top-fine-arts-schools&name=
Art and Archaeology	7	Top 25	American Art Awards, 2017 Best Galleries and Museums	http://www.americanartawards.com/25-best-state-galleries-2017/
Biological Science	37	84 out of 261	U.S. News, Graduate Biological Sciences Programs	https://www.usnews.com/best-graduate-schools/search?program=top-biological-sciences-programs
Campus Writing Program		Top 20	U.S. News, 2017 Top 20 Programs to Support Writing in the Disciplines	https://www.usnews.com/best-colleges/rankings/writing-programs
Chemistry	35	92 out of 205	U.S. News, Graduate Chemistry Programs	https://www.usnews.com/best-graduate-schools/search?program=top-chemistry-schools&name=
Classics	11	26 of top 31	National Research Council, Graduate Classics Programs	http://www.chronicle.com/article/NRC-Rankings-Overview-/124716/
Classics	11	31 of top 41	National Research Council, Graduate Classics Programs (PhD programs)	http://www.chronicle.com/article/NRC-Rankings-Overview-/124716/
Communication	17	42 out of 201	QS World University Rankings, Top World Universities for Communication and Media	https://www.topuniversities.com/universities/university-missouri-columbia#sub

MU

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Economics	24	63 out of 138	U.S. News, Graduate Economics Programs	https://www.usnews.com/best-graduate-schools/search?program=top-economics-schools
Economics	24	57 out of 130	RePEc (service hosted by Research Division of the Federal Reserve Bank of St. Louis, Top 25% of U.S. economics departments)	https://ideas.repec.org/top/top.usecondept.html
English	50	67 out of 153	U.S. News, Graduate English Programs	https://www.usnews.com/best-graduate-schools/search?program=top-english-schools&name=
English	50	8 out of 135	Poets & Writers, 2012 Creative Writing Doctoral Program Rankings: The Top Fifteen	https://www.pw.org/content/2012_creative_writing_doctoral_program_rankings_the_top_fifteen
Geological Sciences	12	88 out of 123	U.S. News, Graduate Earth Sciences Programs	https://www.usnews.com/best-graduate-schools/search?program=top-earth-sciences-schools
History	30	79 out of 151	U.S. News, Graduate History Programs	https://www.usnews.com/best-graduate-schools/search?program=top-history-schools&name=
Mathematics	43	65 out of 173	U.S. News, Graduate Math Programs	https://www.usnews.com/best-graduate-schools/search?program=top-mathematics-programs&name=
Office of Multidisciplinary Degrees		21	Affordable Colleges Online, 2017 Top 25 Affordable Online Bachelor's Degrees in General Studies	http://affordablecollegesonline.org/best-colleges-online/
Philosophy	15	Top 50	Philosophical Gourmet Report 2014-15, Top 50 U.S. philosophy faculty, based on reputational surveys of nearly 200 philosophers	http://www.philosophicalgourmet.com/overall.asp
Physics & Astronomy	37	95 out of 178	U.S. News, Graduate Physics Programs	https://www.usnews.com/best-graduate-schools/search?program=top-physics-schools&name=
Political Science	20	72 out of 120	U.S. News, Graduate Political Science Programs	https://www.usnews.com/best-graduate-schools/search?program=top-political-science-schools&name=
Psychological Sciences	45	36 out of 224	U.S. News, Graduate Clinical Psychology Programs	https://www.usnews.com/best-graduate-schools/search?program=top-clinical-psychology-schools&name=
Psychological Sciences	45	45 out of 246	U.S. News, Graduate Psychology Programs	https://www.usnews.com/best-graduate-schools/search?sort=rank_sort&sortdir=asc&program=top-psychology-schools

MU

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Psychological Sciences	45	1 out of 97	Nosek et al (2010), Social Psychology Programs faculty career stage impact	http://www-bcf.usc.edu/~jessegra/papers/NGLKHHSMJFT2010.pdf
Psychological Sciences	45	65 out of 185	National Research Council, Graduate Psychology Programs	http://sites.nationalacademies.org/PGA/Resdoc/
Sociology	11	80 out of 120	U.S. News, Graduate Sociology Programs	https://www.usnews.com/best-graduate-schools/search?program=top-sociology-schools&name=
Statistics	18	53 out of 87	U.S. News, Graduate Statistics Programs	https://www.usnews.com/best-graduate-schools/search?program=top-statistics-schools&name=
Theatre	9	142 out of 1208 (top 15%)	Theatre Ranking 2015, No methodology posted	theatre-schools.com
Undergraduate Studies/MU Connect		Finalist	Hobson's, 2016 Hobson's Education Advances Award for Student Success	https://www.hobsons.com/resources/entry/ramapo-college-named-2016-education-advances-award-winner?cid=701i0000001S2Vx&utm_campaign=HE%20-%20Education%20Advances%20-%2007292016&utm_medium=email&utm_source=Elouqua
College of Education	125	43 out of 255	U.S. News, Graduate Education Schools	https://www.usnews.com/best-graduate-schools/search?program=top-education-schools&name=
College of Education	125	61 out of 278	U.S. News, Online Graduate Education Programs	https://www.usnews.com/education/online-education/university-of-missouri-columbia-178396
Ed Leadership & Pol Analysis	14	15 out of 21	U.S. News, Graduate Educational Administration and Supervision Programs	https://www.usnews.com/best-graduate-schools/top-education-schools/education-administration-rankings?int=a11808&int=a06908
Educ, School, & Counsel Psych	43	3 out of 13	U.S. News, Graduate Student Counseling Programs	https://www.usnews.com/best-graduate-schools/top-education-schools/student-counseling-rankings?int=a11808&int=a06908
School and Counseling Psychology	43	2	OnlineU/SR Education Group, 2017 Most Affordable Online Colleges, Master's in School Counseling	http://www.onlineu.org/most-affordable-colleges/school-counseling-masters-degrees
School and Counseling Psychology	43	13	Guide to Online Schools/SR Education Group, 2017 Top Online Counseling Master's Degrees	http://www.guidetoonlineschools.com/degrees/counseling

MU

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School and Counseling Psychology	43	31	Community for Accredited Online Schools, 2017 Best Online Master's Degree in School Counseling	http://www.accreditedschoolsonline.org/online-degrees/best-online-masters-in-school-counseling/#best-college-ranking
School of Information Science and Learning Technologies	16	22 out of 45	U.S. News, Graduate Library Programs	https://www.usnews.com/best-graduate-schools/search?program=top-library-information-science-programs&name=
Special Education	13	1	Guide to Online Schools/SR Education Group, 2017 Best Value in Online Special Education	http://www.guidetoonlineschools.com/degrees/special-education#best-value
Biomedical/Bioengineering	10	91 out of 148	U.S. News, Graduate Biomedical/Bioengineering Programs	https://www.usnews.com/best-graduate-schools/top-engineering-schools/biomedical-rankings?int=9d0e08&int=a06908
Chemical Engineering	8	105 out of 121	U.S. News, Graduate Chemical Engineering Programs	https://www.usnews.com/best-graduate-schools/top-engineering-schools/chemical-engineering-rankings?int=9d0e08&int=a06908
Civil/Environmental Engr	17	77 out of 141	U.S. News, Graduate Civil Engineering Programs	https://www.usnews.com/best-graduate-schools/top-engineering-schools/civil-engineering-rankings?int=9d0e08&int=a06908
Civil/Environmental Engr	17	64 out of 96	U.S. News, Graduate Environmental / Environmental Health Engineering Programs	https://www.usnews.com/best-graduate-schools/top-engineering-schools/environmental-engineering-rankings?int=9d0e08&int=a06908
College of Engineering	130	89 out of 198	U.S. News, Graduate Engineering Schools - Overall	https://www.usnews.com/best-graduate-schools/search?program=top-engineering-schools&name=
College of Engineering	132	91 out of 205	U.S. News, Undergraduate Engineering Programs (at doctorate institutions)	https://www.usnews.com/best-colleges/rankings/engineering-doctorate?_mode=table
Computer Science	21	101 out of 176	U.S. News, Graduate Computer Science Programs	https://www.usnews.com/best-graduate-schools/search?sort=rank_sort&sortdir=asc&program=top-computer-science-schools
Electrical And Computer Engr	21	106 out of 134	U.S. News, Graduate Computer Engineering Programs	https://www.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=computer-engineering-rankings&name=&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=

MU

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Electrical And Computer Engr	21	112 out of 174	U.S. News, Graduate Electrical / Electronic / Communications Engineering Programs	https://www.usnews.com/best-graduate-schools/top-engineering-schools/electrical-engineering-rankings?int=9d0e08&int=a06908
Industrial/Mfg Sys Engr	6	66 out of 86	U.S. News, Graduate Industrial / Manufacturing / Systems Engineering Programs	https://www.usnews.com/best-graduate-schools/top-engineering-schools/industrial-engineering-rankings?int=9d0e08&int=a06908
Mechanical & Aerospace Engr	35	95 out of 169	U.S. News, Graduate Mechanical Engineering Programs	https://www.usnews.com/best-graduate-schools/top-engineering-schools/mechanical-engineering-rankings?int=9d0e08&int=a06908
Research Reactor	12	20 out of 28	U.S. News, Graduate Nuclear Engineering Programs	https://www.usnews.com/best-graduate-schools/top-engineering-schools/nuclear-engineering-rankings?int=9d0e08&int=a06908
Architectural Studies	8	Award	Interior Design Educators Council, 2017 Institutional Merit Award, Online Graduate Programs in Architectural Studies	https://www.idec.org/i4a/pages/index.cfm?pageID=4391
Architectural Studies	8	13th in US (150+)	DesignIntelligence, DesignIntelligence: America's Best Architecture & Design Schools Rankings 2017	https://store.di.net/products/america-s-best-architecture-design-schools-2017
Human Development and Family Science	19	11 out of 52	study by Claire Kamp Dush, 2014 Overall Ranking: The HDFS Report: Claire Kamp Dush's Ranking of HDFS Programs in North America	http://u.osu.edu/adventuresinhdfs/the-hdfs-report/
Human Development and Family Science	19	3 out of 52	study by Claire Kamp Dush, 2014: Top 5 Programs in Family Science	http://u.osu.edu/adventuresinhdfs/the-hdfs-report/
Human Development and Family Science	19	13	Great Value Colleges, 2017 Top 30 Affordable Early Childhood Education Degree Online Programs	http://www.greatvaluecolleges.net/affordable/online-early-childhood-education-degree-programs/
Human Development and Family Science	19	6th in US (300+)	Great Value Colleges, 2017 Great Value Colleges for Family and Consumer Sciences	http://www.greatvaluecolleges.net/rankings/family-consumer-sciences/
School of Social Work	21	58 out of 244	U.S. News, Graduate Social Work Programs	https://www.usnews.com/best-graduate-schools/search?program=top-social-work-schools&name=&sort=program_rank&sortdir=asc
Textile and Apparel Management	7	5th in US	Top research journal in discipline, Composite ranking of publications in fashion merchandising	Clothing and Textiles Research Journal 34:3 (2016): 179-195

MU

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Textile and Apparel Management	7	Top 20	Fashionista, Fashion Schools in the United States	http://fashionista.com/the-top-20-fashion-schools-in-the-united-states-the-fashionista-ranking
Textile and Apparel Management	7	11th (in top 10% of schools considered)	Fashion Schools, 2017 Top 50 Fashion Merchandising Schools and Colleges in United States	http://www.fashion-schools.org/articles/top-50-fashion-merchandising-schools-and-colleges-us-%E2%80%93-2017
College of Veterinary Medicine	67	23 out of 26	U.S. News, Veterinary Medicine Programs	https://www.usnews.com/best-graduate-schools/top-health-schools/veterinarian-rankings
College of Veterinary Medicine	128 or 112	#46 on Top 50 list	QS World University Rankings, Top 50 universities worldwide in veterinary science	https://www.topuniversities.com/university-rankings/university-subject-rankings/2017/veterinary-science
Campus Dining Services		Gold (top award)	NACUFS, 2017 Top award for Most Innovative Wellness & Nutrition Program from The National Association of College & University Food Services (NACUFS)	https://www.nacufs.org/recognition-nutrition-awards
Missouri Student Association - Tiger Pantry		Best Auxiliary in the SEC	SEC Student Government Association Exchange, 2015 Winner of "Best Auxiliary" for the student-run Tiger Pantry (food pantry)	http://www.themaneater.com/stories/2015/8/26/tiger-pantry-wins-best-auxiliary-sec-exchange/
Mizzou Alternative [Spring] Breaks		1	Alternative Breaks, MU has the largest Alternative Breaks program in the U.S.	www.alternativebreaks.org
UM Campus Stores		Several #1 rankings	Independent College Stores Report, 2016 No. 1 university-owned stores operation (ranked No. 1 in the following categories: overall store sales, course book sales, used course book sales, rental course book sales, digital course book sales, technology product sales)	http://www.icbainc.com/Content/For-Stores/The-Independent-College-Stores-Report.aspx
UM Campus Stores		Award	Independent College Bookstore Association, 2013 Excellence in Course Book Management Award	http://www.icbainc.com/
Educational Technologies (ET@MO)		Award	International Conference on College Teaching and Learning, 2011, 2012, 2014, 2015, 2016 Earnest L. Boyer Award for Excellence in Teaching	https://undergradtestudies.missouri.edu/endeavors/fall16/boyer-award

MU

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Academic Support Center Mizzou Video Production Team		Award	Telly Awards Judging Council, 2016, 2017 Telly Awards. The Telly Awards honor the very best in film and video productions, groundbreaking online video content, and outstanding local, regional and cable TV commercials and programming. In 2016, the Mizzou Video Production Team earned one Silver (1st Place) Telly Award and six Bronze (2nd Place) Telly Awards. The team won one Bronze (2nd Place) Telly Award in 2017.	https://www.tellyawards.com/winners/
Fellowships Office		Nationally-competitive Fellowships	Various, Since Fall 2012, 110 University of Missouri students and alumni have been selected for nationally-competitive fellowships and hundreds more have gone through the application and interview process. Of note, an MU student has won the prestigious Truman Scholarship in each of the last three years (only one given out in the state of Missouri each year). An MU student was also selected for the inaugural class of Schwarzman Scholars (2016), which is a fellowship similar to the Rhodes Scholarship. In each of the last two years, MU has set a university record for the number of applicants for Fulbright grants and in 2017, an all-time high seven Mizzou students were selected to receive a Fulbright.	http://fellowships.missouri.edu/index.php
Honors College		Top 50	Public University Press, 2014, 2016 Top Fifty Honors Colleges and Programs in the Nation	http://publicuniversityhonors.com/new-top-programs-by-category/
Institution-wide		80	Washington Monthly, National Universities	http://washingtonmonthly.com/college_guide
Institution-wide		73 out of 100	U.S. News, Best Colleges for Veterans	https://www.usnews.com/best-colleges/rankings/national-universities/veterans
Institution-wide		328 out of 1,000	U.S. News, Best Global Universities	https://www.usnews.com/education/best-global-universities/rankings?int=a27a09
Institution-wide		111 out of 310	U.S. News, Best National Universities	https://www.usnews.com/best-colleges/rankings/national-universities?_mode=list

MU

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Institution-wide		117 out of 298	U.S. News, High School Counselor Rankings	https://www.usnews.com/best-colleges/rankings/national-universities/high-school-counselor
Institution-wide		51 out of 133	U.S. News, Top Public Universities	https://www.usnews.com/best-colleges/rankings/national-universities/top-public
Institution-wide		317 out of 1,000+	Times Higher Ed, U.S. College Rankings	https://www.timeshighereducation.com/rankings/unit-ed-states/2017#!/page/0/length/25/sort_by/rank/sort_order/asc/cols/stats
Institution-wide		351-400	Times Higher Ed, World University Rankings	https://www.timeshighereducation.com/rankings/unit-ed-states/2017#!/page/0/length/25/sort_by/rank/sort_order/asc/cols/stats
Institution-wide		601-650	QS, World University Rankings	https://www.topuniversities.com/universities/university-missouri-columbia#wurs
Institution-wide		83	National Academy of Inventors (NAI), MU is #83 on the Top 100 Worldwide Universities Granted U.S. Utility Patents in 2016	http://www.academyofinventors.com/pdf/top-100-universities-2016.pdf
Institution-wide		495 out of 711	Money, Best Colleges	http://time.com/money/best-colleges/rankings/best-colleges/
Institution-wide		Silver level	Military Friendly/Victory Media, Military friendly designation	http://militaryfriendly.com/schools/
Institution-wide		Top School designation	Military Advanced Education & Transition, 2017 MAE&T Guide to Colleges and Universities	http://mae.kmimediagroup.com/schools?state=All&zip%5Bdistance%5D=100&zip%5Bunit%5D=6371&zip%5Borigin%5D=&class=All&size=All&name=University+of+Missouri&sort_by=title
Institution-wide		180	Kiplinger, Best All Colleges	http://www.kiplinger.com/tool/college/T014-S001-find-best-colleges-value-rankings/end_page.php?school=9278
Institution-wide		53	Kiplinger, Best Value Public Colleges	http://www.kiplinger.com/tool/college/T014-S001-find-best-colleges-value-rankings/end_page.php?school=9278
Institution-wide		186	Forbes, Americas Best Value Colleges	https://www.forbes.com/value-colleges/list/
Institution-wide		223	Forbes, Americas Top Colleges	https://www.forbes.com/colleges/university-of-missouri-columbia/
Institution-wide		Top 20	Fiske Guide to Colleges, National Best Buy Top 20, based on combination of affordability and strong academic quality	https://news.missouri.edu/2017/best-buy/

MU

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Institution-wide		73 out of 1429	College Factual, Top 5% of schools for veterans	www.collegefactual.com
Institution-wide		361 institutions nationwide	Carnegie Foundation, Carnegie Community Engagement Classification	https://www.carnegiefoundation.org/newsroom/news-releases/carnegie-selects-colleges-universities-2015-community-engagement-classification/
Interdisciplinary Plant Group (various schools/colleges/departments)		14	Times Higher Education, Reuters international Plant Sciences ranking 2010	https://www.timeshighereducation.com/news/top-research-institutions-in-plant-sciences-and-mycology/416683.article
Mizzou Online		Award	University Professional and Continuing Education Association (UPCEA), 2014 Strategic Innovation in Online Education Award	http://upcea.edu/
Office of Service Learning		Award	Corporation for National and Community Service, 2013, 2014, 2015 President's Award for Higher Education and Community Service (2016 award still undergoing review as of 8/28/17)	https://www.nationalservice.gov/special-initiatives/honor-roll
Office of Service Learning		Award	Carnegie Foundation for the Advancement of Teaching, 2015 Carnegie Foundation Campus Award for Curricular Engagement and Community Outreach	https://servicelearning.missouri.edu/mu-receives-2015-carnegie-foundation-awards-for-curricular-engagement-and-community-outreach/
Undergraduate Research		Selected to Participate	Council on Undergraduate Research, 2015, 2016, 2017 Undergraduate Research Posters on the Hill--each year more than 300 students apply with around 60 selected to participate. MU has had an undergraduate researcher selected in each of the last three years and 11 times since 2005.	http://www.cur.org/conferences_and_events/student_events/posters_on_the_hill/
Undergraduate Research		Fellowship	American Society for Plant Biology, 2015, 2016 American Society for Plant Biology Summer Undergraduate Research Fellowship. The American Society for Plant Biology selects 15 students each year for a \$4,000 summer research fellowship. Of the 45 fellows selected over the last three years, four have come from the University of Missouri.	https://undergradresearch.missouri.edu/plant-enthusiasts/

MU

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Undergraduate Research, Initiative for Maximizing Student Development (IMSD) Program		Award	Annual Biomedical Research Conference for Minority Students, 2012-16 Annual Biomedical Research Conference for Minority Students Award Winners. In the last five years, 12 undergraduate research students from Mizzou, including four in 2016, have won awards at the Annual Biomedical Research Conference for Minority Students. At the conference, more than 1,800 students from more than 350 colleges and universities participate in poster and oral presentations in 12 STEM disciplines. All undergraduates are judged and those receiving the highest scores in each scientific disciplines are presented awards.	http://www.abrcms.org/
University of Missouri Online Programs		1	Value Colleges, Top 10 Best Online Colleges in Missouri	http://www.valuecolleges.com/rankings/online-missouri/
University of Missouri Online Programs		156 out of 308	U.S. News, Best Online Bachelor's programs	https://www.usnews.com/education/online-education/bachelors
University of Missouri Online Programs		61 out of 259	U.S. News, Best Online Graduate Education programs	https://www.usnews.com/education/online-education/education
University of Missouri Online Programs		14	The Best Schools, 100 Best Online Colleges for 2017-18	https://thebestschools.org/rankings/best-online-colleges/#mizzou
University of Missouri Online Programs		18	Online College Plan, Top 100 Best Online Colleges	http://www.onlinecollegeplan.com/best-online-colleges/
University of Missouri Online Programs		38	Community for Accredited Online Schools, Best Online Colleges for 2016-17	http://www.accreditedschoolsonline.org/online-colleges/
University of Missouri Online Programs		7	Best Choice Schools, 30 Best Online Schools for Graduate Degrees	http://www.bestchoiceschools.com/rankings/online/graduate-degrees/
University of Missouri Online Programs		45	Affordable Colleges Online, Best Online Colleges for 2016-17	http://affordablecollegesonline.org/best-colleges-online/
Campus Facilities--Energy Management		#5 on Top 30 list (current quarterly ranking)	U.S. Environmental Protection Agency Green Power Partnership, MU has been in the Top 30 for On-site [power] Generation for five years. The top four: Apple Inc, Wal-Mart Stores, U.S. Dept of Energy, and University of California.	https://www.epa.gov/greenpower/green-power-partnership-top-30-site-generation

MU

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Campus Facilities--Energy Management		#14 on Top 30 list (current quarterly ranking)	U.S. Environmental Protection Agency Green Power Partnership, MU has been on the Top 30 College and University list for five years.	https://www.epa.gov/greenpower/green-power-partnership-top-30-college-university
Campus Facilities--Energy Management		Award	International District Energy Association (IDEA), 2017 IDEA System of the Year Award	http://www.districtenergy.org/blogs/district-energy/2017/07/06/university-of-missouri-wins-2017-system-of-the-year-award
Environmental Health & Safety		Innovation Award of Merit	Association of Public & Land-Grant Universities (APLU) and Campus Health and Environmental Management Assn (CSHEMA), CSHEMA and APLU partnered to recognize institutions who are advancing a culture of safety on their campus and to recognize outstanding programs and innovations that improve research safety on campus. MU received a 2017 Innovation Award of Merit for its week-long Safe Mizzou program	http://www.aplu.org/projects-and-initiatives/research-science-and-technology/task-force-laboratory-safety/2017-CSHEMA-Awards/Leaders-who-care-2017.html
Gustin Golf Course		Certified Audubon Cooperative Sanctuaries - Golf	Audubon International, The Audubon Cooperative Sanctuary Program for Golf Courses is an award winning education and certification program that helps golf courses protect our environment and preserve the natural heritage of the game of golf. By helping people enhance the valuable natural areas and wildlife habitats that golf courses provide, improve efficiency, and minimize potentially harmful impacts of golf course operations, the program serves as vital resource for golf courses.	https://www.auduboninternational.org/Sys/PublicProfile/6941884/1385863
KOMU-TV		Award	Radio Television Digital News Association, 2017 Edward R. Murrow Award for Excellence in Social Media	https://rtdna.org/content/2017-national-edward-r-murrow-award-winners
KOMU-TV		Award	Radio Television Digital News Association, 2017 Edward R. Murrow Award for Website	https://rtdna.org/content/2017-national-edward-r-murrow-award-winners

MU

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Mizzou Botanic Garden		One of 31 Bee Campuses in U.S.	Bee City USA, The Bee Campus USA program endorses a set of commitments for creating sustainable habitats for pollinators.	http://www.beecityusa.org/current-bee-campuses.html
MU Campus Facilities--Planning, Design & Construction		LEED Certification	U.S. Green Building Council, 2017 LEED Platinum Certification - Johnston & Wolpers Hall Renovation	https://www.usgbc.org/projects/mu-johnston-wolpers-hall-renovation
MU Campus Facilities--Planning, Design & Construction		LEED Certification	U.S. Green Building Council, 2017 LEED Gold Certification - Swallow Hall Renovation	https://www.usgbc.org/projects/mu-swallow-hall-renovation
MU Campus Facilities--Planning, Design & Construction		LEED Certification	U.S. Green Building Council, 2016 LEED Gold Certification - Gwynn Hall Renovation	https://www.usgbc.org/projects/mu-gwynn-hall-renovation-cp111521
MU Campus Facilities--Planning, Design & Construction		LEED Certification	U.S. Green Building Council, 2016 LEED Silver Certification - Women's and Children's Hospital South Pavilion Renovation	https://www.usgbc.org/projects/mu-wch-south-pavilion-renovation
MU Campus Facilities--Planning, Design & Construction		LEED Certification	U.S. Green Building Council, 2014 LEED Gold Certification - University Hospital Patient Care Tower	https://www.usgbc.org/projects/umhc-patient-care-tower
MU Campus Facilities--Planning, Design & Construction		LEED Certification	U.S. Green Building Council, 2013 LEED Certification - Animal Resources Center	https://www.usgbc.org/projects/construct-animal-resources-center
MU Police Department		#79 on Top 100 list	National Council for Home Safety and Security, 2017 Top 100 Safest Colleges in America	https://www.alarms.org/safest-colleges-2017/
MU Police Department		#6 on Top 50 list	College Stats, 2016, 50 Schools with the Best Campus Safety Resources	https://collegestats.org/explore/the-2016-college-campus-safety-page-rankings/
MU Print & Mail		9	In-plantGraphics, In 2016, MU was ninth among large universities for in-plant printing sales	http://www.inplantgraphics.com/article/largest-university-in-plants-2016/
MU Sustainability Office		Gold Rating	STARS (Sustainability Tracking, Assessment and Rating System), 2015 STARS sustainability performance rankings include Platinum, Gold, Silver, Bronze, and Reporter. STARS is a program of AASHE (Association for the Advancement of Sustainability in Higher Education)	https://stars.aashe.org/institutions/rated/

MU

Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
MU Sustainability Office		34 out of 201	Sierra Club's Cool Schools, Institutions are ranked based upon responses to questions related to sustainability	http://sierraclub.org/sierra/2016-5-september-october/cool-schools-2016/full-ranking
Communication Science & Disorders	13	92 out of 249	U.S. News, Graduate Speech-Language Pathology Programs	https://www.usnews.com/best-graduate-schools/search?program=top-pathology-schools&name=
Occupational Therapy	10	58 out of 164	U.S. News, Graduate Occupational Therapy Programs	https://www.usnews.com/best-graduate-schools/search?program=top-occupational-therapy-schools&name=
Physical Therapy	18	46 out of 217	U.S. News, Graduate Physical Therapy Programs	https://www.usnews.com/best-graduate-schools/search?program=top-physical-therapy-schools&name=
Public Health Program		Award	University Professional and Continuing Education Association (UPCEA), 2016 Celebration of Excellence Award for Innovative Credit Program	http://upcea.edu/
Public Health Program		20	The Best Schools, 2017 30 Best Online Master of Public Health Degrees	https://thebestschools.org/rankings/best-online-master-public-health-degree-programs/
Public Health Program		6	OnlineU/SR Education Group, 2017 Most Affordable Online Colleges, Master's in Public Health	http://www.onlineu.org/most-affordable-colleges/public-health-masters-degrees
KBIA FM Radio		Award	Radio Television Digital News Association (RTDNA), 2017 Edward R. Murrow Award for Excellence in Innovation for KBIA's unique in-depth digital storytelling tool	https://rtdna.org/content/2017_national_edward_r_murrow_award_winners

MU

Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
School of Journalism		More than 590 awards, honors and recognitions	Various, including the International Communication Assn, Assn for Education in Journalism and Mass Communication, American Advertising Federation, American Copy Editors Association, Hearst Journalism Awards Program, National Edward R. Murrow Awards, Missouri School of Journalism students, faculty and staff earned more than 590 awards, honors and recognitions during the 2016-17 academic year. The awards comprise scholarly achievements, as well as professional work by students and staff in the School's real-world newsrooms and agencies.	https://journalism.missouri.edu/2017/07/2016-17-awards-honors-recognitions/
School of Journalism	71	42 out of 201	QS World University Rankings, Top World Universities for Communication and Media	https://www.topuniversities.com/universities/university-missouri-columbia#sub
School of Journalism	71	#1 of Top 20	NewsPro-RTDNA, 2013 Based on survey responses of 1,321 RTDNA members	https://rtdna.org/article/survey_the_top_20_journalism_schools
School of Journalism	71	#3 of Top 10	College Magazine, 2016 MU ranked #3 on Top 10 list of journalism schools in U.S.	https://www.collegemagazine.com/cms-top-10-journalism-schools-2016/
School of Journalism	71	8 out of 190	College Factual, 2017 Top Ranked Journalism programs	http://www.collegefactual.com/majors/communication-journalism-media/journalism/rankings/top-ranked/
School of Journalism	71	14 out of 186	College Factual, 2017 Best Value Universities for Journalism: Nationwide	http://www.collegefactual.com/colleges/university-of-missouri-columbia/rankings/
School of Journalism	71	3 out of 192	College Factual, 2017 Best Colleges for Veterans Offering Degrees/Majors in Journalism: Nationwide	http://www.collegefactual.com/majors/communication-journalism-media/journalism/rankings/top-ranked-veterans/
School of Journalism	71	Top 10	Testive.com, 10 best journalism schools for undergrads	https://www.testive.com/best-journalism-schools/
School of Journalism	71	Top 13	InternationalStudent.com, Top US Journalism Schools	https://www.internationalstudent.com/study-journalism/top-us-journalism-schools/
School of Journalism	71	1 out of 100	StateUniversity.com, Most popular journalism schools	http://www.stateuniversity.com/program/09-0401/Journalism
School of Journalism	71	1 out of 7	Buzzle.com, Most prestigious journalism schools	http://www.buzzle.com/articles/top-journalism-schools.html

MU

Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
School of Law	24	3 out of 23	U.S. News, Dispute Resolution Programs	https://www.usnews.com/best-graduate-schools/search?program=top-law-schools&specialty=dispute-resolution-rankings&name=&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=
School of Law	24	65 out of 197	U.S. News, Law Schools	https://www.usnews.com/best-graduate-schools/search?program=top-law-schools&name=
School of Law	33	69 out of 148	TFE Times, Best Law Schools 2017	https://tfetimes.com/best-law-program-rankings/
School of Law	33	8th among schools outside US News Top 50	RWU School of Law, Roger Williams University School of Law Faculty Productivity Study 2012	http://www.law.rwu.edu/subpages/faculty/faculty-productivity-study/top-40-law-schools
School of Law	33	172 total	Princeton Review, Best 172 Law Schools	https://www.princetonreview.com/law-school-rankings?rankings=best-law-schools
School of Law	33	A+ (1 of only 3)	preLaw Magazine, Alternative Dispute Resolution Curricular Leader	http://www.nxtbook.com/nxtbooks/cypress/prelaw_2017winter/index.php?utm_medium=email&sslid=MzSwNDU0sLQ0s7Q0BQA&sseid=MzG0NLI0NDS2BA&jobid=9164aba7-b45a-4236-b437-78a91bfe1893#/50
School of Law	33	B+	preLaw Magazine, Specialty Ranking in Criminal Law	http://www.nxtbook.com/nxtbooks/cypress/prelaw_bacttoschool_2016/#/48
School of Law	33	A-	National Jurist, Best Value Law Schools	http://www.nxtbook.com/nxtbooks/cypress/prelaw_2016fall/#/36
School of Law	33	11 included (worldwide)	LLM Guide: Master of Laws Programs Worldwide, Top LLM Programs for Alternative Dispute Resolution	https://llm-guide.com/lists/speciality/top-llm-programs-for-alternative-dispute-resolution
School of Law	33	62 out of 69 schools included in study	Gregory Sisk et.al., "Scholarly Impact of Law School Faculties in 2015: Updating the Leiter Score Ranking for the Top Third." , Using "top third" of U.S. Law schools, this study focuses on citations, compares to U.S. News rankings	https://papers.ssrn.com/sol3/papers.cfm?abstract_id=2642056

MU

Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Family & Community Medicine	49	7 out of 18	U.S. News, Family Medicine Programs	https://www.usnews.com/best-graduate-schools/search?program=top-medical-schools&specialty=family-medicine-rankings&name=&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=
Health Management & Informatics	18	38 out of 70	U.S. News, Health Care Management	https://www.usnews.com/best-graduate-schools/search?program=top-healthcare-management-schools&name=
School of Medicine	667	55 out of 118	U.S. News, Medical Schools: Primary Care	https://www.usnews.com/best-graduate-schools/top-medical-schools/primary-care-rankings?int=af3309&int=b3b50a&int=aac509
School of Medicine	667	73 out of 118	U.S. News, Medical Schools: Research	https://www.usnews.com/best-graduate-schools/top-medical-schools/research-rankings?int=af3309&int=b3b50a&int=b14409
Sinclair School of Nursing	70	23 out of 50	Value Colleges, Top 50 Best Value PhD in Nursing Programs	http://www.valuecolleges.com/rankings/best-nursing-phd/
Sinclair School of Nursing	70	8 out of 50	Value Colleges, Top 50 Best Value DNP Programs	http://www.valuecolleges.com/rankings/best-dnp-programs/
Sinclair School of Nursing	52	38 out of 186	U.S. News, Nursing Schools: DNP	https://www.usnews.com/best-graduate-schools/top-nursing-schools/dnp-rankings?int=a23009&int=a8a809&int=ade609
Sinclair School of Nursing	52	38 out of 292	U.S. News, Nursing Schools: Master's	https://www.usnews.com/best-graduate-schools/top-nursing-schools/nur-rankings?int=a23009&int=a8a809&int=a7c609
Sinclair School of Nursing	70	17 out of 50	TBS (The Best Schools), 50 Best RN to BSN Online Programs	https://thebestschools.org/rankings/best-rn-bsn-online-programs/
Sinclair School of Nursing	70	40 out of Top 50	Community for Accredited Online Schools, Best Online Master's in Nursing: 2017	http://www.accreditedschoolsonline.org/online-degrees/best-online-masters-msn/#best-college-ranking
Sinclair School of Nursing	70	13 out of 50	College Choice, 50 Best Online BSN Degrees for 2017	http://www.collegechoice.net/rankings/online-nursing-programs/
Mizzou Online		Award	Carnegie Project on the Education Doctorate, 2017 Program of the Year (Inaugural award)	http://www.cpedinitiative.org/news/news.asp?id=354488&hhSearchTerms=%22university+and+missouri%22

MU

Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
System-wide		39 out of 200	Milken Institute, Best Universities for Technology Transfer 2017	http://www.milkeninstitute.org/publications/view/856
School of Accountancy	17	14 of 186	Public Accounting Report, Best UG/G accounting programs nationally	https://wpcarey.asu.edu/sites/default/files/public-accounting-undergrad-2016.pdf
School of Accountancy	17	14 of 186	BYU research rankings, Research rankings for last 6, 12, 25 years: Top 14	http://www.byuaccounting.net/rankings/univrank/rank_university.php?qurank=avgtopicandmethod&sortorder=ranking6
School of Accountancy	17	13 of 186	Best Accounting Schools, Super (combo) rankings: Top 13 - UG (Top 21 - G)	http://www.accounting-degree.org/best-accounting-schools/
Trulaske College of Business	66	82 out of 100	UT Dallas, Top 100 Business School Research North American Rankings	http://jindal.utdallas.edu/the-utd-top-100-business-school-research-rankings/northRankings#20122016
Trulaske College of Business	66	Award	University Professional and Continuing Education Association (UPCEA), 2016 Excellence in Advancing Student Success, Trulaske execMBA Program	http://online.missouri.edu/news/upcea-honors-mus-innovative-execmba
Trulaske College of Business	66	69 out of 131	U.S. News, Graduate Business Schools	https://www.usnews.com/best-graduate-schools/search?program=top-business-schools&name=
Trulaske College of Business	67	63 out of 488	U.S. News, Undergraduate Business Programs	https://www.usnews.com/best-colleges/rankings/business-overall?_mode=table
Trulaske College of Business	66	46 out of more than 700 AACSB schools	Poets & Quants, BS BA Program	
Trulaske College of Business	66	34 among publics; 76 overall	Bloomberg Business Week, Undergraduate Business Programs	http://www.byuaccounting.net/rankings/univrank/rank_university.php?qurank=avgtopicandmethod&sortorder=ranking6
Trulaske College of Business	66	40		
Truman School of Public Affairs	10	27 out of 29	U.S. News, Finance and Budgeting Programs	https://www.usnews.com/best-graduate-schools/search?program=top-public-affairs-schools&specialty=public-finance-budgeting-rankings&name=&zip=&program_rank=Any&sort=specialty_rank&sortdir=asc
Truman School of Public Affairs	10	27 out 30	U.S. News, Public Management Administration Programs	https://www.usnews.com/best-graduate-schools/search?sort=specialty_rank&sortdir=asc&specialty=public-management-administration-rankings&program=top-public-affairs-schools&page=3

MU

Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Truman School of Public Affairs	10	33 out of 272	U.S. News, Public Affairs Programs	https://www.usnews.com/best-graduate-schools/search?program=top-public-affairs-schools&name=
MU 4-H Shooting Sports Team			National 4-H Shooting Sports, 2015, 2016 National Championships various awards	http://4h.unl.edu/4hssnationalchamp/image-results
Osher at Mizzou			Osher Lifelong Learning Institutes National Resource Center, WOW Award 2015 for series of educational programs on issues raised by the 2014 incidents in Ferguson, MO	http://extension.missouri.edu/n/2663
Agricultural Education		Accreditation	Missouri Department of Elementary & Secondary Education	https://dese.mo.gov
Architectural Studies		Accreditation	Council for Interior Design Accreditation (CIDA)/Architectural Studies	https://accredit-id.org/
Chemistry		Accreditation	American Chemical Society/Chemistry	https://www.acs.org/content/acs/en.html
Health Professions: Radiologic Technology		Accreditation	Joint Review Committee on Education in Radiologic Technology	http://www.jrcnmt.org/
Health Professions: Respiratory Technology		Accreditation	Commission on Accreditation for Respiratory Care (CoARC)	http://www.coarc.com/
Education: Library		Accreditation	American Library Association/MA	http://www.ala.org
Education: School Psychology		Accreditation	National Association of School Psychologists	https://www.nasponline.org/
Education: Teacher Accreditation		Accreditation	Teacher Education Accreditation Council, Accreditation Committee	http://www.teac.org/index.htm
Engineering		Accreditation	Accreditation Board for Engineering and Technology-Engineering	http://www.abet.org/
Engineering: Bioengineering		Accreditation	Accreditation Board for Engineering and Technology Biological Engineering	http://www.abet.org/
Engineering: Chemical		Accreditation	Accreditation Board for Engineering and Technology Chemical Engineering	http://www.abet.org/
Engineering: Civil/Environmental		Accreditation	Accreditation Board for Engineering and Technology- Civil Engineering	http://www.abet.org/
Engineering: Computer		Accreditation	Accreditation Board for Engineering and Technology - Computer Engineering	http://www.abet.org/
Engineering: Computer Science		Accreditation	Accreditation Board for Engineering and Technology- Computer Science	http://www.abet.org/
Engineering: Electrical		Accreditation	Accreditation Board for Engineering and Technology-Electrical and Electronics Engineering	http://www.abet.org/

MU

Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Engineering: Industrial/Manufacturing Systems		Accreditation	Accreditation Board for Engineering and Technology-Industrial Engineering	http://www.abet.org/
Engineering: Mechanical and Aerospace		Accreditation	Accreditation Board for Engineering and Technology - Mechanical Engineering	http://www.abet.org/
Food Science		Accreditation	Institute for Food Technologists (IFT) Higher Education Review Board	http://www.ift.org/community/students/approved-undergrad-programs.aspx
Forestry		Accreditation	Society for American Foresters' Accreditation/Forestry	https://www.eforester.org/
Institution-wide		Accreditation	The Association for the Accreditation of Human Research Protection Programs, Inc.(AAHRPP)	http://www.aahrpp.org/
Health Management & Informatics		Accreditation	Commission on Accreditation of Healthcare Management Education (No Longer Recognized)	https://www.cahme.org/
Health Professions		Accreditation	Council on Academic Accreditation	http://www.asha.org/
Health Professions: Diagnostic Medical Ultrasound, General		Accreditation	Commission on Accreditation of Allied Health Education Programs	https://www.caahep.org/
Health Professions: Diagnostic Medical Ultrasound, Vascular		Accreditation	Commission on Accreditation of Allied Health Education Programs	https://www.caahep.org/
Health Professions: Clinical Laboratory Science		Accreditation	National Accrediting Agency for Clinical Laboratory Science	https://www.naacls.org/
Health Professions: Physical Therapy		Accreditation	American Physical Therapy Association, Commission on Accreditation in Physical Therapy Education	http://www.captonline.org/home.aspx
Health Professions: Speech/Language/Hearing		Accreditation	American Speech-Language-Hearing Association, Council on Academic Accreditation in Audiology and Speech-Language Pathology	http://caa.asha.org/
HS Truman School of Public Affairs		Accreditation	National Association of Schools of Public Affairs and Administration	https://accreditation.naspa.org/resources/roster-of-accredited-programs/
Human Environmental Sciences: Nutrition & Dietetics		Accreditation	Accreditation Council for Education in Nutrition & Dietetics (ACEND)	http://www.eatrightpro.org/resources/acend
Interdivisional-Graduate Medical Education		Accreditation	Accreditation Council for Graduate Medical Education	http://www.acgme.org/
Journalism		Accreditation	Accrediting Council on Education in Journalism and Mass Communications	http://www.acejmc.org/

MU

Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Law		Accreditation	American Bar Association, Council of the Section of Legal Education and Admissions to the Bar	https://www.americanbar.org/groups/legal_education.html
Medicine		Accreditation	Accreditation Council for Continuing Medical Education	http://www.accme.org/
Medicine		Accreditation	Liaison Committee on Medical Education	http://lcme.org/
MU Police		Accreditation	Commission on Accreditation for Law Enforcement Agencies	http://www.calea.org/content/calea-client-database
MU Police		Accreditation	International Association of Campus Law Enforcement Administrators	http://www.iaclea.org/visitors/professionaldevelopment/accreditation/accreditationagencies.cfm
Nutrition & Exercise Physiology		Accreditation	Academy of Nutrition and Dietetics, Accreditation Council for Education in Nutrition and Dietetics	http://www.eatrightpro.org/resources/acend
Health Professions: Occupational Therapy		Accreditation	American Occupational Therapy Association, Accreditation Council for Occupational Therapy Education	https://www.aota.org/Education-Careers/Accreditation.aspx
Parks Recreation & Tourism		Accreditation	Council on Accreditation Parks Recreation and Tourism (CoAPRT)	http://www.nrpa.org/certification/accreditation/coaprt/
Psychological Sciences		Accreditation	American Psychological Association/Clinical Psychology Training Program	http://www.apa.org/ed/accreditation/programs/
Health Professions: Public Health Program		Accreditation	Council on Education for Public Health	https://ceph.org/
School of Music		Accreditation	National Association of Schools of Music, Commission on Accreditation	https://nasm.arts-accredit.org/
School of Social Work		Accreditation	Council on Social Work Education/Social Work	https://www.cswe.org/
Sinclair School of Nursing		Accreditation	Missouri State Board of Nursing	http://www.pr.mo.gov/nursing.asp
Sinclair School of Nursing		Accreditation	Commission on Collegiate Nursing Education	http://www.aacnnursing.org/
Trulaske College of Business		Accreditation	AACSB International Business Accreditation	http://www.aacsb.edu/
Veterinary Medicine		Accreditation	American Veterinary Medical Association, Council on Education	https://www.avma.org/Pages/home.aspx

UM-Kansas City				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Bloch School Of Management	58	183 out of 488	Undergraduate Business Programs	https://premium.usnews.com/best-colleges/best-colleges/rankings/business-overall? mode=list&school-name=University+of+Missouri
School of Computing & Engineering	45	183 out of 205	Undergraduate Engineering Programs (doctorate)	https://premium.usnews.com/best-colleges/best-colleges/rankings/engineering-doctorate? mode=list&school-name=University+of+Missouri
Bloch School Of Management	60	143 out of 298	Part-time MBA Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-business-schools&specialty=part-time-rankings&name=University+of+Missouri&zip=&program_rank=Any&avg_starting_salary=Any&employed_at_grad=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gmat=&gpa_gmat_part_time=n
School of Education	34	101 out of 255	Graduate Education Schools	https://premium.usnews.com/best-graduate-schools/search?program=top-education-schools&specialty=&name=University+of+Missouri&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gre_verbal=&gre_quantitative=
School of Law	32	112 out of 197	Law Schools	https://premium.usnews.com/best-graduate-schools/search?program=top-law-schools&specialty=&name=University+of+Missouri&zip=&program_rank=Any&avg_starting_salary=Any&employed_at_grad=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&ft_gpa_25=&lsat=&entry_times=Any
School of Law	32	48 out of 81	- Part-time Law Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-law-schools&specialty=part-time-law-rankings&name=University+of+Missouri&zip=&program_rank=Any&avg_starting_salary=Any&employed_at_grad=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&ft_gpa_25=&lsat=&entry_times=Any
School of Law	32	21 out of 25	- Trial Advocacy Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-law-schools&specialty=trial-advocacy-rankings&name=University+of+Missouri&zip=&program_rank=Any&avg_starting_salary=Any&employed_at_grad=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&ft_gpa_25=&lsat=&entry_times=Any

UM-Kansas City				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
School of Nursing	49	43 out of 292	Nursing Schools: Master's	https://premium.usnews.com/best-graduate-schools/search?program=top-nursing-schools&specialty=&name=University+of+Missouri&zip=&program_rank=Any&program_rank_dnp=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&tuition_and_fees_dnp-min=5000&tuition_and_fees_dnp-max=50000&sort=&sortdir=&c_accept_rate_ma=
School of Nursing	49	31 out of 186	Nursing Schools: DNP	https://premium.usnews.com/best-graduate-schools/search?program=top-nursing-schools&specialty=&name=University+of+Missouri&zip=&program_rank=Any&program_rank_dnp=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&tuition_and_fees_dnp-min=5000&tuition_and_fees_dnp-max=50000&sort=&sortdir=&c_accept_rate_ma=
Cookingham Institute	7	86 out of 272	Public Affairs Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-public-affairs-schools&specialty=&name=University+of+Missouri&zip=&program_rank=Any&sort=&sortdir=
Psychology	12	113 out of 224	Clinical Psychology Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-clinical-psychology-schools&name=University+of+Missouri&zip=&program_rank=Any&sort=&sortdir=
School of Pharmacy	55	36 out of 125	Pharmacy Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-pharmacy-schools&name=University+of+Missouri&zip=&program_rank=Any&sort=&sortdir=
School of Social Work	8	123 out of 244	Graduate Social Work Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-social-work-schools&name=University+of+Missouri&zip=&program_rank=Any&sort=name&sortdir=desc
School of Biological Sciences	31	139 out of 261	Graduate Biological Sciences Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-biological-sciences-programs&specialty=&name=University+of+Missouri&zip=&program_rank=Any&sort=&sortdir=
History	16	119 out of 151	Graduate History Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-history-schools&specialty=&name=University+of+Missouri&zip=&program_rank=Any&sort=&sortdir=

UM-Kansas City				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Psychology	12	131 out of 246	Graduate Psychology Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-psychology-schools&specialty=&name=University+of+Missouri&zip=&program_rank=Any&sort=&sortdir=
UMKC		210	US News Best National Universities	https://www.usnews.com/best-colleges/search?_mode=table&school-type=national-universities
UMKC		118	US News Best Top Public Universities	https://www.usnews.com/best-colleges/rankings/national-universities/top-public?_mode=table
UMKC		324 out of 1061	Wall Street Journal/Times Higher Education College Rankings	https://www.timeshighereducation.com/rankings/united-states/2017#!/page/0/length/-1/sort_by/rank/sort_order/asc/cols/stats
UMKC		268	Washington Monthly - 2016 National Universities	http://washingtonmonthly.com/college_guide?ranking=2016-rankings-national-universities
UMKC		20 out of 100	Washington Monthly - 2016 Best Colleges for Adult Learners	http://washingtonmonthly.com/college_guide?ranking=best-colleges-for-adult-learners-4-year-colleges
School of Nursing	49	21 out of 144	US News Best Online Nursing Programs	https://www.usnews.com/education/online-education/nursing/search?mode=table&program=nursing
Clinical Psychology		113	US News Best Graduate Schools	https://www.usnews.com/best-graduate-schools/university-of-missouri-kansas-city-178402/overall-rankings
Public Affairs		86	US News Best Graduate Schools	https://www.usnews.com/best-graduate-schools/university-of-missouri-kansas-city-178402/overall-rankings
Law School- Advocacy Program	32	21	US News Best Law Schools	https://www.usnews.com/best-graduate-schools/top-law-schools/trial-advocacy-rankings
Law School	32	11	National Jurist Magazine - Innovation	http://www.nationaljurist.com/law-schools/university-of-missouri-kansas-city
Law School	32	B+	National Jurist Magazine - Practical Training	http://www.nationaljurist.com/compare-schools?title=&field_type_value=All&field_state_value=All&order=field_best_law_schools_2016_best&sort=desc
Law School	32	A-	National Jurist Magazine - Best Value	http://www.nationaljurist.com/compare-schools?title=&field_type_value=All&field_state_value=All&order=field_best_law_schools_2016_best&sort=desc
Notes: Full-Time Faculty numbers in Bold are reported by US News. Those not, use Instructional Staff, Research, and Public Service counts as reported to IPEDS.				
The "out of #" in the National Ranking column includes institutions whose actual ranking was not published/released by US News.				
UM-IR/RS 8/17				

Missouri S&T				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Business & Information Tech	17	326 out of 488	Undergraduate Business Programs	https://premium.usnews.com/best-colleges/best-colleges/rankings/business-overall?_mode=list&school-name=Missouri+University+of+Science+%26+Technology
College of Engineering & Computing	226	63 out of 205	Undergraduate Engineering Programs (doctorate)	https://premium.usnews.com/best-colleges/best-colleges/rankings/engineering-doctorate?_mode=list&school-name=Missouri+University+of+Science+%26+Technology
College Engineering&Computing	241	89 out of 198	Graduate Engineering Schools	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=
Mechanical & Aerospace Engin	41	48 out of 64	- Aerospace / Aeronautical / Astronautical Engineering Prog	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=aerospace-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=
Chemical & Biochemical Engrg	16	84 out of 121	- Chemical Engineering Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=chemical-engineering-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=
Civil, Arch & Environ Engr	26	54 out of 141	- Civil Engineering Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=civil-engineering-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=

Missouri S&T				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Electrical & Computer Engineer	45	77 out of 134	- Computer Engineering Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=computer-engineering-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=
Electrical & Computer Engineer	45	83 out of 174	- Electrical / Electronic / Communications Engineering Prog	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=electrical-engineering-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=
Civil, Arch & Environ Engr	26	48 out of 96	- Environmental / Environmental Health Engineering Progra	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=environmental-engineering-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=
Engineering Mgt & Sys Engr	17	50 out of 86	- Industrial / Manufacturing / Systems Engineering Program	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=industrial-engineering-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=
Materials Science & Engr	26	65 out of 103	- Materials Engineering Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=material-engineering-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=

Missouri S&T				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Mechanical & Aerospace Engin	41	69 out of 169	- Mechanical Engineering Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=mechanical-engineering-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=
Mining & Nuclear Engineering	20	17 out of 28	- Nuclear Engineering Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-engineering-schools&specialty=nuclear-engineering-rankings&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&enrollment-min=0&enrollment-max=1000&tuition_and_fees-min=5000&tuition_and_fees-max=50000&sort=&sortdir=&gpa=&gre_quantitative=
Computer Science	21	112 out of 176	Graduate Computer Science Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-computer-science-schools&specialty=&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&sort=&sortdir=
Geosciences&Geological&Pet Eng	29	110 out of 123	Graduate Earth Sciences Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-earth-sciences-schools&specialty=&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&sort=&sortdir=
Physics	19	142 out of 178	Graduate Physics Programs	https://premium.usnews.com/best-graduate-schools/search?program=top-physics-schools&specialty=&name=Missouri+University+of+Science+%26+Technology&zip=&program_rank=Any&sort=&sortdir=
MBA	17	91st overall/ 71st public	US News and World Report Online Rankings	https://www.usnews.com
Big Data Programs	17	2	Online Big Data Programs	http://www.valuecolleges.com
MBA Program	17	10	Top Online MBA Program in Supply Chain Management	http://www.onlinematoday.com
Business and Information Systems (Business Administration)	17	Accreditation	AACSB	http://www.aacsb.edu
Business and Information Systems (Information Science)	17	Accreditation	AACSB	http://www.aacsb.edu
Institute of Applied English	1	Accreditation	CEA	http://www.cea-accredit.org
Teacher Education Program	2	Accreditation	MDESE	http://dese.mo.gov
Mechanical & Aerospace Engineering (Aerospace Eng)	41	Accreditation	ABET	http://www.abet.org
Civil, Arch., & Environ. Engineering (Architectural Eng)	26	Accreditation	ABET	http://www.abet.org

Missouri S&T				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Materials Science & Engineering (Ceramic Eng)	26	Accreditation	ABET	http://www.abet.org
Chemical Biochemical Engineering (Chemical Eng)	16	Accreditation	ABET	http://www.abet.org
Civil, Arch., & Environ. Engineering (Civil Eng)	26	Accreditation	ABET	http://www.abet.org
Electrical & Computer Engineering (Computer Eng)	45	Accreditation	ABET	http://www.abet.org
Electrical & Computer Engineering (Electrical Eng)	45	Accreditation	ABET	http://www.abet.org/
Engineering Mgt. & Systems Engineering (Engineering Mgmt)	17	Accreditation	ABET	http://www.abet.org/
Civil, Arch., & Environ. Engineering (Environmental Eng)	26	Accreditation	ABET	http://www.abet.org
Geosciences & Geological & Petroleum Engineering (Geological Eng)	29	Accreditation	ABET	http://www.abet.org
Mechanical & Aerospace Engineering (Mechanical Eng)	41	Accreditation	ABET	http://www.abet.org
Materials Science & Engineering (Metallurgical Eng)	26	Accreditation	ABET	http://www.abet.org
Mining & Nuclear Engineering (Mining Eng)	20	Accreditation	ABET	http://www.abet.org
Mining & Nuclear Engineering (Nuclear Eng)	20	Accreditation	ABET	http://www.abet.org
Geosciences & Geological & Petroleum Engineering (Petroleum Eng)	29	Accreditation	ABET	http://www.abet.org
Computer Science	21	Accreditation	ABET	http://www.abet.org
Notes: Full-Time Faculty numbers include Instructional Staff, Research, and Public Service counts as reported to IPEDS.				
The "out of #" in the National Ranking column includes institutions whose actual ranking was not published/released by US News.				
UM-IR/RS 8/17				

UM- St. Louis				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Biology	19	139 out of 261	US News & World Report Best Graduate Biological Science Programs	https://www.usnews.com/best-graduate-schools/university-of-missouri-st-louis-178420/overall-rankings
Chemistry	24	131 out of 205	US News & World Report Best Graduate Chemistry Programs	https://www.usnews.com/best-graduate-schools/university-of-missouri-st-louis-178420/overall-rankings
College of Business Administration	58	14 out of 28	Forbes' Magazine Best Colleges for Business in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
College of Business Administration	58	133 out of 488	US News & World Report Best Undergraduate Business Programs	https://premium.usnews.com/best-colleges/best-colleges/rankings/business-overall?_mode=list&school-name=University+of+Missouri
College of Business Administration	58	17 out of 25	US News & World Report Best Undergraduate International Business Programs	https://www.usnews.com/best-colleges/umsl-2519/overall-rankings
College of Nursing	44	6 out of 18	Forbes' Magazine Best Colleges for Nursing in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
College of Nursing	44	35 out of 50	Top RN to BSN 50 Best Online RN to BSN Programs	http://www.toprntobsn.com/best-rn-to-bsn-online/
College of Nursing	44	1 out of 10	US News & World Report 10 Online Bachelor's Programs with the Highest 6-Year Graduation Rates	https://www.usnews.com/education/online-education/the-short-list-online-programs/articles/2016-08-30/10-online-bachelors-programs-with-the-highest-6-year-graduation-rates
College of Nursing	44	96 out of 186	US News & World Report Best Nursing Schools: Doctor of Nursing Practice Programs	https://www.usnews.com/best-graduate-schools/university-of-missouri-st-louis-178420/overall-rankings
College of Nursing	44	88 out of 292	US News & World Report Best Nursing Schools: Master's Programs	https://www.usnews.com/best-graduate-schools/university-of-missouri-st-louis-178420/overall-rankings
College of Nursing	44	68 out of 311	US News & World Report Best Online Bachelor's Programs	https://www.usnews.com/education/online-education/university-of-missouri-st-louis-2519/bachelors
College of Nursing	44	15 out of 50	Value Colleges Top 50 Best Value Online RN to BSN Programs	http://www.valuecolleges.com/rankings/best-value-online-rn-to-bsn-programs/
Criminology & Criminal Justice	17	33 out of 50	50 Great Value Colleges for Criminology 2016	http://www.greatvaluecolleges.net/rankings/criminology/
Criminology & Criminal Justice	16	6 out of 10	Center for World University Rankings Top Criminology & Penology Programs	http://cwur.org/2017/subjects.php#Criminology & Penology
Criminology & Criminal Justice	14	4 out of 36	US News & World Report Best Ph.D. Criminology Programs	https://web.archive.org/web/20120605053055/http://grad-schools.usnews.rankingsandreviews.com:80/best-graduate-schools/top-humanities-schools/criminology-rankings
Educator Preparation, Innovation & Leadership	22	Tier 1/Tier 2	Missouri Department of Elementary & Secondary Education	https://mcde.dese.mo.gov/guided inquiry/Educator%20Preparation/Annual%20Performance%20Reports%20For%20Educator%20Preparation%20Programs%20-%20Program%20Summary%20-%202016%20Public.aspx
Psychological Science	19	102 out of 224	US News & World Report Best Graduate Clinical Psychology Programs	https://www.usnews.com/best-graduate-schools/university-of-missouri-st-louis-178420/overall-rankings
Psychological Science	19	167 out of 246	US News & World Report Best Graduate Psychology Programs	https://www.usnews.com/best-graduate-schools/university-of-missouri-st-louis-178420/overall-rankings
Public Policy Administration (International)	5	86 out of 272	US News & World Report Best Graduate Public Affairs Programs	https://www.usnews.com/best-graduate-schools/university-of-missouri-st-louis-178420/overall-rankings
School of Social Work	14	71 out of 244	US News & World Report Best Social Work Programs	https://www.usnews.com/best-graduate-schools/university-of-missouri-st-louis-178420/overall-rankings
Wash U/UMSL School of Engineering	na	88 out of 198	US News & World Report Best Undergraduate Engineering Programs	https://www.usnews.com/best-colleges/umsl-2519/overall-rankings
Institution	471	1 out of US News ranked	<i>Business Insider</i> State Affordability Rankings	http://www.businessinsider.com/affordable-college-every-us-state-2017-7?utm_source=feedburner&utm_medium=referral&utm_medium=feed&utm_campaign=story_promo
Institution	471	20 out of 39	<i>Forbes' Magazine</i> Best College Campuses in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
Institution	471	13 out of 24	<i>Forbes' Magazine</i> Best Colleges for Education in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
Institution	471	16 out of 41	<i>Forbes' Magazine</i> Best Colleges in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/

UM- St. Louis				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Institution	471	20 out of 38	<i>Forbes' Magazine</i> Best Student Life in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
Institution	471	17 out of 41	<i>Forbes' Magazine</i> Best Value Colleges in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
Institution	471	14 out of 34	<i>Forbes' Magazine</i> Colleges with the Best Academics in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
Institution	471	10 out of 42	<i>Forbes' Magazine</i> Most Diverse Colleges in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
Institution	471	7 out of 37	<i>Forbes' Magazine</i> Top Public Colleges with the Best Professors	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
Institution	471	214 out of 639	<i>Forbes' Magazine</i> Top Public Universities in America	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
Institution	471	6 out of 13	<i>Forbes' Magazine</i> Top Public Universities in Missouri	https://www.niche.com/colleges/university-of-missouri---st-louis/rankings/
Institution	471	5 out of 50	Great Value Colleges 50 Best Colleges for Adult Education	http://www.greatvaluecolleges.net/best-colleges-adult-education-2017-2018/
Institution	471	39 out of 125	<i>Military Times</i> Best for Vets 4-Year Schools	http://bestforvets.militarytimes.com/2016/colleges/4-year/
Institution	471	Designation	National Security Agency/Department of Homeland Security	https://www.nsa.gov/resources/educators/centers-academic-excellence/cyber-defense/
Institution	471	4 out of 10	SmartAsset Best Value Colleges in Missouri	https://smartasset.com/student-loans/student-loan-calculator#missouri
Institution	471	99 out of 99	US News & World Report A-Plus Schools for B Students	https://www.usnews.com/best-colleges/rankings/national-universities/a-plus
Advanced Credit Program	na	Accreditation	National Alliance of Concurrent Enrollment Partnerships (NACEP)	http://nacep.org/docs/accreditation/NACEPAccreditedPrograms.pdf
Biology	19	Accreditation	Association for Assessment and Accreditation of Laborator	https://aaalac.org/accreditedorgsdirectorysearch/aaalacprgms.cfm
Chemistry	24	Accreditation	American Chemical Society	https://webapplications.acs.org/Applications/CPTASL/app_list_results.cfm?STATE_CODE=MO
College of Nursing	44	Accreditation	Commission on Collegiate Nursing Education (CCNE)	http://directory.ccnecommunity.org/reports/rptAccreditedPrograms_New.asp?state=MO&sFullName=Missouri
College of Nursing	44	Accreditation	Missouri State Board of Nursing	http://pr.mo.gov/boards/nursing/schoolsofnursing.pdf
College of Optometry	18	Accreditation	Accreditation Council on Optometric Education	https://www.aoa.org/Documents/students/od_directory_2017_07_21.pdf
Education Sciences and Professional	12	Accreditation	Council for Accreditation of Counseling and Related Educational	http://www.cacrep.org/directory/page/2/?state=MO&pt_id&pc_logic=any&accr_status%5B0%5D=A&accr_status%5B1%5D=PA&accr_status%5B2%5D=IP&keywords&submitthis
Education Sciences and Professional	12	Accreditation	National Association of School Psychologists (NASP)	http://ncate.org/tabid/178/Default.aspx?ch=106&CO_ID=10967&state=mo
Educator Preparation, Innovation and	22	Accreditation	Council for Accreditation of Educator Preparation (CAEP)	http://caepnet.org/provider-details/ncate?i=University+of+Missouri-Saint+Louis&c=Saint+Louis&s=MO
Educator Preparation, Innovation and	22	Accreditation	Missouri Department of Elementary & Secondary Education	https://dese.mo.gov/educator-quality/educator-preparation/programs
Music	16	Accreditation	National Association of Schools of Music (NASM)	https://nasm.arts-accredit.org/directory-lists/accredited-institutions/search/?id=10593
Psychological Science	19	Accreditation	American Psychological Association (APA)	http://apps.apa.org/accredsearch/?_ga=2.246850500.1786912733.1504715754-656541139.1504715754
Public Policy Administration (inter-	5	Accreditation	National Association of Schools of Public Affairs and Administration	https://naspaaccreditation.files.wordpress.com/2017/09/annual-roster-of-accredited-programs-09-01-171.pdf
School of Social Work	14	Accreditation	Council on Social Work Education (CSWE) - BSW	https://cswe.org/Accreditation/Directory-of-Accredited-Programs.aspx
School of Social Work	14	Accreditation	Council on Social Work Education (CSWE) - MSW	https://cswe.org/Accreditation/Directory-of-Accredited-Programs.aspx
Wash U/UMSL School of Engineering	na	Accreditation	Accreditation Board for Engineering and Technology (ABET)	http://main.abet.org/aps/AccreditedProgramsDetails.aspx?OrganizationID=566&ProgramIDs=
Institution	471	Award	Campus Vote Project and NASPA Voter Friendly Campus	https://www.naspa.org/about/blog/celebrating-our-2017-2018-voter-friendly-campus-designees

UM- St. Louis				
Academic Department	Number of Full-Time Faculty	National Ranking (Number)	National Ranking (Description)	Link to Ranking
Institution	471	Award	<i>INSIGHT into Diversity</i> Higher Education Excellence in Diversity	http://www.insightintodiversity.com/about-the-heed-award/past-recipients/
St. Louis Public Radio	na	Award	Edward R. Murrow Regional Award - Continuing Coverage	http://news.stlpublicradio.org/post/st-louis-public-radio-honored-three-edward-r-murrow-awards#stream/0
St. Louis Public Radio	na	Award	Edward R. Murrow Regional Award - News Documentary	http://news.stlpublicradio.org/post/st-louis-public-radio-honored-three-edward-r-murrow-awards#stream/0
St. Louis Public Radio	na	Award	Edward R. Murrow Regional Award - Website	http://news.stlpublicradio.org/post/st-louis-public-radio-honored-three-edward-r-murrow-awards#stream/0
*Includes the following departmental areas where International Business sections were taught: Finance, Logistics & Ops Mgmt, Management, and Marketing.				
**Programs ranked before 2017 are noted in Column F and include a URL for the methodology.				
***Faculty counts are for the program ranking year.				

Program Closures or Reductions

MU Deleted/Inactivated Programs 2007-2017

1. Master of Physical Therapy (In. 2007)
2. MS Psychology (D. 2007)
3. Masters in Agriculture (In. 2009)
4. BA Microbiology (2009)
5. Master of Natural Resources (2012)
6. PhD Communication Science and Disorders (2012)
7. BA French (2013)
8. MA French (2013)
9. BA Spanish (2013)
10. MA Spanish (2013)
11. MS Exercise Physiology (2013)
12. MS Fisheries and Wildlife (2013)
13. MS Forestry (2013)
14. MS Nutrition Area Program (2013)
15. MS Parks, Recreation and Tourism (2013)
16. MS Physiology (2013)
17. MS Soil, Environmental and Atmospheric Sciences (2013)
18. PhD Soil, Environmental and Atmospheric Sciences (2013)
19. MS Medical Pharmacology (2013)
20. PhD Fisheries and Wildlife (2013)
21. PhD Forestry (2013)
22. PhD Medical Pharmacology (2013)
23. PhD Physiology (2013)
24. BA Computer Science (In. 2014)
25. BHS Radiological Sciences (2014)
26. BHS Diagnostic Medical Ultrasound (2014)
27. Respiratory Therapy (2014)

Pending:

EdD Career and Technical Education
Masters Clinical and Translational Science
EdD Educational Leadership
EdD Special Education

MU Deleted/Inactivated Certificates 2007-2017

- GRCT Adult Health Clinical Nurse Specialist (2015)
- GRCT Adult-Gerontology Clinic Nurse Specialist (2015)
- GRCT Child/Adolescent Psychiatric and Mental Health Clinical Nurse Specialist (2015)
- GRCT Family Mental Health Nurse Practitioner (2015)
- GRCT Family Nurse Practitioner (2015)
- GRCT Maternal Child Clinical Nurse Specialist (2015)
- GRCT Mental Health Nurse Practitioner (2015)
- UGRCT Music Entrepreneurship (2015)
- GRCT Pediatric Clinical Nurse Specialist (2015)
- GRCT Pediatric Nurse Practitioner (2015)
- GRCT Psychiatric/Mental Health Nurse Practitioner (2015)
- GRCT Analysis of Institutions and Organizations (PENDING)
- GRCT Autism and Neurodevelopmental Disorders (PENDING)
- GRCT Nuclear Engineering (PENDING)
- GRCT European Union Studies (PENDING)

UMKC Deleted/Inactivated Programs 2007-2017

1. BA Art (2011)
2. BS Medical Technology (2011)
3. BS Pharmaceutical Sciences (2011)
4. MS Pharmaceutical Sciences (2011)
5. MS Chemical Engineering (2011)
6. MS Industrial Engineering (2011)
7. MS Nuclear Engineering (2011)
8. BA French (In. 2013)
9. BA German (In. 2013)
10. BA Spanish (In. 2013)
11. MSN Clinical Nurse Specialist (2015)
12. MS Global Entrepreneurship and Innovation (2015)
13. PhD Education (2016)
14. BA American Studies (2011)

UMKC Deleted/Inactivated Certificates 2007-2017

- GRCT Diagnostic Sciences (2010)
- GRCT Pediatric Dentistry (2010)
- GRCT Oral and Maxillofacial Surgery (2016)
- GRCT Waste Management (in progress)
- GC in the Teaching of Writing (in progress)
- GC in Oral & Maxillofacial radiology (2010)

S&T Deleted/Inactivated Programs 2007 - 2017

1. MS Biomaterials (In. 2009)
2. BS Chemistry (Non-ACS) (2011)
3. BSN Nursing (w/ UMSL) (2011)
4. MS Engineering Mechanics (2011)
5. PhD Engineering Mechanics (2011)
6. MST Earth Sciences (2011)
7. BS Interdisciplinary Engineering (2013)

S&T Deleted/Inactivated Certificates 2007 - 2017

- GRCT Psychology of Leadership (2017)
- GRCT Leadership in Engineering Organizations (2017)
- GRCT Quality Engineering (2017)

UMSL Deleted/Inactivated Programs 2007 -2017

1. BS Community Education (In. 2007)
2. Master of Health Sciences (2009)
3. BSN Nursing (W S&T) (2011)
4. BM Music Education (2011)
5. BA French (2012)
6. BA German (2012)
7. BA Spanish (2012)
8. MA Sociology (2012)
9. MS Vision Science (In. 2013)
10. PhD Vision Science (In. 2013)

UMSL Deleted/Inactivated Certificates 2007 -2017

- GRCT Long-Term Care Administration (2016)
- GRCT Telecommunication Management (2017)
- GRCT School Psychology (2008)
- GRCT Managerial Economics (2008)
- GRCT Information Systems Management (2009)
- GRCT Forensics Economics (2009)
- GRCT Post-MSN Adult Nurse Practitioner (2012)

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
Crowder College	State Energy Sector Partnership & Training Program	Evaluation	UMC, Linn State Technical College, St. Charles Community College, MCC
HSSU	Graduate Degree Collaboration	Elementary, Middle and Secondary Education	UMSL
Jefferson College	2+2 Program	Bridge	UMSL
MACC	Missouri Health Professions Consortium	Health Consortium	UMC,MACC,SFCC, East Central College, North Central College, TRCC, and Linn State Technical College
MCC	Kansas City STEM Alliance (Project Lead the Way/First Robotics)	Professional Development	MU S&T, UMKC
MCC	Career Technical Education Advisory Committee	Advisement	UCM, UMKC, MWSU
MCC	Reverse Transfer	Unique Articulation	UMKC, NWMSU,MWSU, Park University, and the UCM.
MS&T	Cooperative MA in English	Degree	UMSL
MS&T	Cooperative PhD in Math & Stat	Degree	MSU
MS&T	Cooperative PhD in Physics	Degree	UMSL, SLCC
MS&T	Economics MS	Degree	UMSL
MS&T	EMSE, MSEM	Degree	Ft. Leonard Wood, MO
MS&T	EMSE, MSEM	Degree	King Saud University
MS&T	EMSE, MSEM	Degree	UMSL
MS&T	Magellan Exchange	Study Abroad	12 institutions (3 in Missouri)
MS&T	MS Geotechnical Engineering	Degree	Fort Leonard Wood Engineering School
MS&T	MSCE Program	Program	UMSL
MS&T	MSEE	Program	UMSL
MSSU	Family Nurse Practitioner and Nurse Educator	Program	UMKC
MSSU	Graduate Degree in Dental Hygiene	Master of Science	UMKC
MSSU	MA in History	Master of Arts in History	UMSL
MSSU	MOCAP Partnership - Deliver Course on Battery Materials and Processes	Power Systems Minor	UMC, MST, MSU
MSU	Cooperative Program in Library Science	MA in LIS	UMC, UMSL, UMKC
MSU	PharmD	Degree	UMKC
MSU	Collaborative Doctoral Program	Degree	UMC
MSU	Cooperative engineering	BS in Civil Engineering	MS&T
MSU	Cooperative engineering	BS in Electrical Engineering	MS&T
MSU	Field Camp in Wyoming	Geology Field Lab	UMC
MSU	Plant Science	PhD	UMC
MWSU	Nurse Practitioner	Master's Degree	UMKC

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
MWSU	MSW	Master's Degree	UMC
NCMC	Occupational Therapy Assistant	Shared Course Offering	University of Missouri Consortium
NCMC	Physical Therapy Assistant	Shared Course Offering	University of Missouri Consortium
SEMO	Research, Demonstration and Teaching	Beef research, demonstration and teaching	UMC
SEMO	Statewide Cooperative EdD	Doctorate	UMC, MSU, UCM, NMSU
STLCC	2+2 Degree Completion	BSN Nursing	UMSL
STLCC, Wildwood	On-site Degree Completion	AAT	UMSL-Elementary Education
STLCC, Wildwood	On-site Degree Completion	Business Administration	UMSL-Business Administration
TSU	Master's in SW	Masters Degree in Social Work	UMC, SEMO, NMSU
TSU	Research		UMC
UCM	Missouri Statewide Cooperative EdD Program	Program	UMC, NWMSU, MSU, MSU
UMC	Midwest Innocence Project/Wrongful Convictions Clinic	Course	UMKC, UMC
UMC	UMKC / UMC Pharmacy Program	Doctorate in Pharmacy	UMKC
UMC	Cooperative Instructional Development	MS	UMSL, UMKC
UMC	Middle Age Health	Cluster of courses	UMSL, UMKC
UMC	MPH	Certificate / Degree	UMKC
UMC	MU Law School South Africa Program	Summer Law Program	University of the Western Cape, UMKC and other Law Schools,
UMC	Pediatric Nurse Practitioner	Cluster of courses	UMSL, UMKC
UMC	PhD Courses	Course, Seminar	UMSL, UMKC
UMC	2 + 2	Program	MSSU, CMSU, MCC
UMC	Ag. IDEA	Course	Iowa State University, Kansas State University, University of Nebraska
UMC	Agroforestry	MS in Forestry	Lincoln University
UMC	Aquaculture	Classes, research and extension	Lincoln University
UMC	Austria Summer Program	Austria Summer Program	Georgia State University
UMC	Community Colleges Collaborative	OTA	Multiple campuses, multiple institutions
UMC	Cooperative programs	Pre-Architecture Undergrad	Washington University
UMC	Externship training	Program	Washington University, MSU
UMC	Family Nurse Practitioner/Nurse Educator	Program	MWSU
UMC	Geology Field Laboratory	Other	#N/A
UMC	Great Plains/Gerontology	MA	Iowa State University, Kansas State University, 4 Great Plains Universities

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMC	Great Plains/Food Safety & Defense Program	Food & Safety Defense Graduate Certificate	ISU, KSU, NU
UMC	Great Plains/Gerontology	Graduate Certificate in Gerontology	Iowa State University, Kansas State University, North Dakota State University, Oklahoma State University, Texas Tech University
UMC	Great Plains/Personal Financial Planning	Graduate Certificate in Personal Financial Planning	Iowa State University, Kansas State University, North Dakota State University, Montana State University,
UMC	Great Plains/Personal Financial Planning	MS	Iowa State University, Kansas State University, Montana State University, North Dakota State University
UMC	Great Plains/Youth Development	Graduate Certificate in Youth Development Program Management and Evaluation	Kansas State University, Michigan State University, North Dakota State University, University of Nebraska
UMC	Great Plains/Youth Development	Graduate Certificate in Youth Development Specialist	Kansas State University, Michigan State University, North Dakota State University, University of Nebraska
UMC	Great Plains/Youth Development	MA or Graduate Certificate	Kansas State University, Michigan State University, North Dakota State University, University of Nebraska
UMC	Library Science Cooperative Agreement	MA	MSU
UMC	Library Science Cooperative Agreement	MA	University of Nebraska
UMC	London Law Semester	Study Abroad	University of Iowa, 7 Law Schools
UMC	Medical Physics	Program	Washington University
UMC	Mid-America Law Library Consortium	Collaboration	UMC, 27 Law School Libraries
UMC	Missouri Consortium for International Education	Study Abroad	Multiple campuses
UMC	Nuclear Medicine Advanced Associate	Degree	SLU, University of Arkansas
UMC	Nurse Educator	Program, Certificate	UMC, UMSL
UMC	Online Graduate Program	MA and PhD	UMC, CDIS, Great Plains
UMC	Preparing Future Faculty	Course	Multiple campuses
UMC	Ross University Clinical Experience	Clinical portion of Veterinarian Medicine Degree	Ross University
UMC	St. George Clinical Experience	Clinical portion of Veterinarian Medicine Degree	St. George
UMC	Study Abroad	Study Abroad	UMSL
UMC	Transportation Seminar Series	Other	UMSL, Iowa State University, University of Northern Iowa
UMC	Youth Development	Certificate	Michigan State University, Nebraska, 3 GPI Universities
UMC	Youth Development	MA	Michigan State University, Nebraska, 3 GPI Universities
UMC		Course	MCC, SLCC
UMC	Data collection and analysis services	Other	University of Hawaii

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMC	U.S. Training Program for Zagreb University Journalism Students	Training Program	UMC, University of Zagreb, University of Tennessee
UMC	Training Program for Croatian Students in the U.S.	Training Program	US DEPT OF STATE, UMC, University of Tennessee
UMC	Development Of An Exam Room- To-Newsroom Strategy To Enhance Firearm Safety	Other	Washington University, UMC
UMC	Great Plains/AG*IDEA	Course Share - Agricultural Systems Management	Kansas State University, University of Nebraska, Iowa State University
UMC	Great Plains/AG*IDEA	Course Share - Swine Science	Iowa State University, Kansas State University, North Carolina State University, South Dakota State University
UMC	Library Science Cooperative Agreement	MA	UMSL, UMKC
UMC	Health Sciences Psychology Consortium	Pre-doctoral Psychology Internship	Harry S Truman Memorial Veteran's Hospital
UMC	Clinical Laboratory Science Collaboration	Bachelor of Science	University of Nebraska
UMC	Nursing - Family/Psych Mental Health Nurse Practitioner	Cluster of courses	South Dakota State University
UMC	Nursing - Adult/Gero Clinical Nurse Specialist	Cluster of courses	South Dakota State University
UMC	Nursing - PhD Courses	Cluster of courses	UMSL, UMKC
UMC	School of Social Work - HES	Health Resources and Services Administration course-sharing project	UMC, UMSL
UMC	Transportation Safety	Course	UMC, MS&T
UMC	Construction Management	Course	UMC, MS&T
UMC	Strategic Education Pathways in Smart and Sustainable Infrastructure	Program/Courses	UMC, Harris-Stowe State University, Lincoln University
UMC	United Way Board Fellows Program	Fellowship in MBA program	United Way
UMC	Colloquium	Marketing	Washington University
UMC	Website Project (Arbitrationinfo.com)	Other (Educational Website)	National Academy of Arbitrators
UMC	Innocence Clinic	Collaboration	UMC, UMKC
UMC	Family Violence Clinic	Course	Legal Service Corporation Offices (Columbia, Warrensburg & Springfield), Missouri Governor's Office, Missouri Legislature, Missouri Coalition Against and Domestic and Sexual Assault
UMC	Criminal Prosecution Clinic	Course	Boone County Prosecuting Attorney Office
UMC	Mini Law School for the Public, Learning in Retirement Course, Gaines Madison Legacy Project	Other (Training)	Missouri Bar Association
UMC	Articulation agreement		Crowder College

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMC	Articulation agreement		East Central College
UMC	Articulation agreement		Jefferson College
UMC	Articulation agreement		Johnson County Community College
UMC	Articulation agreement		Metropolitan Community Colleges
UMC	Articulation agreement		Mineral Area College
UMC	Articulation agreement		Missouri State University - West Plains
UMC	Articulation agreement	Mizzou connection program	Moberly Area Community College
UMC	Articulation agreement		North Central Missouri College
UMC	Articulation agreement		Ozarks Technical Community College
UMC	Articulation agreement		Southwestern Illinois College
UMC	Articulation agreement		St. Charles Community College
UMC	Articulation agreement		St. Louis Community College
UMC	Articulation agreement		State Fair Community College
UMC	Articulation agreement		Three Rivers Community College
UMC	Great Plains/AG*IDEA	MS in Agricultural Leadership, Communication and Education	University of Arkansas, California State University, Kansas State University, North Carolina State University, Oklahoma State University, Texas Tech University
UMC	Great Plains/Human Environmental Sciences Childhood Education in a Mobile Society	BS HES	Michigan State University, University of Nebraska, Texas Tech University, Iowa State University, South Dakota State University
UMC	Great Plains/Human Environmental Sciences Family and Community Services	MA	Kansas State University, Michigan State University, University of Nebraska, Oklahoma State University, South Dakota State University
UMC	Great Plains/Financial and Housing Counseling	Graduate Certificate	Iowa State University, Kansas State University, Montana State University, North Dakota State University, Oklahoma State University, South Dakota State University, University of Nebraska
UMKC	ACLS	Certificate	Truman Medical Center, GME EM, St. Luke's Hospital
UMKC	ACLS Instructor	Certificate	GME EM
UMKC	Approach to Urban Health	N/A	University of Illinois
UMKC	ArtSounds	N/A	Kansas City Art Institute
UMKC	Asthma Research	N/A	Truman Medical Center, American Lung Association Asthma Clinical Research Centers
UMKC	ATLS/ATCN	Certificate	Truman Medical Center
UMKC	Berkley Early Childhood Center	N/A	#N/A
UMKC	BLS	Certificate	Truman Medical Center, St. Luke's Hospital,
UMKC	Bone Research		Dental School, Engineering

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Clinical Affiliation	Degree	Gundersen Lutheran Health System
UMKC	Clinical drug trials	N/A	UMKC, CBM/DMH, Truman Medical Center
UMKC	Clinical Rotation Affiliate	Degree	Cardinal Glennon Children's Hospital
UMKC	Clinical Rotation Affiliate	Degree	Children's Mercy Hospital and Clinics
UMKC	Clinical Rotation Affiliate	Degree	Denver Children's Hospital
UMKC	Clinical Rotation Affiliate	Degree	Doctor's Hospital
UMKC	Clinical Rotation Affiliate	Degree	INTEGRIS Baptist Medical Center
UMKC	Clinical Rotation Affiliate	Degree	Liberty Hospital
UMKC	Clinical Rotation Affiliate	Degree	Memorial Hermann Healthcare System
UMKC	Clinical Rotation Affiliate	Degree	Mercy Health System
UMKC	Clinical Rotation Affiliate	Degree	Oklahoma Heart Hospital
UMKC	Clinical Rotation Affiliate	Degree	SLU
UMKC	Clinical Rotation Affiliate	Degree	Springfield Regional Medical Center
UMKC	Clinical Rotation Affiliate	Degree	St. John Health System
UMKC	Clinical Rotation Affiliate	Degree	St. Luke's Hospital
UMKC	Clinical Rotation Affiliate	Degree	University of New Medical Hospital
UMKC	Clinical Rotation Affiliate	Degree	VA Medical Center
UMKC	Clinical Rotation Affiliate	Degree	VA Medical Center
UMKC	Clinical Rotation Affiliate	Degree	VA Medical Center
UMKC	Conservatory Connections		Nelson Atkins Museum of Art
UMKC	Continuing Education	Course, seminars and workshops	Kansas City businesses
UMKC	Critical Mass Gathering	N/A	Kansas City University of Medicine and Biosciences, University of Kansas
UMKC	Cross Cultural Journalism and Mass Media	Course	UMC, UMKC
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	Baker University (KS)
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	Blackburn University
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	Fontbonne University
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	MWSU
UMKC	Greater Western Library Alliance (GWLA)	Shared database licensing	#N/A
UMKC	Health Care for the underserved	Collaboration	Operation Breakthrough
UMKC	Health Sciences library consortium of KC	Resource sharing, staff development	45 Health Science Libraries
UMKC	Instruction	Residency	Truman Medical Center, St. Luke's Hospital, CMH, CBM, Research Medical Center, VA
UMKC	KSU and UMKC Collaboration	Master of Architecture	Kansas State University
UMKC	Linda Hall Library	Resource sharing	#N/A
UMKC	Machine/Welding Basics	4 Specifically designed 1 unit courses	MCC

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Mass Population genetics		Children's Mercy Hospital and Clinics, Informatics
UMKC	Medical students	MD	CMB/DMH, Truman Medical Center, Truman Medical Center Lakewood, St. Luke's, Research Medical Center, VA, Children's Mercy Hospital
UMKC	Osler Society		University of Kansas Medical Center, John Locke Society of Greater Kansas City
UMKC	PharmD Satellite Program	Doctorate in Pharmacy	UMC
UMKC	Preparatory	Other	Kansas City Youth Orchestra
UMKC	Reading Sessions, JW Pepper, American Music	N/A	JW Pepper
UMKC	Seismic Performance	Course and seminar	University of California, Berkeley
UMKC	Simulation in Health Care	Collaboration	Children's Mercy Hospital and Clinics
UMKC	Sojourner Clinic		Kansas City Health Foundation, Qualis, Reach Foundation
UMKC	Suicide Prevention	Training	CMB/DMH, Truman Medical Center
UMKC	U of Missouri libraries		All 6 University of Missouri libraries
UMKC	Urban Journalism Program at UMKC/Radio and TV Dept at MU	Collaboration	UMC, UMKC
UMKC	Wind Band Teaching Symposium	Program	Professional target
UMKC	Year 1 and 2 docent groups		Truman Medical Center, Children's Mercy Hospital, St. Luke's Hospital, Research Medical Center, Overland Park Reg. Medical Center
UMKC	17RT0114 Dynamic, Data-Driven Design Methodologies for IoT-Based Computer Vision Systems	Research (Z. Li)	Univ of Maryland, on AFOSR project - Prof. Shuvra Battachayya
UMKC	1Data Project, including education and courses	Joint Research Effort	K State - Olathe
UMKC	3-D Integration for post-CMOS	Research (M. Rahman)	Santosh Khasanvis (Bluerisc), Csaba Andras Moritz (Umass Amherst)
UMKC	A Graph Database Approach for Management of SNOMED CT and Improved Patient Data Queries	Resarch (P. Rao)	University of Nebraska Medical Center - Prof. Scott Campbell
UMKC	A Testbed for Dynamic Bi-Directional Data Surveillance through Internet of Things based Virtual Reality (VR) and Augmented reality (AR)	Research (S. Song)	Binghamton University
UMKC	AA Transfer Pathway	College of Arts & Sci	Johnson County Community College
UMKC	AA Transfer Pathway	Conservatory of Music & Dance	Johnson County Community College
UMKC	AA Transfer Pathway	School of Biological Sciences	Johnson County Community College
UMKC	AA Transfer Pathway	School of Computing & Engineering	Johnson County Community College

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	AA Transfer Pathway	School of Computing & Engineering	Kansas City Kansas Community College
UMKC	AA Transfer Pathway	School of Dentistry	Johnson County Community College
UMKC	AA Transfer Pathway	School of Education	Johnson County Community College
UMKC	AA Transfer Pathway	School of Nursing & Health Studies	Johnson County Community College
UMKC	AA Transfer Pathway	School of Pharmacy	Johnson County Community College
UMKC	AA Transfer Pathway to BA Music	Conservatory of Music & Dance	Metropolitan Community College
UMKC	AA Transfer Pathway to BA/BS in SBS	School of Biological Sciences	Metropolitan Community College
UMKC	AA Transfer Pathway to BSN	School of Nursing & Health Studies	Metropolitan Community College
UMKC	AA Transfer Pathway to Env. Studies Program	College of Arts & Sci	Metropolitan Community College
UMKC	AAT Transfer Pathway to Early Childhood	School of Education	Metropolitan Community College
UMKC	Abandoned Housing Clinic	Clinical course	Foland Wickens Roper Hofer & Crawford, PC
UMKC	Advanced Soil Mechanics & Slope Stability	Course (2)	Terracon
UMKC	Advocacy & Intellectual Property Courses	Courses	Husch Blackwell
UMKC	Advocacy Emphasis Courses	Courses	Rebecca E. Woodman, Attorney at Law, LC; Bartimus Frickleton Robertson Goza; Bryan Cave LLP; Dollar Burns & Becker LC; Federal Mediation & Conciliation Service; Hastings O'Connor LLP; Horn Aylward & Bandy, LLC; Midwest Innocence Project; Missouri Attorney General's Office; Missouri Court of Appeals for the Western District; Morrow, Williams & Klosterman LLC; O'Brien Investigative Services; Stueve Siegel Hanson LLP; Klamann Law Firm; U.S. Department of Labor; U.S. District Court for the Western District of Missouri; Votava Nantz & Johnson LLC
UMKC	American Conference for Irish Studies Annual Conference, 2017 (English Dept.)	Professional Conference, MA and Docotoral students	Multiple academic organizations across the globe
UMKC	American Public Square Fact Checking	American Public Square	American Public Square
UMKC	Amigos	Staff development, consortial licensing of e-resources, resource sharing	Regional consortium including: AR, AZ, ILKS, LA, MO, NE, NM, OK TX, UT
UMKC	Anchor306 - From Bench to Bedside Course	Course to build KC interactions	Currently: MRI Global, Children's Mercy, Cardinal Health, KCALSI, Armstrong Teasdale, SOM, SOD, St. Luke's Hospital, Quintiles
UMKC	Animal Law Course	Course	Boyd, Kenter, Thomas & Parrish LLC
UMKC	Applied Soil-Structure Interaction	Course (Continuing Education)	Black & VAtech
UMKC	Arbitration for Beginners	Continuing Legal Education	US Arbitration and Mediation
UMKC	Bachelor of Science in Biology - Clinical Laboratory Program	Degree	SBS, St. Luke's, North Kansas City Hospital

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Bankruptcy court clerkships	Student internships	U.S. Bankruptcy Court for the Western District of Missouri
UMKC	Bankruptcy seminar with Mark Stingley	Continuing Legal Education	Bryan Cave
UMKC	Be your Own Cybersleuth	Continuing Legal Education	Internet for Lawyers
UMKC	Bear-the-bandaid	Influenza Awareness Among College Students	MSU
UMKC	Bio385 - Preparing for Careers in Biology	course for career planning	Grafton Staffing
UMKC	Bioinformatics	Masters Degree	Children's Mercy
UMKC	BIOLH206 - Honors Genetics	Honors Course	Stower's
UMKC	Biology Living Learning Community in Johnson Hall	housing/learning pod for Biology students	PhysAssist, The KyTy Family
UMKC	Biomechanical evaluation of a pain-reducing crutch design	Research (G. King)	Mobility Designed, LLC
UMKC	Bloch MSA Pathway	Park BSA to Bloch MSA Pathway	Park University
UMKC	Blue Valley CAPS (Center for Advanced Professions Studies)	College & law school pipeline programs	Blue Valley School District
UMKC	Bootup summer program	Summer Camp for High School Students	Kansas City, Kansas School system
UMKC	Brexit and the US	Continuing Legal Education	International Relations Council
UMKC	Business & Entrepreneurial Law Emphasis Courses	Courses	Boyd, Kenter, Thomaso & Parrish LLC; Brown & Ruprecht PC; German May; Janssen Life Partners LLC; Keim Finance Law, LLC; Kinkaid Business & Entrepreneurial Law, LLC; Lehnardt & Lehnardt, LLC; Mann Conroy LLC; BryanMark Financial Group; Krause Laws LLC; Littler Mendleson PC; Mdivani Law Firm; Midwest Trust Company; Osman & Smay LLP; Reaves Law ?firm PC; Stinson Morrison Hecker LLP; United States Bankruptcy Trustee, Region 13
UMKC	CE Senior Design Collaborations	Course	MODOT, KCMO Public Works, KCP&L, City of Fairway, KS, Affinis Corp
UMKC	Center for Neighborhoods	Community Outreach	City of Kansas City
UMKC	Challenges and Opportunities in Applying Mobile Computing, Internet of Things, and Big Data for Urban Informatics	Resarch (P. Rao)	MS&T - Prof. Sanjay Madria
UMKC	Chestnut Avenue Family Resource Center Established	Community Outreach and Service/ Aging Studies/Dr. Joan McDowd	Community

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Child & Family Services Clinic & Guardian Ad Litem Clinic	Clinical courses	Missouri Children's Division; Jackson County Family Court; CASA (Court Appointed Special Advocates); Office of the Guardian Ad Litem; Children's Mercy Hospital; Cornerstones of Care; Independence School District; Raytown School District; Hope House Domestic Violence Shelter; and attorneys from law firms and practices all over the KC area
UMKC	Civil PE Review	Course (Continuing Education)	Society of American Military Engineers, Kansas Society of Professional Engineers
UMKC	CLE Abroad: British Legal Systems and Profession	Continuing Legal Education	St. Edmund Hall, Oxford, England
UMKC	CLE Abroad: Chinese Law	Continuing Legal Education	Beijing University, Beida
UMKC	CLE Abroad: Doing business in the EU	Continuing Legal Education	Consiglio Nazaionale Forense
UMKC	Clinical Pharmacy Education and Services	PharmD Degree	11 Different Student Pharmacy Organizations at UMKC, UMC and MSU
UMKC	Clinical Rotation	Clinical Rotation/Course Related	KC Regional Center for Developmental Disabilities
UMKC	Clinical Rotation Affiliate	Degree	509th Medical Group Whiteman AFB
UMKC	Clinical Rotation Affiliate	Degree	A.T. Still University of Health Sciences
UMKC	Clinical Rotation Affiliate	Degree	Advance Surgical Associates
UMKC	Clinical Rotation Affiliate	Degree	All Centura Health Hospitals
UMKC	Clinical Rotation Affiliate	Degree	Brook Army Medical Center
UMKC	Clinical Rotation Affiliate	Degree	Carl R. Darnall Army Medical Center
UMKC	Clinical Rotation Affiliate	Degree	Centerpoint Medical Center of Independence (HCA)
UMKC	Clinical Rotation Affiliate	Degree	Christian Hospital Northeas-Northwest
UMKC	Clinical Rotation Affiliate	Degree	Citizens Memorial Hospital District
UMKC	Clinical Rotation Affiliate	Degree	City of Grandview Fire Department
UMKC	Clinical Rotation Affiliate	Degree	Cox Medical Center, Cox-Monett Hospital, Skaggs Community Hospital, Cox Medical Center Branson
UMKC	Clinical Rotation Affiliate	Degree	General John J Pershing Memorial Hospital Association
UMKC	Clinical Rotation Affiliate	Degree	Hannibal Regional Medical Group
UMKC	Clinical Rotation Affiliate	Degree	Heartland Regional Medical Center (Mosaic Life Care)
UMKC	Clinical Rotation Affiliate	Degree	Kansas City Fire Department
UMKC	Clinical Rotation Affiliate	Degree	Lee's Summit Medical Center (HCA)
UMKC	Clinical Rotation Affiliate	Degree	Lincoln County Medical Center
UMKC	Clinical Rotation Affiliate	Degree	Missouri Baptist Sullivan Hospital
UMKC	Clinical Rotation Affiliate	Degree	Missouri Delta Medical Center
UMKC	Clinical Rotation Affiliate	Degree	Mountain Area Health Education Center

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Clinical Rotation Affiliate	Degree	Naval Medical Center Portsmouth Virginia
UMKC	Clinical Rotation Affiliate	Degree	North Kansas City Hospital
UMKC	Clinical Rotation Affiliate	Degree	Northeast Regional Medical Center, Kirksville
UMKC	Clinical Rotation Affiliate	Degree	Ozark's Communit Hospital
UMKC	Clinical Rotation Affiliate	Degree	Prime Healthcare (St. Joseph Medical Center, St. Mary's Medical Center)
UMKC	Clinical Rotation Affiliate	Degree	Swope Health Services
UMKC	Clinical Rotation Affiliate	Degree	University of Arizona College of Medicine
UMKC	Clinical Rotation Affiliate	Degree	University of Kansas Hospital Authority
UMKC	Clinical Rotation Affiliate	Degree	University of Missouri Health Care
UMKC	Clinical Rotation Affiliate	Degree	US Federal Prison - Springfield
UMKC	Clinical Rotation Affiliate	Degree	Valley-Wide Health Systems
UMKC	Cognitive Music Therapy Resources	Music Therapy Course	Palestine Senior Center, KCMO, and the Landon Center on Aging of the University of Kansas Medical Center
UMKC	Collaborative Engineering Program (Dual-Enrollment)	School of Computing & Engineering	Metropolitan Community College
UMKC	Collaborative Study Abroad Offering	Study Abroad	SEMO, Truman State, UCMO, UMSL, MSSU
UMKC	Columbia Area Faculty Positions	PharmD Education and Clinical Services	University of Misouri Hospital and Clinics, Harry S. Truman Memorial VA
UMKC	Columbia Area Students	PharmD Degree	University of Missouri Hospital and Clinics, Harry S. Truman VA, Fulton State Hospital, Columbia Regional Hospital, Northeast Regional Medical Center, Schnuck's Pharmacies, Hy-Vee, Kilgore's Medical Pharmacy, CVS, Walgreen's, Walmart, D&H Prescription Drug Store, and over 500 pharmacy practice sites throughout the region, state of Missouri, and nation
UMKC	Community Outreach Grant	Community Opioid Awareness Educatiion	Community Partnerships of thhe Ozarks
UMKC	Community Resilience Broader Impact	Research (Z. Chen)	MU Extension
UMKC	Concerts	Musicology Program	Friends of Chamber Music
UMKC	Concrete durability issue analysis	Technical Resource (J. Kevern)	Kansas City Concrete Promotional Group
UMKC	Concrete durability issue analysis	Technical Resource (J. Kevern)	MO/KS Chapter of the American Concrete Paving Association
UMKC	Connecting Communities and Promoting Health with Smart Participatory Parks	Research (P. Rao)	University of Kansas - Profs. Paola Sanguinetti, Nils Gore, Shanon Criss, Jerry Schultz
UMKC	Consortium Agreement	Holocost Studies Certificate	Park University, Avila University, Kansas City Art Institute, The Midwest Center for Holocaust Education

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Consortium of Cities and Law Schools	Project consortium for creating web-based platforms for law school / municipality collaborations	Consortium of Cities and Law Schools
UMKC	Consumer Protection Course	Course	Consumer Complaint Unit of the Missouri Attorney General's Office
UMKC	Continuing Legal Education for Defender Services	Continuing Legal Education	Training Branch of Defender Services Division of Administrative Office of U.S. Courts; Loyola School of Law; Cornell Law School; Duke University School of Law; NYU School of Law
UMKC	Continuously fiber reinforced concrete pavement	Research (J. Kevern)	Louisiana Department of Transportation/FORTA Corporation/ProPerma Engineered materials
UMKC	Cosatal Structures Performance	Research (Z. Chen)	University of Maryland; Colorado State University
UMKC	Courageous Conversations	Student seminars	Public Square
UMKC	Course share projects with other MU campuses	Labor Studies, Aging Studies, History	MU, UMSL
UMKC	Court Internships	Student internships	Missouri Circuit Courts
UMKC	Courtesy Card Program	Cooperative borrowing to allow library users from one institution to directly check out books from other participating libraries	Avila College Hooley-Bundschu Library Blue River Community College Library Calvary Bible College Hilda Kroeker Library Central Baptist Theological Seminary Library Community of Christ Library DeVry Institute of Technology James E. Lovan Library Donnelly College Library Johnson County Community College Library Linda Hall Library of Science, Engineering and Technology Longview Community College Library Maple Woods Community College Library Midwestern Baptist Theological Seminary Library Nazarene Theological Seminary William Broadhurst Library Park University Library Penn Valley Community College Library Rockhurst University Greenlease Library Saint Paul School of Theology Dana Dawson Library Unity Library and Archives University of Kansas Watson Library, Lawrence Campus University of Missouri - Kansas City University Libraries William Jewell College Curry Library

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Creation of an Adaptive Remaining Lifetime Prediction Model of Power Electronics	Research (F. Khan)	National Renewable Energy Laboratory, University of Maryland at College Park, North Dakota State University, John Deere Electronics Solution
UMKC	Cuba Law Conference	Continuing Legal Education	Stetson Law School
UMKC	Dean on the Road	Continuing Legal Education	Southeast Missouri State University; Missouri State University; Missouri Southern State University
UMKC	Dean on the Road/Trial Skills for Bankruptcy Lawyers	Continuing Legal Education	Western District of Mo. Federal Court
UMKC	Department of Labor Clinic	Student internships	U.S. Department of Labor
UMKC	Deposition, Cross Examination Seminar	Continuing Legal Education	Robert Musante
UMKC	Depositions Skills Program	Continuing Legal Education	National Institute of Trial Advocacy (NITA)
UMKC	Descriptive analysis of kicking mechanics in three- and four-year-old children	Research (G. King)	University of Findlay
UMKC	Design Discovery, AUP+D Department	Community Outreach	Area High Schools
UMKC	Development of cement based water treatment for La Cyne discharge waters	Research (J. Kevern)	Kansas City Power & Light
UMKC	Development of pervious concrete specifications and guidance	Research (J. Kevern)	Kansas City Concrete Promotional Group
UMKC	Digital Inclusion Initiatives	Project	City of Kansas City, Missouri; City of Kansas City, Kansas / Unified Government of Wyandotte County; KC Digital Inclusion Coalition; KC Public Library
UMKC	Disabilities and the Law Course	Course	Kansas City Council on Developmental Disabilities; U.S. Department of Education, Office for Civil Rights
UMKC	Disaster Resposne and Resilience	Research (Z. Chen)	JPL, NASA; ORNL
UMKC	Discovery Law	College & law school pipeline programs	Law School Admissions Council
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Access Family Health Care
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Community Health Center of Central MO
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Community Health Center of Southeast Kansas
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Comtrea
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Cross Trails Community Health Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Douglas County Dental Clinic
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	First Care Clinic
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Flint Hills Community Health Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	GraceMed Health Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Health Partnership Clinic
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Jordan Valley Health Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Katy Trail Community Health Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Konza Prairie Health Center

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Live Well Health Services
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Marian Clinic
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Missouri Ozarks Community Health Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Myrtle Davis Health Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Northeast Missouri Health Center-Dental Services
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Northwest Missouri Community Health Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Salina Family Healthcare Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	South East MOHealth Network Clinic
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Southern Missouri Community Health Center
UMKC	Distance Outreach Clinical Rotation	Extern Experience-Course Related	Wilma P Mankiller Dental Clinic Cherokee Nation Indian Health Services
UMKC	Dona Nobis Pacem	Vocal Studies/Choirs	WWI Museum
UMKC	Dramatic Health Education Program	STD/AIDS Prevention Program	Coterie Theatre of Kansas City
UMKC	Drinking water treatment waste for internal curing of concrete	Research (J. Kevern)	WaterOne, Kansas City
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	Cottey College
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	Eureka College
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	Maryville University
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	Milikin University
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	University of Saint Mary
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	Washburn University
UMKC	Dual Degree	LLM Degree	Centro Univeritario do Estado do Para, Belem, Brazil
UMKC	Dual Degree	LLM Degree	Nanjing Normal University School of Law, Nanjing, China
UMKC	Dual Degree	LLM Degree	Zhejiang University of Finance and Economics Law School, Zhejiang, China
UMKC	ECE Senior Design Collaboration	Course	Black & Veatch
UMKC	eDiscovery Leadership Institute (NeLI)	Continuing Legal Education	Kutak Rock; Lathrop & Gage; National eDiscovery Leadership Institute
UMKC	Educating Advocacy Trainers (EATS)	Collaboration and training of advocacy professors	Stetson University School of Law; Pace School of Law; Loyola Los Angeles School of Law; Drexel Law School
UMKC	Educational Collaborations	Courses	The National Museum of Toys and Miniatures
UMKC	Effect of Condenser Fouling on Chiller Performance	Research (B. Becker)	Lakos Division of Claude Laval Corporation
UMKC	Effect of saw cutting on concrete properties	Research (J. Kevern)	Wisconsin Department of Transportation/Marquette University
UMKC	Effects of magnification loupes on dental operator posture.	Research (G. King)	UMKC School of Dentistry
UMKC	Ellen Fullman residency	Composition	KCAI

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Elucidating the Properties of SM-KC	Research (M. Hart)	Park University
UMKC	Employee Benefits Institute Annual Conference and Workshop Sessions in Wichita, KS; Springfield, MO; Omaha, NE; Tulsa, OK; Kansas City, MO; Springdale, AR	Continuing Legal Education	Employee Benefits Institute; Department Of Labor/Employee Benefits Security Administration; Arkansas Society of CPAs; Northern Arkansas Society of Human Resource Management; Hogan Taylor; Hinkle Law Firm; Tulsa Employee Benefits Group(TEBG)
UMKC	Ensembles in the Schools	Conservatory's Community Music and Dance Academy	Allen Village High School
UMKC	Entrained air void system for durable highway concrete	Research (J. Kevern)	National Transportation Research Board, National Cooperative Highway Research Program National Concrete Pavement Technology Center Iowa State University National Transportation Research Board, National Cooperative Highway Research Program National Concrete Pavement Technology Center Iowa State University National Transportation Research Board, National Cooperative Highway Research Program, National Concrete Pavement Technology Center, Iowa State University
UMKC	Entrepreneurship Education Initiatives	Project	City of Lexington, Missouri
UMKC	Entrepreneurship Law (EshipLaw) Website	Project	Kauffman Foundation; team from several other law schools
UMKC	Entrepreneurial Legal Services Clinic	Clinical course	UM-Columbia Law School
UMKC	Entrepreneurial Urban Development	Clinical course	City of Kansas City, Missouri; City of Lake Lotawana, Missouri; City of Kansas City, Kansas / Unified Government of Wyandotte County; Delta Sigma Theta Sorority, Inc.; Palestine Community Land Trust; Urban Success Development, Inc.
UMKC	Entrepreneurship & New Venture Creation Course	Course	UM-Columbia; UM-Rolla; UMSL; KU; KU Med Hospital; Children's Mercy Hospital; St. Luke's Hospital
UMKC	Entrepreneurship Roundtable	Project	Consortium of healthcare clinical researchers, including Heartland Institute for Clinical and Translational Research
UMKC	Environmental Law Clinic and Internships	Student internships	Environmental Protection Agency
UMKC	Equipment Acquisition	Research (M. Rahman)	Jacob Rothe (Brewer Science INC), Dean Krogman (FEI), Vladimir Kochergin (MicroXact corporation)
UMKC	Ergonomic interventions in pediatric ophthalmologists	Research (G. King)	Children's Mercy Hospital

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Establishing Secure and Resilient Networking Services - NSF Funded	Research (D. Medhi)	Arizona State University, Duke University
UMKC	Estate Planning Internship/Externship	Student internships	
UMKC	Ethics Committee	Committee	Children's Mercy Hospital
UMKC	Evaluating surface resistivity to improve concrete durability	Research (J. Kevern)	Missouri Department of Transportation
UMKC	Evaluation of cedar valley aggregate for the Kansas City concrete market	Research (J. Kevern)	Martin Mariette Materials
UMKC	Evaluation of sealers to improve joint durability	Research (J. Kevern)	Wisconsin Department of Transportation/University of Wisconsin-Platteville
UMKC	Examination of cognitive frailty in older adults.	Research (G. King)	UMKC Department of Psychology, Lawrence Community Housing Trust, Telecare Global, LLC
UMKC	External Adjunct faculty	Collaborations at a School level	KU Med, U. Melbourne, K State, Truman Medical Center, MRI Global, Stower's,
UMKC	Faculty Consortium	iPhD	Nazarene Theological Seminar
UMKC	Family Court Internship	Student internships	Jackson County Family Court
UMKC	Family Law Emphasis Courses	Courses	Law Office of Young, Jakobe & Kuhl, LLC; Hope House; Law Office of Dana M. Outlaw, LLC; Legal Aid of Western Missouri; McDowell, Rice, Smith & Buchanan, PC; Scaglia Law Firm, LLC; Raith Law Firm PC; Women's Foundation; Berkowitz, Cook, Gondring & Driskell LLC; Levy Craig Law Firm; PC; Gordon Law Firm LLC
UMKC	Feasibility Design Study for Bendway Weirs	Research & Physical Model (J. Richardson)	Water Resources Solutions, LLC. ; Nebraska DNR
UMKC	Federal Court Internships	Student internships	U.S. District Court for the Western District of Missouri; U.S. District Court for the District of Kansas
UMKC	Federal Public Defender Externship Clinics	Student internships	Federal Public Defender, Western District of Missouri & District of Kansas
UMKC	Film and the Law Seminars	Continuing Legal Education	Midwest Innocent Project; Roy Ginsburg; Film Row Inc. / Screenland Theaters
UMKC	Foundation Design	Course	Braun Intertek
UMKC	Fundamentals of Estate Planning Program	Continuing Legal Education	Kansas City Estate Planning Society
UMKC	Gain the Edge!	Continuing Legal Education	Marty Latz
UMKC	GE Transfer	School of Nursing & Health Studies	Johnson County Community College
UMKC	Geometric Analysis of Knee Anatomy and its implications on ACL ruptures in teenagers	Research (A. Stylianou)	Children's Mercy Hospital (Orthopaedics)
UMKC	Get Smarter Prep	Preparation course for LSAT	Get Smarter Prep
UMKC	Goldilocks Trial	Continuing Legal Education	Kansas City Metropolitan Bar Association

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Graduate Medical Education-Family Medicine Residency	Training	Goppert-Trinity Family Medicine Clinic, Center for Behavior Health
UMKC	Haydn Lord Nelson Mass	Vocal Studies/Choirs	St Paul's Episcopal Church choir
UMKC	Health Sciences library consortium of KC	Resource sharing, staff development	45 Health Science Libraries
UMKC	Heart of America Tax Institute	Continuing Legal Education	Heart of America Tax Institute
UMKC	Heartland Chamber Music Festival	Conservatory's Community Music and Dance Academy	Heartland Chamber Music
UMKC	Heartland Labor and Employment Law Institute	Continuing Legal Education	Society of Human Resources Management - KC; Society of Human Resources Management - Johnson County; Heartland Labor & Employment Law Institute
UMKC	Heavy metal removal in pervious concrete	Research (J. Kevern)	National Science Foundation
UMKC	High Efficiency Motors for Refrigerated Open Display Cases	Research (B. Becker)	U. S. Department of Energy, Oak Ridge National Laboratory, QM Power, Inc.
UMKC	Homeland Security Internships	Student internships	U.S. Department of Homeland Security
UMKC	Honors Transfer Pathway	Honors College	Metropolitan Community College
UMKC	Honors Transfer Pathway	Honors College	St Charles Community College
UMKC	Human trafficking	Continuing Legal Education	Mexican Consulate
UMKC	Hydraulic design for permeable interlocking concrete pavement	Research (J. Kevern)	Interlocking Concrete Pavement Institute Foundation for Education and Research
UMKC	Hyrophobic multi-phase soil modeling & Mathematical Foundation for Finite Element	Research (Z. Chen – 2 projects)	Missouri University of Science and Technology
UMKC	Immigration Law and Process Course	Course	Austin & Ferguson LLC
UMKC	IMP (Composer's Forum)with Carmen Moreno-West Bottoms Reborn	Composition	National Endowment for the Arts
UMKC	Impact of Pharm Assessment on the Farm	Clinical Pharmacy Services for Rural Missorians	University of Missouri Extension-AgrAbility Project
UMKC	Incubator	Post-graduate training and law practice development program	Consortium for Access to Justice; American Bar Association's Standing Committee on Delivery of Legal Services; area attorneys and judges
UMKC	Industry Day	Outreach	Society of American Military Engineers GKC Post
UMKC	Influence of macrofiber reinforcement on pervious concrete durability	Research (J. Kevern)	FORTA Corporation
UMKC	Influence of silica fume on pervious concrete properties and durability	Research (J. Kevern)	Silica Fume Association
UMKC	Influenza Vaccination Services	Influenza Prevention Program	Children's Mercy Hospital and Balls Food Stores
UMKC	Infrastructure and Elevated Blood Levels of Children in Kansas City	Research (M. Hart)	Children's Mercy Hospital, Childhood Lead Poisoning Prevention Program

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Intellectual Property Emphasis Courses	Courses	Bruce Campbell Law Firm, LLP; Finch& Campbell LLP; Mandiant Corporation; Simmons Hanley conroy; SNR Denton; Sonnenschein Nath & Rosenthal; Shook Hardy & Bacon LLP
UMKC	Internal curing of pervious concrete using lightweight aggregate	Research (J. Kevern)	Expanded Shale, Clay, and Slate Institute
UMKC	International Emphasis Course	Course	Hague University of Applied Sciences
UMKC	International Human Rights Law Course	Course	Tom Nanney (local attorney); Paul Hoffman (International Human Rights Clinic at UC Irvine School of Law)
UMKC	Internet of Things (IoT) Edge Analytics for Smart Cities: Status, Challenges and Perspectives	Resarch (P. Rao)	Howard University - Prof. Danda Rawat
UMKC	Internships and Clinicals	Music Therapy	<ol style="list-style-type: none"> 1. Operation Breakthrough 2. COC-Ozanam 3. COC-Gillis Center 4. Children's Mercy Hospital 5. Lee Ann Britain Infant Development Center 6. John Knox Village Hospice 7. Truman Medical Center 8. Kansas State School for the Blind 9. Blue Valley Special Education 10. KCK Public Schools 11. Shawnee Mission Public Schools 12. Center for Behavioral Medicine 13. Cottonwood Springs, Olathe 14. Olathe Public Schools 15. Gardner-Edgerton Public Schools 16. Children's Memorial Hermann Hospital, Houston 17. Easter Seals Autism Center, Cape Girardeau 18. Madonna School, Omaha 19. Atascadero State Hospital, CA 20. INTEGRIS Health, Oklahoma City 21. Kansas City Hospice 22. Life Unlimited
UMKC	Interprofessional Education	PharmD Degree	UMKC, UMC, MSU
UMKC	Inter-Professional Education: Aging Course	Course	RWJ Foundation; other foundations; UMKC Schools of Nursing, Medicine, Nursing, Dentistry & Pharmacy
UMKC	IPHD shared students (Shui)	IPHD program	Children's Mercy

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Jackson County Family Court Mediation Advisory Board	Committee	Jackson County Family Court
UMKC	Jackson County Prosecutor Internships	Student internships	Jackson County Prosecutor's Office
UMKC	JD/Masters in Political Science program	Dual JD/MA degree	UMKC Department of Political Science
UMKC	JD/MBA joint degree program	Dual JD/MBA degree	UMKC Bloch School
UMKC	JD/MPA joint degree program	Dual JD/MPA degree	UMKC Bloch School
UMKC	Joint Degree Program	BSCS, BSCE, BSME, BSIT, BSECE	Rockhurst University
UMKC	Joint Faculty/Curator Appointment	Shared Resource for BA and MA programs in Art & Art History	Nelson Atkins Museum of Art
UMKC	Joint Graduate Program	MSN - Neonatal Nurse practitioner	South Dakota State University
UMKC	Jury Selection Course	Course	Stetson University School of Law
UMKC	JW Pepper Reading Sessions	Conservatory's Community Music and Dance Academy	J.W.Pepper
UMKC	Kansas City Area Faculty positions	PharmD Education and Clinical Services	Truman Medical Centers, Center for Behavioral Medicine, Research Medical Center, Kansas City VA, Centerpoint Hospital, St. Luke's Hospital of Kansas City, Shawnee Mission Medical Center, North Kansas City Hospital, KC Care Clinic, Red Cross Pharmacies, Balls Food Stores, Goppert-Trinity Family Medicine Clinic
UMKC	Kansas City Area Students	PharmD Degree	Truman Medical Centers, Center for Behavioral Medicine, Research Medical Center, Goppert-Trinity Family Medicine Clinic, Kansas City VA, Centerpoint Hospital, Shawnee Mission Medical Center, Children's Mercy Hospital, St. Luke's Health System, North Kansas City Hospital, KC Care Clinic, Lee's Summit Medical Center, Liberty Hospital, Excelsior Springs Hospital, The Drug Store-Cameron, Cameron Regional Medical Center, Red Cross Pharmacies, Stark Pharmacy, Samuel Rodgers Health Center, Balls Food Stores, Hy-Vee, CVS, Walgreen's, Walmart, Tria Health Care, and over 500 pharmacy practice sites throughout the region, state of Missouri, and nation
UMKC	Kansas City Estate Planning Symposium and Student Prizes	Continuing Legal Education	Estate Planning Society of Kansas City
UMKC	Kansas City STEM Alliance	KCSTEM: Corporate/Foundation - fiscal partnership, associate time and talent, physical space donation	30 corporate/foundation funding partners

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Kansas City STEM Alliance	KCSTEM: Professional Development	MCC, JCCC, Pittsburgh State, UCM, William Jewell College, Rockhurst Univ., KU, KU Edwards, K State, Wichita State, Ottawa University
UMKC	Kansas City STEM Alliance	KCSTEM: Strategic organizational partners	50 partners
UMKC	Kansas City STEM Alliance (FIRST Robotics)	KCSTEM: K-12 STEM afterschool program - US FIRST	26 public school districts, 28 private/charter schools and 15 community partners
UMKC	Kansas City STEM Alliance (Project Lead the Way)	KCSTEM: K-12 STEM curriculum - Project Lead the Way	35 public school districts and 10 private/charter schools in metro KC
UMKC	Kansas City Volunteer Lawyers and Accountants for the Arts	Student internships; student & faculty volunteering	Kansas City Volunteer Lawyers and Accountants for the Arts
UMKC	Kansas City Youth Court	Law school provides facilities and faculty/student support	Kansas City Police Department; Hickman Mills School District; Hope Hangout Community Center; KC Baptist Ministries Union; Jackson County COMBAT
UMKC	KC Area Health Policy Research Group	Consortium on policy research	Many educational and health care institutions are participants, including KU Medical School; Kansas State University; Greater KC Health Care Foundation
UMKC	KC No Violence Alliance (Criminal Justice and Criminology Dept.)	Community Outreach and Service	Jackson County Prosecutor's Office, U.S. Attorney's Office, City of Kansas City, Missouri, Kansas City Missouri Police Department (KCPD), Missouri Board of Probation and Parole, University of Missouri, Kansas City (UMKC), U.S. Alcohol Tobacco and Firearms (ATF), and the Federal Bureau of Investigation (FBI)
UMKC	Kinematic comparison of novice and expert clinicians performing a simulated endotracheal intubation	Research (G. King)	Center for Health Insights, Clinical Training Facility – UMKC School of Medicine
UMKC	Labor Law Course	Course	Costangy, Books & Smith LLP; International Association of Firefighters
UMKC	Land Use Emphasis Courses	Courses	Lathrop & Gage, LLP; Cooling & Herbers PC; Lewis, Rice & Fingersh, LC; U.S. Environmental Protection Agency; Williams & Campo, PC; Stephen J. Moore, PC
UMKC	Launchcode Bootcamp - LC101	Course (Continuing Education)	Launchcode
UMKC	Law & Entrepreneurship Special Interest Group	Project	United States Association for Small Businesses and Entrepreneurship; entrepreneurship educators across the country
UMKC	Law & Religious Freedom Conference	Continuing Legal Education	Legal Aid of Western Missouri
UMKC	Law & the American Indian Course	Course	Weber, Pickett & Gale, LLC
UMKC	Law Conference for the Italian Bar Association	Continuing Legal Education	Suffolk Law School; Consiglio Nazaionale Forense

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Law Ethics	Continuing Legal Education	Rock 'n Roll CLE
UMKC	Law Ethics & Constitutional Law	Continuing Legal Education	Joel Oster
UMKC	Law Ethics in the Modern World	Continuing Legal Education	Stuart Teicher
UMKC	Law Practice Management Conference	Continuing Legal Education	College of Law Practice Management
UMKC	Law Student Exchange Program	Exchange student program	La Sapienza University, Rome, Italy
UMKC	Legal Aid Clinic	Student internships	Legal Aid of Western Missouri
UMKC	Legal Ethics	Continuing Legal Education	Sean Carter
UMKC	Legal Technology Laboratory	Project	Kauffman Foundation; students and faculty from many academic institutions including Albany Law School, Brooklyn Law School, Cardozo Law School, Drexel University Law School, Duke University Law School, Michigan State University Law School, MIT Media Lab, Northwestern University Law School, Stanford Law School, Texas A&M University Law School, UM-Columbia Law School, University of California Law School, University of Massachusetts-Dartmouth Law School, University of Nebraska Law School, University of Pennsylvania Law School, Vermont Law School
UMKC	LS201 - Explaining Health Professions Seminar	course for career planning	Currently: St. Luke's Health Systems, Jackson County Health Department, Truman Medical Center Lakewood, Kansas City University, Children's Mercy Hospital, Missouri Area Health Education Center, Shawnee Mission Medical Center, Highpoint Family Vision, Epic Vision, Northland Women's Health Clinic (St. Luke's System), Kansas City Fire Department, Kansas City Police Department
UMKC	Mass Spectrometer Shared Instrumentation	Shared Instrumentation	Children's Mercy, UMKC
UMKC	Master class series with guest artists	Masters	William Jewell College
UMKC	Master class series with visiting artists	Masters	Kansas City Symphony
UMKC	ME Senior Design Collaborations	Course	Honeywell, MoDOT, OrbitalATK, Univ. of Southampton, Ansera Analytics, Leapfrog Air Physics
UMKC	Mediation Training	Continuing Legal Education	UMC - Missouri Law School
UMKC	Methods for Image Database Search and Retrieval	Research (P. Rao)	Indiana University of Pennsylvania - Prof. Soundarajan Ezekiel & The College of New Jersey - Prof. Larry Pearlstein
UMKC	Metro Outreach Clinical Rotation	Extern Experience-Course Related	Health Partnership Clinic-Johnson County
UMKC	Metro Outreach Clinical Rotation	Extern Experience-Course Related	Kansas City Care Clinic
UMKC	Metro Outreach Clinical Rotation	Extern Experience-Course Related	Seton Center

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Metro Outreach Clinical Rotation	Extern Experience-Course Related	Swope Community Health Center
UMKC	MetroLab Network	Project	City University Collaborative for Urban Innovation, with 39 cities, 4 counties, and 53 universities as members, including City of Kansas City, Missouri; KC Digital Drive
UMKC	Mid-America Law Library Consortium	Library consortium	Law libraries in region
UMKC	Mid-America Medieval Association Annual Conference, 2015 (English Dept.)	Professional Conference, MA and Docotoral students	Multiple academic organizations
UMKC	Midwest Bankruptcy Conference	Continuing Legal Education	American Bankruptcy Institute
UMKC	Midwest Symposium on Social Entrepreneurship	Project	Kauffman Foundat; UMKC's Bloch School
UMKC	Missouri Attorney General's Office Clinic	Student internships	Missouri Attorney General's Office
UMKC	Missouri Court of Appeals Internships	Student internships	Missouri Court of Appeals
UMKC	Missouri Transect	Research (Z. Chen)	Institute of Public Policy
UMKC	Missouri-Marion Merrell Dow Endowed Chair	Other	Children's Mercy Hospital
UMKC	MO Land Use Publication and seminars	Continuing Legal Education	White Goss
UMKC	MOBIUS	Library consortium	More than 70 university libraries
UMKC	MOBIUS	Resource sharing, staff development.	60 academic libraries in Missouri
UMKC	Modeling of the Electric Signals Generated by Healing Wounds	Research (A. Hassan)	School of Medicine, University of California-Davis, CA
UMKC	MPA Admissions Pathway	MPA	William Jewell College
UMKC	Multicultural Lawyering and Spanish for Lawyers Course	Course	The Clinic at Sharma-Crawford Attorneys at Law; area detention centers in Missouri and Kansas
UMKC	Multi-Scale Computational Modeling of Carbon Nanostructure Composites	Research (A. Hassan)	Massachusetts Institute of Technology, Cambridge, MA
UMKC	Multi-Scale Computational Modeling of Carbon Nanostructure Composites	Research (A. Hassan)	National Institute of Standards and Technology (NIST), Boulder, CO
UMKC	Multi-Scale Computational Modeling of Carbon Nanostructure Composites	Research (A. Hassan)	National Institute of Standards and Technology (NIST), Gaithersburg, MD
UMKC	Multivalued Computing with Magnetoelectric Devices	Research (M. Rahman)	Kelin Kuhn (Oregon State University), John Heron (University of Michigan Ann Harbor), Darrell Schlom (Cornell University), Alyssa B Apsel (Cornell University)
UMKC	Musculoskeletal modeling of upper extremity with emphasis on elbow cartilage loading in collaboration and Department of Orthopaedic Surgery (UMKC)	Research (A. Stylianou - 2 projects)	Department of Orthopaedic Surgery (UMKC)
UMKC	Music Academy	Musicology Program	University of Zagreb
UMKC	Music of Monteverdi	Vocal Studies/Choirs	Nelson-Atkins Museum
UMKC	Music Therapy Resources	Music Therapy	MS Acheivement Center

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Musical Bridges	Conservatory's Community Music and Dance Academy	KCK, KCMO, NKC, and Hickman Mills school districts
UMKC	NASA Faculty Fellowship	Research (B. Choi)	NASA Marshall Space Flight Center (2017)
UMKC	National Library of Medicine	ILL/resource sharing	National network of health sciences libraries
UMKC	Nazi Law	Continuing Legal Education	Midwest Center for Holocaust Education
UMKC	Nelson library staff book check-out	Circulation privileges to library staff	Nelson Atkins Museum of Art
UMKC	Next Generation Nanoelectronic Circuit Elements using Graphene Nanoribbon	Research (M. Chowdhury NSF SBIR Phase I and Phase II)	Digital Optics Technologies (DOT) Inc., Rolling Meadows, IL and Northwestern University, Evanston, IL and Michigan Molecular Institute (MMI), Midland, MI
UMKC	NSF Center for Big Learning project.	Research (Z. Li)	US Air Force Academy - Prof. George York
UMKC	OCLC	Shared cataloging and ILL.	National library bibliographic utility
UMKC	Office of Naval Summer Faculty Research Program	Research (A. Medizadeh)	Office of Naval Research
UMKC	ONR Summer Faculty Research Fellowship	Research (D. Chatterjee)	US Naval Research Laboratory, Washington DC.
UMKC	Oxford Summer School Course	Continuing Legal Education	UM SL - Business School
UMKC	Parachute Research	Research (T. Fields)	U.S. Air Force Research Lab
UMKC	Parachute Research	Research (T. Fields)	U.S. Army
UMKC	Peruvian Agricultural Terrace Preservation	Research (M. Hart)	Lindenwood University, Chicago Field Museum, National Geographic
UMKC	Pervious concrete overlay for noise reduction	Research (J. Kevern)	Minnesota Department of Transportation/Federal Highway Administration
UMKC	Pervious concrete specification, technical guidance, and contractor training	Technical Resource (J. Kevern)	Michigan Concrete Association
UMKC	Pervious concrete specification, technical guidance, and contractor training	Technical Resource (J. Kevern)	Tennessee Concrete Association
UMKC	Pervious concrete specification, technical guidance, and contractor training	Technical Resource (J. Kevern)	Iowa Ready Mixed Concrete Association
UMKC	Pervious Reactive Concrete	Research (M. Hart & J. Kevern)	Aerix Industries
UMKC	Pharmacology instruction - Doctor of Physical Therapy	Training	MSU
UMKC	Pharmacology instruction - Master of Physician Assistant Studies program	Training	Stephens College Columbia Missouri
UMKC	Philosophy in Prison (Philosophy Dept.)	Community Outreach	Lansing Correctional Facility, Leavenworth Kansas
UMKC	Physical Model for 63rd Street Bridge over Brush Creek	Research & Physical Model (J. Richardson)	Water Resources Solutions, LLC.; City of Mission Hills, KS
UMKC	PMP Prep Course	Course (Continuing Education)	Command and General Staff College (Ft. Leavenworth)

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Postgraduate Year 1 and 2 Pharmacy Residents	Training	Truman Medical Centers, Center for Behavioral health, KC Care Clinic, Red Cross Pharmacies, Balls Food Stores, St. Luke's Hospital of Kansas City, Veterans Affairs Medical Center-KC, Univeristy Hospital and Clinics, Mercy Hospital Springfield, Cox Health
UMKC	PrepKC - College Preparation (Several CAS Departments)	Community Outreach	PrepKC and Area High Schools
UMKC	PrepKC visits to UMKC	College & law school pipeline programs	Prep KC
UMKC	Printable and Flexible Micro-Supercapacitor using Graphene and Carbon Nanostructure	Research (M. Chowdhury NSF SBIR Tech Transfer)	MIHRAB Nanotechnology LLC, Lees Summit, MO 64081
UMKC	Pro bono legal services programs for startup entrepreneurs of modest financial means	Project	Regnier Institute for Entrepreneurship & Innovation; several KC area law firms
UMKC	Professionalism at the Movies...	Continuing Legal Education	ReelTime CLE
UMKC	Public Defender Trial Clinic	Student internships	Missour State Public Defender
UMKC	RAPID ILL	Collaborative for ILL/resource sharing	Membership based, national collaborative
UMKC	Relationship between skeletal muscle-specific troponin T (sTnT) and balance in young and older adults.	Research (G. King)	Clay County Senior Services & UMKC's School of Nursing and Health Studies
UMKC	Role of Anterolateral Ligament in ACL tears in human knees, Behavior of Embalmed and Soft Embalmed Tendons from Cadaveric Specimen, Strength of Anterior Talo-Fibular Ligament in Ankles	Research (G. Thiagarajan - 3 projects with collaborator)	Kansas City University of Medicine and Biosciences
UMKC	SBS Seminar Program	seminar series	Within the last year - U Texas - Austin, U Iowa, National Aninmal Disease Center, Washington University in St. Louis, Swarthmore College, Johns Hopkins, U. Colorado, Stanford U., Virginia Tech, Oregon Health and Science University, Salk Institute, Creighton U., U. Kansas, Drexel University, Stower's, UMKC, US Department of Agriculture, Trinity College of Dublin, Children's Mercy
UMKC	Scalable Score Computation for Bayesian Network Learning & Probabilistic Inference on Social Media Data to Discover Suspicious Users and Malicious Content	Resarch (P. Rao - 2 projects)	Army Research Lab and Air Force Research Lab - Profs. C. Kamhoua & K. Kwiat
UMKC	Scalable Storage and Retrieval of Whole Slide Images Using a Big Data System	Resarch (P. Rao)	University of Kansas Medical Center - Prof. Ossama Tawfik
UMKC	SCOTUS CLE seminar in Washington, DC	Continuing Legal Education	Supreme Court of the United States
UMKC	Self cleaning and smog eating pervious concrete	Research (J. Kevern)	Louisiana State University

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Sentencing Mitigation Clinic	Student internships	Federal Public Defender, Western District of Missouri & District of Kansas
UMKC	Shared Biology Courses	Courses in Biology	UMSL
UMKC	Smart Cities / Living Lab	Project	Think Big Partners
UMKC	Smart Cities Initiatives	Project	City of Kansas City, Missouri; KC Digital Drive
UMKC	Social Entrepreneurship Conference	Continuing Legal Education	Kauffman Foundation
UMKC	Solo and Small Firm Conference	Continuing Legal Education	MoBar
UMKC	SPARC	Scholarly Publishing and Academic Resources Coalition	Membership of academic libraries across the US
UMKC	Special Issue Editorship in IEEE Transactions on Nanotechnology	Research Editorial (M. Rahman)	Fabrizio Lombardi (Northeastern University), Csaba Andras Moritz (Umass Amherst), Sung-Kyu Lim (Georgia Tech), Deepak Nayak (Globalfoundries Ltd), Kangwook Lee (Tohoku University)
UMKC	Special Projects in Law, Technology & Public Policy	Clinical course	City of Kansas City, Missouri; Missouri Western State University; City of Kansas City, Kansas / Unified Government of Wyandotte County; KC Digital Drive; Black & Veatch; Honey well
UMKC	Sports Law Courses	Courses	National Federation of State High School Associations; Polsinelli Shughart PC; Shughart Thomson & Kilroy PC
UMKC	Sports Law Internships	Student internships	Sporting KC; Kansas City Royals; Kansas City Chiefs; Drug Free Sport; NAIA National Office; UMKC Athletic Department
UMKC	Springfield Area Faculty positions	PharmD Education and Clinical Services	MSU, Mercy Hospital Springfield, Jordan Valley Community Health Center, Cox Health South, Cox Health Steeplechase Family Medicine Practice, Mercy/MSU Care, Faith Community Health Branson
UMKC	Springfield Area Students	PharmD Degree	MSU, Mercy Hospital Springfield, Jordan Valley Community Health Center, Cox Health South, Cox Health Steeplechase Family Medicine Practice, Mercy/MSU Care, Faith Community Health Branson, Nevada Regional Medical Center, Ozark Medical Center, Ozarks Community Hospital, Family Pharmacy, Alps Pharmacy, Grove Pharmacy, and over 500 pharmacy practice sites throughout the region, state of Missouri, and nation
UMKC	Strain in Osteocyte Lacuna of mouse bones – Experimental Determination using the nanoCT Loading Apparatus	Research (G. Thiagarajan)	Creighton University, Omaha, Nebraska
UMKC	Streetcar Expansion	Project	City of Kansas City, Missouri
UMKC	Summer iPhD Internship Partnership	Clinical Health Psychology	Lincoln University

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Super High Throughput & Low Latency Video Streaming	Research (S. Song)	Futurewei Technologies
UMKC	Surgical error during mid-urethral sling surgery	Research (G. King)	UMKC School of Medicine, Truman Hospital
UMKC	Tax Clinic	Clinical course	Internal Revenue Service
UMKC	Tax LLM Courses	LLM in Taxation	Friend Cooper, LLC; Gilmore & Bell PC; Counts Law Firm LLC; UMB Bank, n.a.
UMKC	Theatre Collaborations	Faculty UMKC and Professionals at KC Rep collaborate on dramatic productions	KC Rep - Professional Theatre in Residence at UMKC
UMKC	Trial Advocacy courses	Courses; competition program	Kemper Foundation; Kapke & Willerth; Bratcher Gockett & Kingston, LC; Davis Bethune & Hones LLC; Doug Noland Law Firm; Federal Public Defender of Western Missouri; Franke Schultz & Mullen PC; Henning & Bough PC; Humphrey, Farrington & McClain PC; James W. Tippin & Associates; Kutak Rock LLP; McCallister Law Firm; Mcgonagle Spencer Gahagan PC; Missouri State Public Defender; Prosecuting Attorney's Office, 16th Judicial Circuit of Missouri; Schlee, Huber, McMullen & Krause PC; Schmitt Mulhern LLC; Shaffer Lombardo Shurin; Sherman Taff ABangert Thomas & Coronado PC; Jarrett Johnson Law Firm; Law Offices of Tim Dollar LC; Thompson Law Office LLC; United States District Court for the District of Kansas; White, Graham, Buckley & Carr; Dysart Taylor Cotter McMonigle & Montemore PC
UMKC	Trial Reenactment	Continuing Legal Education	Jackson County Historical Society
UMKC	Trial Skills seminar	Continuing Legal Education	Langdon & Emison
UMKC	Truman Library	Community Outreach and Educational Opportunities for Students	Truman Library
UMKC	Truman Library/UMKC Presidential Studies Collection	Presidential Studies Collection	Harry S Truman Library
UMKC	U.S. Attorney's Office Clinic	Student internships	U.S. Attorney's Office for the Western District of Missouri
UMKC	Ultrawideband Microwave Imaging of Breast Cancer Tumors	Research (D. Chatterjee)	UMC – Dr. Carla Allen
UMKC	UMKC Bar Prep Supplemental Program	Preparation course for bar exam	UMKC Bar Prep Foundation
UMKC	UMKC Consortium on Aging	Consortium on research and public service	Various UMKC units and outside institutions such as KC's Center for Practical Bioethics
UMKC	UMKC Ireland & Wales, UK Summer Law Study Abroad	Study abroad program	National University of Ireland - Galay; University College Dublin; Bangor Law; University of Akron (students)

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Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	UMKC Law China Study Abroad	Study abroad program	Peking University, Beijing, China (host); University of Kansas Law (students); Lewis & Clark Law (students)
UMKC	UMKC Law Field Experience in Mexico	Study abroad and field experience program	Universidad Autonoma de Yucatan, Merida, Mexico
UMKC	UMKC Library Special Collections Housing & Accessibility for the Herman Gallegos Collection	Herman Gallegos Collection	Stanford University
UMKC	UMKC Library Special Collections Housing & Accessibility for the Julian Samora Papers	Julian Samora Papers	Michigan State University
UMKC	UMKC Library Special Collections Housing & Accessibility for the Polly Baca Collection	Polly Baca Collection	Denver Public Library
UMKC	Undergraduate Research experience (Biol399/499)	High impact learning experience	Recently: Stower's, Mayo Clinic, Children's Mercy Hospital, Kansas City Zoo, University of Kansas Medical Center for American Indian Community Health, Resilient KC, St. Luke's Health Systems, Shawnee Mission Medical Center, University of Kansas Medical Center
UMKC	University Academy	Rotation	Friends of University Academy
UMKC	Unmanned Aircraft Research	Research (T. Fields)	Naval Postgraduate School
UMKC	Unmanned Aircraft Research	Research (T. Fields)	Oregon State University
UMKC	Unmanned Aircraft Research & Teaching	Research & Teaching (T. Fields)	University of Southampton
UMKC	Up to Date Shared Licensing	Up to Date Shared Licensing	St. Luke's Hospital
UMKC	Urban heat island mitigation using pervious concrete	Research (J. Kevern)	Washington State University
UMKC	USABE Certificate Programs	Certificates	United States Association for Small Businesses and Entrepreneurship; Cardiology Fellows program at St. Luke's Hospital; educators and lawyers across the country
UMKC	Use of KCPL Plaza Branch Children's Books by UMKC SOE students	Early Childhood Resources Collection	Kansas City Public Library Plaza Branch
UMKC	Virtual Pelvic Surgery Simulator for the prevention of surgical errors in collaboration	Research (A. Stylianou)	Department of Biomedical and Health Informatics and Department of Obstetrics and Gynecology, (UMKC)
UMKC	Visiting Student Program	Visiting student program	Shanghai International Studies University Law School, Shanghai, China
UMKC	Volunteer Income Tax Assistance	Student volunteering	Internal Revenue Service; UMKC's Bloch School
UMKC	Warkoczewski Public Observatory	Community Outreach	Astronomical Society of Kansas City
UMKC	Wind-induced soil-foundation-structure effects	Research (Z. Chen)	University of Buffalo
UMKC	AFRL Visiting Faculty Fellowship	Research (B. Choi)	Air Force Research Lab (2011, 2012, 2014, 2015)
UMKC	KT-AIT Visiting Faculty Fellowship	Research (B. Choi)	Korea Telecom Advanced Institute of Technology (2013)
UMKC	Cerner Clinical Excellence	Other	Cerner Corporation

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Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Cerner CoPath Plus	Other	Cerner Corporation
UMKC	Cerner Critical Care	Other	Cerner Corporation
UMKC	Cerner Health Conference 2009	Other	Cerner Corporation
UMKC	Cerner Imaging Conference	Other	Cerner Corporation
UMKC	Cerner Physician Adoption Summit	Other	Cerner Corporation
UMKC	Clinical Rotation Affiliate	Degree	University of Arkansas
UMKC	Clinical Updates	Other	St. Luke's Hospital
UMKC	Electronic Health Record in Education	Collaboration	Cerner Corporation
UMKC	Health Policy Series	Medical School	UMC
UMKC	Hyperbaric Oxygen	Other	North Kansas City Hospital
UMKC	Innocence Clinic	Collaboration	UMKC, UMC
UMKC	Jazz Festival	N/A	Gem Theater and American Jazz Museum
UMKC	Missouri Library Network Corporation (MLNC)	Shared database licensing	#N/A
UMKC	On the Road: Cardiology	Other	St. Luke's Hospital
UMKC	Pediatric Symposium		Children's Mercy Hospital and Clinics, University of Kansas Medical Center, Kansas City University of Medicine and Bioscience
UMKC	Physician Leadership Retreat	Other	St. Luke's Hospital
UMKC	Preventive Cardiology:2010	Other	St. Luke's Hospital
UMKC	Program evaluation	N/A	Resource Development Institute
UMKC	Rural Chronic Care Model		Blue Cross Blue Shield
UMKC	Bioinformatics	Masters Degree	UMKC, UMKC, UMKC
UMKC	Blast Design	Course	UMC
UMKC	Computer Human Interface	Course	UMKC, UMKC, UMKC
UMKC	Cooperative MSN Program	Collaboration	UMSL, UMKC, UMC
UMKC	Crisis Intervention Teams (CIT)	Police Officer Standardized Training Certificate	CMB/DMH, National Alliance for the Mentally Ill Medical Center, Community Mental Health
UMKC	DNP	Advanced degree program	Mineral Area College, Southern Telecommunications Resource Center
UMKC	Faculty Exchange	Other	UMC, University of the Western Cape
UMKC	Guided Chronic Care		Truman Medical Center, Healthcare Foundation of Greater Kansas city
UMKC	Information Technology	Course	MCC, UMC
UMKC	Interprofessional Curriculum in Quality and Safety	Course	UMC
UMKC	Int'l 2+2	BSCS, BSCE, BSME, BSIT, BSECE	APU (VN)

Inventory of Collaborative Academic Programs

Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMKC	Int'l 2+2	BSCS, BSCE, BSME, BSIT, BSECE	#N/A
UMKC	KCMLIN	Staff development, interlibrary loan	150 regional libraries
UMKC	Materials Camp	Seminar	Missouri and 4 state high schools
UMKC	MOBIUS		60 institutions in Missouri
UMKC	National Institutes of Health Program Project Grant	Other	UMC
UMKC	Nurse Educator	Cluster of courses	UMSL, UMKC
UMKC	Pediatric Nurse Practitioner	Program	UMC, UMSL
UMKC	Power Plant Design	Course	Black & Veatch, Burns & McDonnell
UMKC	Research	Research	20+ Midwest Institutions, 15 International Institutions
UMKC	Senior Capstone	Course	HDR, Kansas City MO, MoDOT, Transportation systems
UMKC	Senior Capstone	Course	Honeywell
UMKC	Six Sigma	Course	Black & Veatch, Burns & McDonnell
UMKC		Internship	MCC, Foster Care Agencies in Kansas city,
UMKC	Resilient Network Design for Massive Failures and Attacks - NSF Funded	Research (D. Medhi)	Univerisity of Kansas
UMKC	Dual Degree	BSCS, BSCE, BSME, BSIT, BSECE	5 institutions
UMKC	2+2 AS in Business to BBA or BSA	Bloch School of Management	Kansas City Kansas Community College
UMKC	AA Transfer Pathway	Bloch School of Management	Johnson County Community College
UMKC	AA Transfer Pathway	Bloch School of Management	Metropolitan Community College
UMKC	Grandparents Raising Grandchildren	Aging Studies/Dr. Joan McDowd	Palestine Missionary Baptist Church
UMKC	Medication Therapy Services	APhA Certificate Program	Missouri Pharmacist Association
UMKC	SBS Bootcamp for Incoming Freshmen	Bridging Program for Incoming Freshman	KC PREP, CEwebinar
UMKC	Science pioneers	After School program for High School girls	Science City/Union Station, Kansas City, MO
UMKC	Stroke Research	Aging Studies/Dr. Joan McDowd	American Stroke Foundation
UMKC	Theatre Training	BA and MFA students in Theatre	Various professioanla theatres in Kansas City
UMSL	Distributed Library Science Program	Master of Arts in Information Science & Learn Tech	UMSL UMKC, MSU, U of Nebraska - Omaha
UMSL	Neonatal Nurse Practitioner	NNP Program, Certificate	UMKC
UMSL	PhD and DNP Cooperative Programs	Collaboration	UMSL, UMKC, UMC
UMSL	BA	Degree	SLCC
UMSL	BA	Degree	St. Charles Community College
UMSL	BA/BS	Degree	Mineral Area College
UMSL	Bachelor of Science		Washington University
UMSL	BLS	Course	Jefferson College

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Institution	Title of Collaboration	Program, Certificate or Other	Partnering Institution(s)
UMSL	BLS	Course	Mineral Area College
UMSL	BLS	Course	SLCC
UMSL	BLS	Course	South County Education Center
UMSL	BLS	Course	St. Charles Community College
UMSL	BSBA	Course	St. Charles Community College, St. Louis Community College, Mineral Area College
UMSL	BSW	Degree	Mineral Area College
UMSL	Communication	Course	SLCC
UMSL	Cooperative MA in Philosophy	Degree	SLU
UMSL	Elementary Education	Degree	Jefferson College
UMSL	Elementary Education	Degree	SLCC
UMSL	Fort Leonard Wood Cooperative Degree Program	Master of Public Policy Administration	Ft. Leonard Wood, MO, MST
UMSL	MSN- Family Nurse Practitioner	Advanced degree program	Mineral Area College
UMSL	MSN- Family Nurse Practitioner	Advanced degree program	Missouri Baptist Health Center
UMSL	MSN- Family Nurse Practitioner	Advanced degree program	Poplar Bluff Telecommunication Community Resource Center
UMSL	MSN- Family Nurse Practitioner	Advanced degree program	St. Charles Community College
UMSL	MSW	Advanced degree program	Mineral Area College, Poplar Bluff Telecommunication Community Resource Center
UMSL	RN-BSN	Bachelor of Science in Nursing Completion	DePaul Healthcare Center
UMSL	RN-BSN	Bachelor of Science in Nursing Completion	Mineral Area College
UMSL	RN-BSN	Bachelor of Science in Nursing Completion	SLCC
UMSL	RN-BSN	Bachelor of Science in Nursing Completion	South County Education Center
UMSL	RN-BSN	Bachelor of Science in Nursing Completion	St. Charles Community College
UMSL	RN-BSN	Bachelor of Science in Nursing Completion	St. John Health System

UM Back-Office Collaborations

FINANCE

Budget and Planning

The Budget and Planning Office within Finance serves as the central planning and management reporting function for the university's finances. Primarily responsible for providing the centralized budget tools and guidelines and compiling the university's operating budget, state appropriations request, and for maintaining approved fee schedules, Budget and Planning provides a very efficient communication interface for the state. Instead of having to work through four separate higher education institutions and a health system, state legislative staff and the Missouri Department of Higher Education work with a single interface point. As a system function, Budget and Planning works to prioritize the needs of each campus in a systemwide context, providing a unified, efficient operating model for public funding. Without the central budget office, the state would have to interface with:

- Five separate operating funding requests.
- Larger dollar requests, without appropriate prioritization.
- Five different points of contact for providing answers to legislative inquiries and data requests.
- Four separate institutions with regard to institutional data compliance and submission.

Controller's Office

The Controller's Office within Finance oversees the accounting function for the entirety of the UM System, including the campuses and health system. Centralizing the accounting function in a system realizes the following benefits:

- Reduced number of audits by the number of institutions, including the Financial Report and the OMB Single Audit.
- Decreased tax payments, as gains and losses on unrelated income across campuses and business units offset, reducing amounts paid to the federal government.
- Improved cash management for federal awards, as amounts from all campuses are combined and drawn on a more frequent basis.
- Decreased payroll cost per employee and tax filings, as the work for the entire system is managed within an office of five individuals.
- The ability to scale larger electronic processes for accounts payable, accounts receivable, grants management and capital assets, reducing the cost per transaction for all operating units.

In addition to the benefits listed above, the Controller's Office serves as a central point of contact for the Internal Revenue Service, federal Office of Inspector General audits and other financial regulatory agencies, reducing the burden on individual campuses.

Facilities Planning and Development

Facilities Planning and Development is a Finance division that supports all campuses in the planning, design and construction of facilities to maximize resources and minimize risk. The division is also the university's building code authority and design/construction contracting officer. In 2016, the UM System awarded 336 design and construction projects throughout Missouri, for a total investment in the state of \$162.6 million.

Management Services

The university maintains centralized management services to efficiently deliver services to the UM System's campuses and health system. Management Services primarily provides value by centralizing policy setting, providing oversight to the university's risk insurance programs and providing overarching policies that meet regulatory requirements while maintaining campus flexibility where applicable. By combining the insurance needs of the four campuses and health system, the university is able to recognize significant savings and reduce self-insured reserves across campuses as actuarial risk drops. It is estimated that in addition to the lower reserves necessary as one entity versus multiple, the UM System approach to insurance management saves the campuses \$3 million on an annual basis.

Management Services also oversees the university's supplier diversity initiatives. Over the past year, the UM System's shared services have led to improved supplier diversity. Procurement with federally designated minority- and women-owned business enterprises have increased:

- Campus Procurement: \$28 million total, up \$9 million from FY15.
- Health Care: \$6 million, up \$1 million from FY15.
- Construction: \$56 million, up \$20 million from FY15.

Supply Chain

The Supply Chain Office within Finance oversees the purchasing operations of all four campuses and the health system. By combining the buying power of all of the university's operating units, Supply Chain is able to drive significant contract savings with suppliers. On an annual basis, the scale of purchasing power alone saves the university an estimated \$12-15 million on supplies spend annually. This results in savings that can be spent directly on the core mission of the institution. Supply Chain also oversees the university's centralized asset disposal and inventory process that maximizes the return for assets no longer needed by the institutions within the system. End-to-end supply chain services are provided to MU Health, including Purchasing, Distribution/Logistics, Couriers, Movers and Value Analysis. In that model the program allowed the health system to remove over \$23.8M from their budgets over the past 4 years.

Most all RFP's and contracts executed by the Supply Chain include language that allows for other higher education institutions in Missouri to access the Universities contracts. This results in additional savings across the state. This is also true at MU Health where over 500 contracts are accessed by affiliate health systems in the State, the largest being Capital Regional Medical Center. ***Currently Truman State University, University of Central Missouri and MOREnet higher education members*** take advantage of this means to reduce their supply chain costs, and other universities such as Lincoln University and Missouri State University have inquired about some of our contracts. Our current objectives include improving the communication on the availability of this option.

Treasurer's Office

The Treasurer's Office within Finance oversees the management of the university's investments and external liabilities. In addition, the Treasurer's Office manages the banking and disbursement

processes for all campuses and the health system. By performing these functions centrally with a staff of eight individuals, the Treasurer's Office is able to achieve the following savings:

- \$2.5 million in annual interest on external debt, due to lower aggregate debt ratings of separate campuses and health system.
- \$7.6 million in investment management expenses, due to increased fees from smaller scale investing at each campus.

These savings do not include the administrative costs to the campuses of administering the Treasurer's Office functions. By investing at the scale of all operating units, the Treasurer's Office is also able to achieve better diversification of the investment portfolio, accessing investments not available to investors with smaller asset bases to invest. Over the long run, this scale will improve the return streams to the system and campuses.

OFFICE of GENERAL COUNSEL

The Office of General Counsel (OGC) is responsible for providing all legal representation to the board of curators and the university. OGC currently consists of thirteen individual attorneys in addition to the general counsel. By consolidating legal services at the system level, the university is able to achieve efficiency through in-sourcing attorney expertise in specialized areas, reducing the need for external legal spending. With a centralized approach to the hiring of external counsel, the general counsel is able to achieve better control of the university's legal matters and ensure more effective representation of the university.

HUMAN RESOURCES

People Services and HR Technologies

The People Services and HR Technologies groups are comprised of the Benefits and Retirement, HR Service Delivery and HR Information Systems functions. These teams provide shared and centralized services including insurance and retirement benefits, wellness and employee assistance programming, and centralized and campus-embedded resources to address the needs of faculty, staff and retirees across the system.

By consolidating the university's benefit eligible-employee population of over 18,300 into a single set of plans, the university is able to realize significant cost savings from scale, this includes the university's ability to self-insure most benefit programs, generating significant cost savings compared to peer institutions. Further, this allows for efficient contracting and reduced pricing of ancillary benefit programs including vision, dental and long-term disability.

Based on a 2015 Towers Watson study, the University of Missouri System's employee medical insurance plan is 23% more efficient than other plans of similar design in higher education. This saves the university an estimated \$42 million in medical costs annually.

In collaboration with the health system, HR has worked to manage one of the university's fastest growing costs. To accomplish this, the Benefits Office within HR created a Custom Network Plan, initially in the Columbia market, that reduces employee and university medical costs while leveraging the university's healthcare enterprise. Through risk sharing between the plan and the

health system, the university is better able to address the appropriate utilization of services and reduce costs, by providing patients with the most appropriate care not the most expensive care. The university will begin delivering a comparable plan to the St. Louis market in 2017.

The UM System retirement plan consists of both defined benefit and defined contribution components. Due to its scale, the university is able to offer a plan to all operating units that is in line with overall operations.

The HR Service Delivery team provides employee programs and assistance and transactional services to each of the campuses through a centrally located service center and campus-based UM System HR staff who are equipped to address faculty, staff and retiree questions related to benefits, compensation, employee programs, HR systems and more. Through a variety of HR technologies, including PeopleSoft, HR works to bridge the gap between tools and processes and operational effectiveness by way of centrally managed technology solutions.

The Employee and Labor Relations team manages all union relationships across the system. Independent from the campuses, this function allows the campus HR offices to maintain a more positive relationship with union-eligible employees while ensuring a consistent approach to contract negotiations across operating units, realizing effectiveness in negotiation through consistency. Beyond union management, Employee and Labor Relations is responsible for maintaining and managing HR policies, facilitating affirmative action plans and managing third- and fourth-level grievance processes for all operating units across the system.

The UM System HR Office also provides the support for the Missouri Higher Education Recruitment Consortium (HERC). The Consortium provides a website that allows higher education institutions to post jobs, providing a broader array of jobs for prospective applicants with a specific focus on recruiting dual-career hires. HERC Members include:

- Missouri State University
- St. Louis Community College
- Southeast Missouri State University
- Washington University
- St. Louis University
- St. Louis College of Pharmacy
- Harris Stowe University
- St. Charles Community College
- State Fair Community College
- Lindenwood University
- Maryville University

INFORMATION TECHNOLOGY

The Office of Information Technology (IT) provides leadership in the planning and implementation of information technologies. The system IT office is responsible for information technology systems utilized across the enterprise and the security of those systems.

Enterprise Application Services

IT maintains support for enterprise solutions, reducing the duplication of resources across IT functions among the business units. Software managed at the system level include:

- PeopleSoft ERP (Finance, HR, and Student)
- Email
- Account management
- IT service requests

By managing these services via a central support function, IT is able to achieve significant cost efficiencies. The cost efficiencies come via more efficient contracting, as software implementation and maintenance costs are spread across a much larger base than individual license purchases. Additionally, IT is able to leverage scale to reduce the need for currently high-demand IT resources, including database administrators, programmers and systems analysts.

Strategic Project Management Office and Operational Excellence

IT supports the system's implementation of core business processes across the System's system's operating units, finding technology that supports streamlined processes and reducing the complexity and cost of administrative functions. The initiatives are governed by representation from every campus across functions, providing an aligned plan to make the university's administrative functions more efficient in the areas identified as opportunities by the campuses. Annually, teams across each pillar of the organization (Finance, HR, IT and student) identify opportunities to:

- Improve relationships through high quality service.
- Reduce operating costs.
- Increase productivity to free staff to work on mission-critical activities.
- Increase leveraging of electronic processes and technology.
- Re-engineer processes.

These initiatives and structures played a key role in many projects reported over the past five years of efficiency and effectiveness board reports. Realizing the need for additional change agents in the organization, IT created the Strategic Project Management Office to manage the enterprise project portfolio. The team manages the mission-critical projects that move the university forward, using project management principles to deliver effective results at an accelerated pace.

MOREnet

The Missouri Research and Education Network (MOREnet) provides Internet connectivity, access to Internet2, technical support and training to Missouri's public sector entities including K-12 schools, colleges and universities, libraries, healthcare and government. MOREnet provides the foundation of infrastructure to support the Internet connectivity of its 700 members.

In addition to the benefits of accessing the Internet, MOREnet also provides the benefits of a purchasing consortium for member institutions and governments, reducing the acquisition costs of software for these public entities. MOREnet also works to meet the needs of consortium members

at the lowest cost possible. For example, in FY15, MOREnet was able to help the rural Ash Grove school district configure wireless Internet access utilizing new Metropolitan Area Network (MAN) structures at all schools at a cost of only \$8,400 a year. Utilizing more traditional networking methods, setting up the same level of service, would have cost between \$150,000 and \$840,000.

MOREnet is a consortium driven by the interests of its members, with 515 K-12 schools, 63 higher education institutions, 120 public libraries, 10 governments and 17 not-for-profits as members. Public higher education members include:

- Harris Stowe State University
- Lincoln University
- Missouri Southern State University
- Missouri State University
- Missouri Western State University
- Northwest Missouri State University
- Southeast Missouri State University
- Truman State University
- University of Central Missouri
- Crowder College
- East Central College
- Jefferson College
- Metropolitan Community College
- Moberly Area Community College
- North Central Missouri College
- Ozarks Technical Community College
- State Fair Community College
- State Technical College of Missouri
- St. Charles Community College
- St. Louis Community College
- Three Rivers Community College

MOREnet helps members reduce the cost of obtaining Internet connections by applying for e-Rate money provided by the federal government to support Internet connectivity. MOREnet also serves as a knowledgebase of IT support for its member institutions, offering advanced training courses on relevant IT topics to these smaller governments and entities that lack the scale of the university.

GOVERNMENT RELATIONS & STRATEGIC COMMUNICATIONS

The UM System Office is responsible for strategic communications, government relations and external affairs at the national, state and local levels. The Office provides a unified voice across operating units, speaking to the priorities of the state's only research-focused higher education system. By coordinating the requests of all the operating units through the president and board of curators, Governmental Relations and Strategic Communications saves local, state and federal governmental agencies significant energy by prioritizing the requests of the system's operating units in the context of the needs of the institution's constituents. Without the coordination each

campus and the health system would maintain their own governmental relations office with its own priorities and requests.

Additionally, they provides a key point of contact for external constituents which includes the handling of all open records requests which provides a central point of contact to the university's complex structure for external parties. Strategic Communications also handles media relations for the board and system administration, providing a uniform contact point for the media to access both the board of curators and president, ensuring a consistent message is delivered to the public and protecting the credibility of the UM System. Finally, Strategic Communications coordinates communication to the university's more than 30,000 employees, helping to boost positive employee engagement and deliver clear and consistent employee programs to every faculty and staff member so they can concentrate on their mission-critical responsibilities. The UM System in currently engaged in a merger of communications functions of the UM System and MU campus taking advantages of synergies that come form being a multi-campus system.

RECENT INITIATIVES

Uniform Approval Process

Electronic workflow eliminated the need to print and manually route over 100,000 vouchers, expense reimbursement requests and related support per year. Electronic workflow is also being used to request new, or make changes to, suppliers and has replaced an Outlook form used to request new accounts.

Accounts Payable Shared Service Center

The four campuses and System embraced the principles of shared services to consolidate and standardize the back-office accounts payable processes. The consolidation of accounts payable into the service center provided the following benefits: created one point of contact to our vendors for payment questions, allowed resources to be redeployed to focus on enhancing front-end processes that occur in departmental administration for accounts payable, and reduced cost and time when implementing business process or technological changes in the future. In addition to the increased effectiveness and consistency across the accounts payable function, the shared service center will provide \$100,000's of annual costs savings for the accounts payable process.

Renewable Energy

To take advantage of federal tax credit programs for renewable energy, the University of Missouri System formed a renewable energy company to provide renewable energy services to the MU and Missouri S&T campuses. Funding for the Missouri S&T geothermal project was provided by various sources including tax credits and grant funding. Total financial impact of the tax credits and grant funding was \$7 million. The project created three new geothermal plants to serve the heating and cooling needs of 16 buildings by using the Earth as a battery to store rejected heat during warmer months and extract it during cooler months as a ground source heat pump. Results from the project include elimination of deferred maintenance of a 40-year-old coal and wood chip fired steam boil and power plant; expansion to a two-pipe chilled water system; as well as decreasing the campus' carbon footprint by up to 57%. There was a financial impact from the project as well including \$1.2 million in savings of operation costs due to a reduction in BTU usage of 60% as plus a reduction in deferred maintenance of \$60 million.

MU expanded its utilization of renewable biomass energy for the campus with the installation of a 100% biomass fueled boiler. This biomass boiler provides steam to MU's high efficient CCHP system to reliably serve MU with sustainable electrical and thermal energy. The boiler uses over 100,000 tons annually of wood residue biomass from various sources in Missouri. The effort resulted in the development of long-term biomass fuel source for MU which is being sourced in a cost effective and sustainable manner. The sustainability standards developed through this collaboration are comprehensive helping to ensure the long-term health and viability of Missouri's forests and natural resources. In addition to the green energy and Missouri sourced biofuel benefits, the University was able to realize over \$16 million in cost savings from tax credits and grant funding.